

CITY OF WESTMINSTER, CO 2016 CITIZEN SURVEY

REPORT OF RESULTS

MARCH 2016

Prepared by:



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EXECUTIVE SUMMARY

SURVEY BACKGROUND

The City of Westminster has conducted a regular, periodic survey of residents' opinions since 1992. Working with National Research Center, Inc. (NRC), Westminster has used the same systematic method for sampling residents and the same set of core questions for each survey administration. The 2016 survey was the 13^{th} administration to monitor the quality of Westminster services and quality of life in the community.

A random sample of 3,000 households received surveys. About 3% of the surveys were undeliverable because the housing unit was vacant or the postal service was unable to deliver the survey as addressed. Of the 2,897 households receiving a survey, 791 completed the survey, providing an overall response rate of 27%. The margin of error for the entire sample is plus or minus four points around any given percentage point. Results also are reported by school district of residence (Adams 12, Westminster and Jefferson County) to permit a deeper examination of the data.

Because the City of Westminster has administered resident surveys in the past, comparisons were made between the 2016 responses and those from prior years, when available. The 2016 results also were compared to those of other jurisdictions around the nation and in Colorado's Front Range, made possible through NRC's benchmark database. This database contains resident perspectives gathered in citizen surveys from more than 500 jurisdictions across the U.S., including cities and counties.

HIGHLIGHTS

The 2016 survey contained a series of questions that reflected either directly or indirectly on the City's progress within several themes. The survey results are loosely organized around the themes of overall quality of community and government, City services, economic development, safety, community livability and appearance and environment.

OVERALL QUALITY OF COMMUNITY AND GOVERNMENT

Residents of Westminster continue to enjoy a high quality of life and give high marks to the City government's performance.

- Westminster residents gave high marks to the overall quality of life in Westminster, with nearly 9 in 10 awarding very good or good ratings in 2016. These ratings have remained stable over time.
- Nearly all residents gave favorable ratings to Westminster as a place to live and about three-quarters indicated that the City was a good or very good place to raise children.
- At least 6 in 10 participants thought highly of quality of local public schools, but this rating was lower than communities elsewhere and in the Front Range.
- When asked to identify the top priorities for City government in the future, residents identified working with school districts to ensure availability of high quality public education as the top priority for the City.
- Aspects of quality of life in Westminster tended to be similar to national and Front Range comparisons.
- About three-quarters of residents awarded high ratings to the overall quality of services provided by the City, which is similar to communities across the nation and the Front Range, but a rating that decreased from 2014 to 2016.
- Close to 9 in 10 residents indicated that they felt the City was heading in the right direction, similar to previous years.
- City government performance aspects in Westminster that were rated higher or much higher than the
 nation and the Front Range included receiving good value for their taxes and City Council caring what
 people think. As in 2014, Westminster ranked first out of seven municipalities for perceptions of City
 Council caring what residents think.
- About 4 in 10 residents reported having contact with a City employee in the past 12 months, a level of contact that was similar to 2014 and the highest rate of contact since 2010.
- Of the survey respondents who had contact with an employee, 8 in 10 participants had a very good or good overall impression of the employee, which was higher than the national benchmark.

CITY SERVICES

Respondents think highly of Westminster services and place high priority on the economy and safety services.

- Residents gave especially high ratings to fire protection (90% very good or good), libraries (87%), emergency medical/ambulance, recreation facilities and drinking water (86% for each). Parks maintenance, trails, recreation programs and the appearance of parks and recreation facilities were also rated favorably by 8 in 10 respondents.
- The lowest rated service was code enforcement, which was rated as very good or good by less than half of participants.
- Ratings for City services tended to be similar to the national benchmark, while five were lower or much lower and nine services were rated higher or much higher.
- Respondents awarded the highest importance to drinking water quality, fire protection and emergency medical/ambulance services. Over 9 in 10 also indicated that street repair, police protection, snow removal, sewer services and emergency preparedness were very important or essential.
- Importance ratings for economic development, libraries, municipal court, utility billing/meter reading and building permits/inspections increased over time, while all other services received similar levels of importance in 2016 as in 2014.
- Services categorized as higher in importance and lower in quality included snow removal, street repair, emergency preparedness and economic development. These services may warrant increased attention and resources from the City or monitoring to see if and where improvements or changes could be made.
- About 4 in 10 participants felt very well or well informed and a similar proportion thought they were
 neither well nor poorly informed about community matters. This level was similar to levels reported in
 previous years.
- When asked about which sources of information they rely on for City matters, residents relied most heavily on television news, the City website and social media.
- Close to 6 in 10 residents indicating they had used the City's website in the past year. This level was similar to previous years, but is the highest level reported since the question was first asked in 2000.

ECONOMIC DEVELOPMENT

Westminster respondents think positively about the job opportunities available in the City and think the community is a good place to work.

- Nearly 6 in 10 survey participants indicated that Westminster is a very good or good place to work, which is lower than ratings awarded in 2014, but similar to ratings in 2012. These ratings were similar to the national and the Front Range benchmarks.
- About one-third of residents felt that job opportunities were very good or good, a level much higher than communities around the U.S. and Front Range.
- Fifty-one percent of respondents strongly supported raising minimum wage in Colorado and 31% somewhat supported the measure. Only about 1 in 10 reported that they strongly opposed increasing minimum wage.
- Close two-thirds of residents identified attracting and retaining primary employers as a priority for City Council.

SAFETY

Residents continue to feel safe in Westminster and are prepared for emergencies.

- At least 8 in 10 felt very or somewhat safe from fires, other natural disasters and violent crimes, and about two-thirds felt safe from property crimes. These feelings of safety remained stable since the last iteration of the survey.
- Compared to the national benchmark, respondents' ratings for perceptions of safety from violent crimes and property crimes were similar to other communities, but lower than resident ratings from Front Range municipalities.
- In 2016, residents were asked about their level of emergency preparedness. About three-quarters of residents reported that they felt prepared or very prepared to shelter-in-place during a blizzard or prolonged power outage and 2 in 10 indicated they were not prepared.

LIVABLE COMMUNITY

A majority of residents enjoy their neighborhoods, but cost of living is a concern for many.

- In 2016, 75% of residents rated their neighborhoods as a very good or good place to live, which was similar to 2014 and to communities across the nation.
- Residents were asked to evaluate their neighborhoods for improvements or declines in the last year and about 2 in 10 reported that the quality had improved slightly or a lot and nearly two-thirds indicated that their neighborhoods had not changed.
- Respondents identified the high cost of living as the most major or moderate problem in the City, with about 57% of residents indicating this was an issue. At least 4 in 10 also reported that drugs, crime, vandalism and growth were problems in the community.
- The high cost of housing, too much growth, taxes and traffic safety on major and neighborhood streets were more of a problem in 2016 than in 2014, while graffiti and lack of growth were deemed less of a major or moderate problem.
- When asked about priorities for City Council and government, nearly half of residents indicated that working to ensure that housing choices are available for all income levels was the highest or high priority and another one-third reported it was a medium priority for the community.
- Residents were asked how important it was that commuter rail service be completed in the Northwest Corridor. About 6 in 10 respondents felt it was essential or very important to complete the rail and close to one-quarter also indicated that it was somewhat important.

APPEARANCE AND ENVIRONMENT

Westminster residents are pleased with the appearance and environment of their community and would support measures to increase recycling.

- Close to 9 in 10 participants felt that "financially sustainable" and "beautiful parks/open spaces" mostly aptly described Westminster's image and 8 in 10 thought that "safe and secure," "environmentally sensitive" and "ease of mobility" reflected their community. A similar proportion agreed that these statements described Westminster in 2014.
- Nearly 8 in 10 gave high marks to the physical attractiveness of Westminster, and only 2% felt that the appearance of the community was bad or very bad.
- When asked about their participation in curbside recycling, a little under half of respondents indicated they do recycle. Furthermore, 82% of residents indicated they would somewhat or strongly support offering curbside recycling if it were automatically included in their trash bills.

SURVEY BACKGROUND

SURVEY PURPOSES

The Westminster Citizen Survey serves as a consumer report card for Westminster by providing residents the opportunity to rate their satisfaction with the quality of life in the City, the community's amenities and local government. The survey gathers community-wide feedback on what is working well and what is not, and assesses residents' priorities for community planning and resource allocation. The survey's focus on the quality of service delivery and the importance of services lays the groundwork for tracking community opinions about the core responsibilities of Westminster City government, helping to maximize service quality over time.

The baseline Westminster Citizen Survey was conducted in 1992. The 2016 survey is the 13th iteration, providing over 20 years of data. This survey provides a reliable source to track resident opinion that will continue to be examined periodically over the coming years. It allows the City to monitor the community's pulse, as Westminster changes and grows.

SURVEY METHODS

The Westminster Citizen Survey was administered by mail to a representative sample of 3,000 city residents. Each household received three mailings beginning in January 2016. The first mailing was a prenotification postcard announcing the upcoming survey. Over the following two weeks, households received a letter from the Mayor inviting the household to participate in the 2016 Westminster Citizen Survey, a five-page questionnaire and self-mailing envelope. Respondents also were given the option to complete the survey via the web through a link that was provided in the cover letters. Completed surveys were collected through the mail and online over a five week period. The survey instrument itself appears in *Appendix E: Survey Instrument*.

About 3% of the mailings were undeliverable because the housing unit was vacant or the postal service was unable to deliver the survey as addressed. Of the 2,897 households receiving a survey, 791 completed the survey, providing an overall response rate of 27%.

Survey results were weighted so that respondents' gender, age, housing unit type (attached versus detached), tenure (rent versus own), race, ethnicity and school district of residence were represented in the proportions reflective of the entire city. (For more information see the detailed survey methodology in *Appendix D: Survey Methodology*.)

How the Results Are Reported

For the most part, frequency distributions (the percent of respondents giving each possible response to a particular question) and the "percent positive" are presented in the body of the report. The percent positive is the combination of the top two most positive response options (i.e., "very good" and "good," "strongly agree" and "somewhat agree," "very safe" and "somewhat safe," etc.). The full set of frequencies can be found in *Appendix A: Complete Set of Survey Frequencies*.

On many of the questions in the survey, respondents gave an answer of "don't know." The proportion of respondents giving this reply is always shown in the appendices. However, "don't know." responses have generally been removed from the analyses presented in the body of the report, unless otherwise indicated (for example, they are discussed in the body of the report if 30% or more respondents said "don't know" to a question). In other words, the majority of the tables and graphs in the body of the report display the responses from respondents who had an opinion about a specific item.

For some questions, respondents were permitted to select multiple responses. When the total exceeds 100% in a table for a multiple response question, it is because some respondents are counted in more than one category. When a table for a question that only permitted a single response does not total to exactly 100%, it is due to the convention of rounding percentages to the nearest whole number.

PRECISION OF ESTIMATES

It is customary to describe the precision of estimates made from surveys by a "level of confidence" (or margin of error). The 95 percent confidence interval for this survey is generally no greater than plus or minus four percentage points¹ around any given percent reported for the entire sample (791).

COMPARING SURVEY RESULTS BY GEOGRAPHIC AND DEMOGRAPHIC SUBGROUPS

Select survey results were compared by school district and demographic characteristics of respondents and any differences in ratings are discussed throughout the report body. Tables displaying the comparisons by the three school districts and respondent demographic characteristics are presented in *Appendix B: Survey Results Compared by Respondent Characteristics*.

Where comparisons are made between subgroups, the margins of error are less precise than the margin of error for the whole sample. For each of the three school districts in Westminster (Jefferson County, Adams 12 or Westminster), the margin of error rises to approximately plus or minus 8% since the number of respondents were approximately 395 for Jefferson County, 221 for Adams 12 and 175 for Westminster. Comparisons by respondent demographics have margins of error ranging from plus or minus 5% for 450 respondents to as much as plus or minus 11% for approximately 80 respondents.

COMPARING SURVEY RESULTS OVER TIME

The 2016 survey was the 13th in a series of citizen surveys and the 2016 results are presented along with ratings from past surveys when available. <u>Differences between the 2014 and 2016 survey results can be considered "statistically significant" if they are six percentage points or more.</u> Trend data for Westminster represent important comparison data and should be examined for improvements or declines. Deviations from stable trends over time especially represent opportunities for understanding how local policies, programs or public information may have affected residents' opinions.

For ease of comparison, the results from past surveys are reported using the percent positive ("very good" plus "good"). Data from all past survey years, except 1994, could be converted to this metric. As such, comparison data from all past years, except 1994, are included in this report. If interested, readers may refer to the Westminster archives for the 1994 average results.

COMPARING SURVEY RESULTS TO OTHER COMMUNITIES

NRC's database of comparative resident opinion is comprised of resident perspectives gathered in citizen surveys from approximately 500 communities whose residents evaluated their services. Conducted with typically no fewer than 400 residents in each community, opinions are intended to represent over 30 million Americans.

national and Front Range benchmark comparisons have been included in the report when available. Benchmark comparisons have been provided when similar questions on the Westminster survey are included in NRC's database and there are at least five communities in which the question was asked, though most questions are compared to more than five other cities across the country or in the Front Range. Additional information on NRC's benchmarking database, including communities to which Westminster was compared nationally and in the Front Range, can be found in *Appendix C: Benchmark Comparisons*.

Where comparisons for quality ratings and those related to resident behavior, circumstance or to a local problem were available (e.g., the percent of residents having contacted the City in the last 12 months), the City of Westminster's results were generally noted as being "higher" than the benchmark, "lower" than the benchmark or "similar" to the benchmark. In instances where ratings are considerably higher or lower than the benchmark, these ratings have been further demarcated by the attribute of "much," (for example, "much lower" or "much higher"). These labels come from a statistical comparison of Westminster's rating to the benchmark where a rating is considered "similar" if it is within the margin of error; "higher" or "lower" if the difference between Westminster's rating and the benchmark is greater than but less than twice the margin of error; and "much higher" or "much

¹The exact margin of error is 3.5%. It has been referenced throughout the reporting as the rounded percentage for ease of interpretation.

lower" if the difference between Westminster's rating and the benchmark is more than twice the margin of error. Data for a number of items on the survey is not available in the benchmark database (e.g., some of the services or

aspects of the community). These items are excluded from the benchmark tables.

Prepared by National Research Center, Inc.

SURVEY RESULTS

The 2016 Westminster survey contained a series of questions that reflected either directly or indirectly on the City's progress within several themes. The report of results is loosely organized around themes of overall quality of community and government, City services, economic development, safety, community livability and appearance and environment.

OVERALL QUALITY OF COMMUNITY AND GOVERNMENT

Residents' perceptions about their quality of life, satisfaction with City service delivery and City government performance are invaluable for local governments in determining budget priorities and assessing the overall community livability.

QUALITY OF LIFE

Westminster residents gave high marks to the overall quality of life in Westminster, with nearly 9 in 10 awarding very good or good ratings in 2016. These ratings have remained stable over time.

Ratings of quality of life were compared to ratings given by residents of other communities across the nation and those in the Front Range. Westminster's ratings for overall quality of life were similar to the national benchmark, but lower than Front Range comparisons (see *Appendix C: Benchmark Comparisons* for more information on the benchmark comparisons).

The 2016 survey results were compared by respondent geographic area of residence and demographic characteristics (see *Appendix B: Survey Results Compared by Respondent Characteristics*). Residents who lived in Westminster school district, respondents who resided in attached housing and those who made less than \$25,000 annually tended to give lower ratings to the overall quality of life in Westminster compared to their counterparts.

Very good
18%

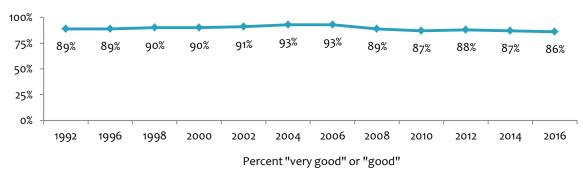
Very bad
1%

Bad
1%

Neither good
nor bad
12%

FIGURE 1: OVERALL QUALITY OF LIFE IN WESTMINSTER

FIGURE 2: OVERALL QUALITY OF LIFE COMPARED BY YEAR

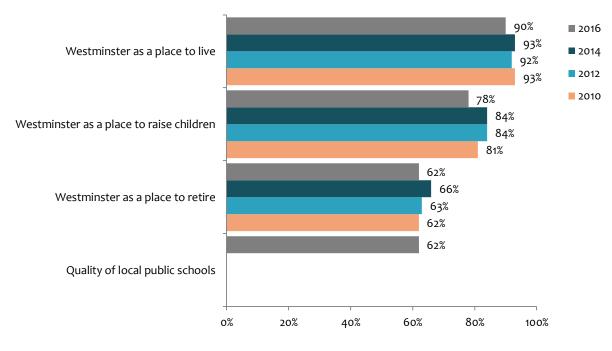


In addition to the overall quality of life in the city, survey respondents evaluated the city as a place to live, raise children and retire. Nearly all residents gave favorable marks to Westminster as a place to live, which was stable over time, and about three-quarters indicated that the City was a good place to raise children, a rating that decreased from 2014 to 2016. At least 6 in 10 participants thought highly of Westminster as a place to retire and the quality of local public schools.

When compared to other communities across the nation, Westminster's ratings tended to be similar to ratings seen elsewhere and the City as a place to retire was similar to both benchmarks. However, ratings for the City as a place to raise children and the quality of local public schools were lower or much lower than national and Front Range comparisons (see *Appendix C: Benchmark Comparisons* for more information).

Over 30% of respondents selected "don't know" when asked the quality of public schools (see *Appendix A: Complete Set of Survey Frequencies* for the full set of responses, including "don't know").

Ratings for Westminster as a place to live and raise children and the quality of local public schools were more likely to receive lower ratings from residents who lived in Westminster school district than respondents from other school districts. Participants who were under the age of 35 also tended to give lower marks to these aspects (see *Appendix B: Survey Results Compared by Respondent Characteristics*).



Percent "very good" or "good"

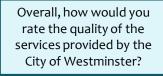
FIGURE 3: ASPECTS OF QUALITY OF LIFE COMPARED BY YEAR

OVERALL QUALITY OF CITY SERVICES

Ratings for the overall quality of services provided by the City of Westminster were positive, with 77% of respondents giving very good or good ratings; a rating that has decreased since 2014.

Overall quality of services provided by the City of Westminster was rated similarly to communities across the U.S. and in the Front Range (see *Appendix C: Benchmark Comparisons* for more information).

FIGURE 4: OVERALL QUALITY OF CITY SERVICES



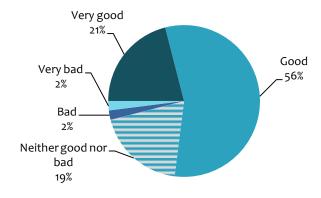
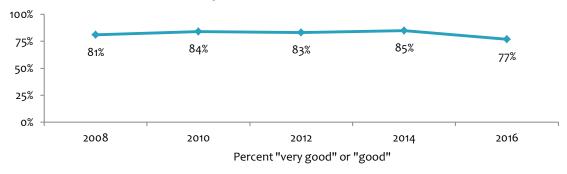


FIGURE 5: OVERALL QUALITY OF CITY SERVICES COMPARED BY YEAR

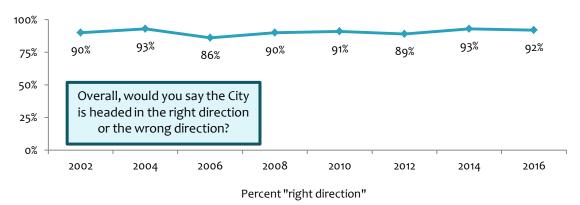


CITY GOVERNMENT

The overall direction of the City was rated positively; about, 9 in 10 residents indicated that they felt the City was heading in the right direction, similar to previous years.

Residents who had resided in the community for more than 20 years tended to give the lowest ratings to the overall direction of the City of Westminster compared to their counterparts (see *Appendix B: Survey Results Compared by Respondent Characteristics*). No differences were observed across the three school districts.

FIGURE 6: OVERALL DIRECTION THE CITY IS HEADING COMPARED BY YEAR



Respondents rated three separate aspects of City government performance. The highest rated aspect was the value of services for taxes paid with almost two-thirds giving very good or good ratings, similar to 2014. About 6 in 10 participants thought the government was doing a good or very good job welcoming citizen involvement and about half of residents agreed that City Council cared about their opinions. These results tended to be similar to ratings in past years; however, fewer residents believed that Council cared about what they think in 2016.

City government performance aspects in Westminster that were rated higher or much higher than the nation and the Front Range included receiving good value for their taxes and City Council caring what people think. As in 2014, Westminster ranked first out of seven municipalities across the nation and first out of five Front Range communities for perceptions of City Council caring what residents think. The aspect of welcoming citizen involvement received ratings that were similar to the both of the benchmarks (see *Appendix C: Benchmark Comparisons* for more information).

Comparisons by respondent characteristics showed differences based on demographics. Residents who made \$100,000 or more and those who had lived in Westminster for 10-14 years were more likely to give high ratings to government welcoming citizen involvement. Additionally, residents aged 18-34 tended to be less likely to strongly or somewhat agree that they received good value for the taxes they paid and that City Council cared what residents thought than older participants. No differences were observed based on geographic location (see *Appendix B: Survey Results Compared by Respondent Characteristics*).

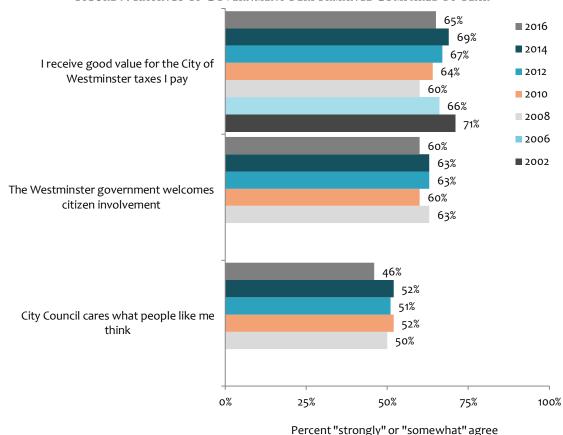


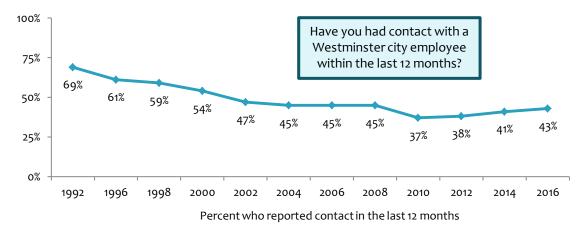
FIGURE 7: RATINGS OF GOVERNMENT PERFORMANCE COMPARED BY YEAR

CITY EMPLOYEES

In 2016, less than half of residents reported having contact with a City employee in the past 12 months, a level of contact that was similar to 2014 and the highest rate of contact since 2010.

Respondents' level of contact with City of Westminster employees was similar to the nation, but lower than levels reported in the Front Range (see *Appendix C: Benchmark Comparisons* for more information).

FIGURE 8: CONTACT WITH CITY EMPLOYEE COMPARED BY YEAR



Of the survey respondents who had contact with an employee, about 8 in 10 or more reported that the employee was courteous, responsive and knowledgeable (see Figure 10 on the next page). Seventy-five percent of survey respondents felt valued by the employee and 8 in 10 participants had a very good or good overall impression of the employee. The ratings for overall impression, courtesy and responsiveness were similar to ratings given in 2014, while ratings for employees' knowledge and ability to make residents feel valued increased between 2014 and 2016.

When comparisons could be made, ratings for Westminster employees were similar to national and Front Range communities; however, ratings for overall impression of employees were higher in comparison to communities across the U.S. (see *Appendix C: Benchmark Comparisons* for more information).

Respondents who made higher incomes (over \$100,000) tended to be give higher marks to the knowledge of City employees and were more likely to report the employee made them feel valued than participants who had lower incomes. Residents from all school districts tended to give similar ratings to Westminster employees (see *Appendix B: Survey Results Compared by Respondent Characteristics*).

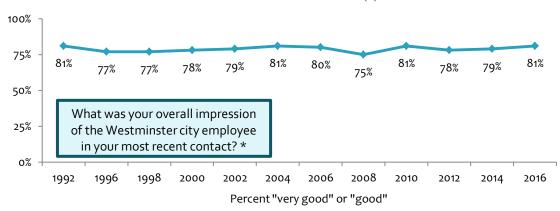
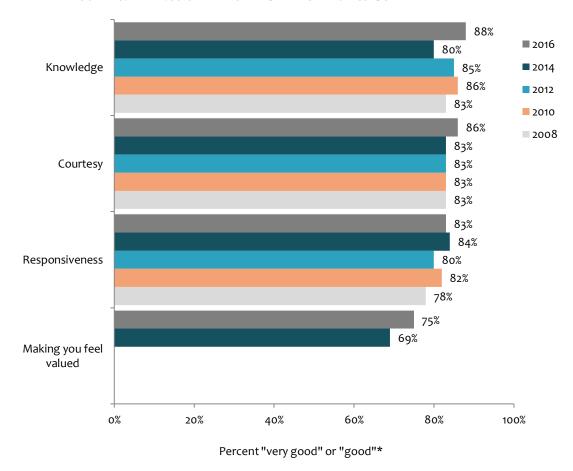


FIGURE 9: OVERALL IMPRESSION OF CITY EMPLOYEE(S) COMPARED BY YEAR

^{*}Asked only of those who had had contact with a City employee in the last 12 months.

FIGURE 10: RATINGS OF EMPLOYEE CHARACTERISTICS COMPARED BY YEAR



^{*}Asked only of those who had had contact with a City employee in the last 12 months.

CITY SERVICES

When evaluating the quality of 25 City services, residents gave especially high marks to fire protection (90% very good or good), libraries (87%), emergency medical/ambulance, recreation facilities and drinking water (86% for each). Parks maintenance, trails, recreation programs and the appearance of parks and recreation facilities were also rated favorably by 8 in 10 respondents. The lowest rated service was City code enforcement, which was rated as very good or good by less than half of participants.

Ratings for City of Westminster services tended to remain stable between 2014 and 2016, but ratings for recycling drop off centers, municipal court and code enforcement decreased since the last iteration of the survey.

Between 31% and 52% of participants selected "don't know" when asked to rate recycling drop off centers, code enforcement, municipal court, building permits/inspections and emergency preparedness (see *Appendix A: Complete Set of Survey Frequencies* for all response to the survey questions, including "don't know").

Comparisons of resident ratings found that 11 ratings were similar to the national benchmark, five were lower or much lower and nine services were rated higher or much higher. The ratings that were lower than both national and Front Range communities included sewer services, recycling drop off centers, emergency medical/ambulance services and utility billing/meter reading. The services that were rated higher than the benchmarks were land use, planning and zoning, economic development, preservation of natural areas and emergency preparedness (see Appendix C: Benchmark Comparisons for more information).

Many City services tended to be rated higher by residents who made household incomes of \$100,000 or more, including street repair, street cleaning, fire protection, park maintenance, recreation facilities, trails and the appearance of parks and recreation facilities; however, residents with incomes between \$25,000-99,999 were more likely to award high scores to snow removal and library services than other respondents (see *Appendix B: Survey Results Compared by Respondent Characteristics*).

Comparisons across school district found that Jefferson County school district residents were more likely to give favorable ratings to street repair, recreation facilities, trails, the appearance of parks and recreation trails and utility billing/meter reading than residents from other school districts, while Westminster school district respondents awarded more positive ratings to building permits/inspections compared to residents residing in Jefferson or Adams 12 school districts.

Prepared by National Research Center, Inc.

FIGURE 11: QUALITY OF CITY SERVICES COMPARED BY YEAR

		~		or CIII								
For each of the following services provided by the City of Westminster, first please rate the quality of the service and then how important each of these services is in Westminster. (Percent "very good" or "good")	1992	1996	1998	2000	2002	2004	2006	2008	2010	2012	2014	2016
Fire protection	89%	-	86%	85%	89%	84%		85%	87%	85%	86%	90%
Libraries -	67%	79%	86%	85%	87%	87%	87%	83%	84%	83%	84%	87%
Emergency medical/ambulance service	81%	78%	81%	82%	85%	82%	82%	81%	84%	80%	85%	86%
Recreation facilities	82%	91%	88%	89%	90%	90%	90%	82%	83%	84%	87%	86%
Drinking water quality	74%	72%	71%	75%	76%	73%	79%	80%	83%	81%	83%	86%
Appearance of parks and recreation facilities			NA			87%	89%	85%	87%	87%	87%	85%
Recreation programs	85%	88%	86%	85%	88%	87%	87%	81%	81%	81%	84%	84%
Trails		Ν	lΑ		83%	80%	85%	82%	86%	83%	86%	81%
Parks maintenance	88%	87%	87%	85%	86%	85%	84%	83%	84%	84%	85%	81%
Preservation of natural areas (open space, greenbelts)	NA	70%	70% 68% NA				74%	80%	83%	82%	78%	
Police protection	77%	76%	79%	76%	77%	76%	72%	73%	79%	72%	79%	78%
Sewer services				NA				70%	70%	71%	74%	72%
Police traffic enforcement	66%	60%	57%	58%	56%	62%	65%	66%	72%	66%	70%	68%
Snow removal	74%	76%	73%	72%	72%	73%	76%	58%	69%	63%	71%	67%
Emergency preparedness			•	NA				53%	67%	57%	66%	66%
Recycling drop off centers at City facilities				NA				45%	53%	54%	65%	57%
Utility billing/meter reading	N	Α	64%	63%	62%	60%	58%	57%	60%	58%	61%	57%
Animal management	61%			N	IA			55%	56%	56%	60%	57%
Municipal Court		NA		57%	62%	59%	57%	53%	61%	56%	65%	56%
Street cleaning	61%	60%	59%	58%	60%	61%	66%	59%	54%	57%	57%	56%
Economic development				NA				57%	51%	52%	53%	56%
Building permits/inspections	N	Α	45%	51%	54%	50%	45%	44%	54%	51%	58%	54%
Land use, planning and zoning	NA						51%	56%	57%	57%	54%	
Street repair	50%	47%	46%	46%	46%	49%	55%	49%	49%	53%	54%	54%
City Code enforcement	39%	38%	NA	51%	54%	52%	47%	42%	46%	48%	57%	48%

Westminster residents were also asked about their opinions regarding the importance of these services. Respondents awarded the highest importance to drinking water quality, fire protection and emergency medical/ambulance services. Over 9 in 10 also indicated that street repair, police protection, snow removal, sewer services and emergency preparedness were very important or essential. Less than 6 in 10 cited recycling drop off, animal management or street cleaning as important.

Importance ratings for economic development, libraries, municipal court, utility billing/meter reading and building permits/inspections increased over time, while all other services received similar levels of importance in 2016 as in 2014.

FIGURE 12: IMPORTANCE OF CITY SERVICES COMPARED BY YEAR

For each of the following services provided by the City of Westminster, first please rate the quality of the service and then how important each of these services is in Westminster. (Percent "essential" or "very important")	2008	2010	2012	2014	2016
Drinking water quality	97%	96%	93%	97%	98%
Fire protection	94%	96%	92%	96%	98%
Emergency medical/ambulance service	93%	92%	90%	94%	97%
Street repair	86%	86%	83%	91%	95%
Police protection	94%	93%	92%	94%	94%
Snow removal	88%	83%	86%	91%	93%
Sewer services	77%	79%	81%	88%	91%
Emergency preparedness	77%	77%	76%	81%	91%
Economic development	74%	72%	75%	73%	82%
Parks maintenance	74%	74%	70%	80%	80%
Libraries	73%	72%	69%	74%	80%
Preservation of natural areas (open space, greenbelts)	76%	71%	75%	79%	79%
Police traffic enforcement	73%	77%	72%	76%	79%
Municipal Court	58%	57%	56%	63%	76%
Land use, planning and zoning	66%	61%	60%	69%	73%
Appearance of parks and recreation facilities	68%	69%	67%	72%	72%
Recreation facilities	68%	65%	64%	71%	71%
Trails	60%	59%	61%	66%	70%
Recreation programs	63%	60%	59%	65%	68%
Utility billing/meter reading	54%	52%	51%	60%	67%
Building permits/inspections	48%	48%	48%	53%	66%
City Code enforcement	54%	50%	53%	60%	65%
Recycling drop off centers at City facilities	57%	48%	50%	55%	59%
Animal management	51%	47%	49%	58%	55%
Street cleaning	44%	45%	41%	52%	51%

COMPARISON OF QUALITY AND IMPORTANCE OF CITY SERVICES

Most government services are considered to be important, but when competition for limited resources demands that efficiencies or cutbacks be instituted, it is wise not only to know what services are deemed most important to residents' quality of life, but which services among the most important are perceived to be delivered with the lowest quality. It is these services – more important services delivered with lower quality – to which attention needs to be paid first.

To help guide City staff and officials with decisions on future resource allocation, resident ratings of the importance of City services were compared to their ratings of the quality of these services (see the chart on the next page). To identify the services perceived by residents to have relatively lower quality at the same time as relatively higher importance, all services were ranked from highest perceived quality to lowest perceived quality and from highest perceived importance to lowest perceived importance. Some services were in the top half of both lists (higher quality and higher importance); some were in the top half of one list but the bottom half of the other (higher quality and lower importance or lower quality and higher importance); and some services were in the bottom half of both lists

Services were classified as "more important" if they were rated as essential or very important by 79% or more of respondents. Services were rated as "less important" if they received a rating of less than 79%. Services receiving quality ratings of very good or good by 68% or more of respondents were considered of "higher quality" and those with ratings lower than 68% were considered to be of "lower quality." This classification divided the services in half.

Services categorized as higher in importance and lower in quality included snow removal, street repair, emergency preparedness and economic development. Snow removal moved from being higher importance and higher quality,

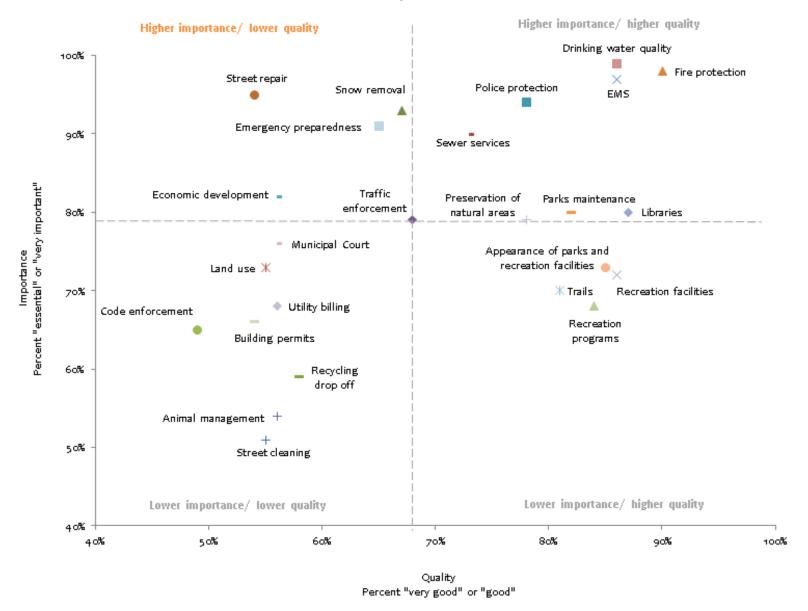
Economic development and street repair were two of the lowest rated City services, but economic development was higher than the national and Front Range benchmarks and ratings for street repair were higher than communities across the nation. Emergency preparedness ratings were also higher than both sets of comparisons, while averages for snow removal where similar to the benchmarks. These are services on which the City might want to focus more attention and resources or monitor to potential improve residents perceptions service quality.

City services that were rated higher in importance and quality were drinking water, fire protection, EMS/ambulance, police protection, sewer services, preservation of natural areas, parks maintenance and libraries.

Services that were deemed lower in importance, but higher in quality included trails, recreation programs, recreation facilities and the appearance of parks and recreation facilities.

The lower importance/lower quality City services were land use, planning and zoning, municipal court, utility billing, code enforcement, building permits/inspections, recycling drop off centers, animal management and street cleaning.

FIGURE 13: BALANCING QUALITY AND IMPORTANCE



COMMUNITY INFORMATION

An engaged community is one in which residents are up-to-date about what is going on in their community. About 4 in 10 participants felt very well or well informed and a similar proportion thought they were neither well nor poorly informed about community matters. This level was similar to levels reported in previous years.

While differences between school districts were not significant, demographic differences were present. Individuals who were over the age of 55, those who had incomes between \$25,000-99,000 and residents who had lived in Westminster for 15-19 years tended to report they were more informed about City matters than their counterparts (see Appendix B: Survey Results Compared by Respondent Characteristics).

FIGURE 14: LEVEL OF BEING INFORMED ABOUT THE CITY

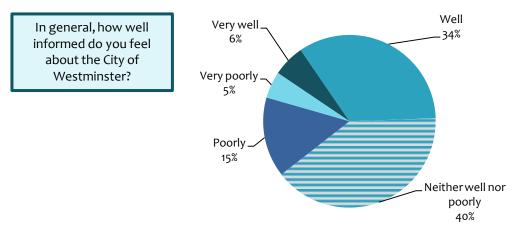
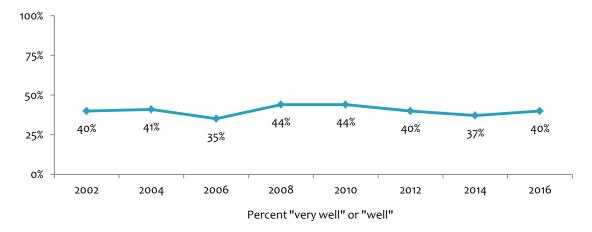


FIGURE 15: LEVEL OF BEING INFORMED ABOUT THE CITY COMPARED BY YEAR



In order to provide needed information to citizens about their community, it is helpful to know what sources residents rely upon most often. Residents relied most heavily on television news, the City website and social media for sources of information about Westminster. The least utilized sources included The Weekly (e-newsletter) and other city newsletters.

Prior to the 2016 survey, respondents were asked to indicate their top one and two sources of information they most often rely on for news about the City of Westminster. Due to the differences in the way the question was asked in 2016 compared to prior years, comparisons over time have not been made. However, anecdotally, television news was the most relied upon source of information in 2014, 2012 and 2010.

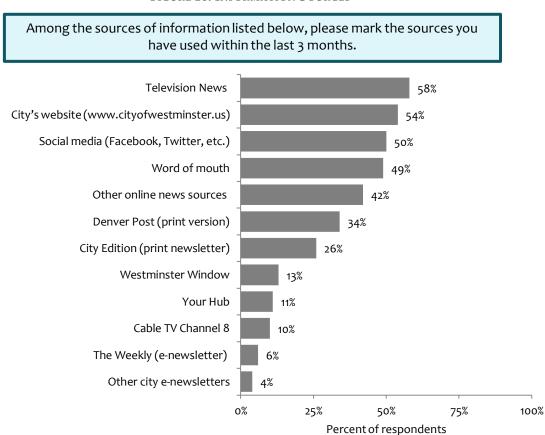


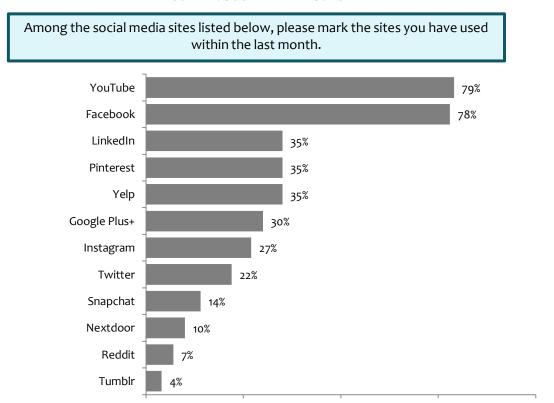
FIGURE 16: INFORMATION SOURCES

Percents total more than 100% as respondents could choose more than one answer.

A similar question about information sources was asked in prior survey years; however, the format and structure of the questions were too different to provide direct comparisons.

Prior to the 2016 survey, respondents were asked to indicate how often they used social networking sites or blog sites it a typical month. Due to the differences in the way the question was asked in 2016 compared to prior years, comparisons over time have not been made. However, anecdotally, in 2014 about 7 in 10 residents reported they had used social networking sites in a typical month and about 3 in 10 had used blog sites. These rates of usage were similar to those reported in 2010 and 2012.

FIGURE 17: SOCIAL MEDIA USAGE



Percents total more than 100% as respondents could choose more than one answer.

0%

A similar question about social media was asked in prior survey years; however, the format and structure of the questions were too different to provide direct comparisons.

25%

50%

Percent of respondents

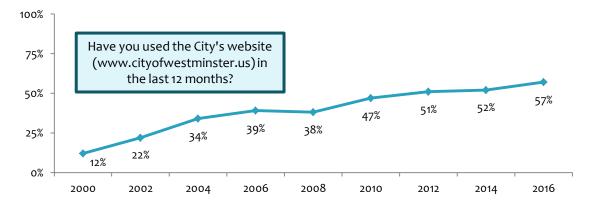
75%

100%

Similar to previous years, use of the City's website continued trending upward in 2016, as close to 6 in 10 residents indicating they had used the site in the year before the survey. This level was similar to previous years, but is the highest level reported since the question was first asked in 2000.

Westminster residents reported much lower levels of website use compared to respondents from other communities in the nation and the Front Range (see *Appendix C: Benchmark Comparisons* for more information).

FIGURE 18: USE OF CITY WEBSITE COMPARED BY YEAR



Percent who had used the website in the last 12 months

Respondents who reported that they had accessed the City's website in the 12 months prior to the survey were asked about five elements of the site. About 8 in 10 gave high marks to the current information provided, while the appearance and online services were rated positively by 7 in 10 residents. The ease of navigation and search function of the website were rated as very good or good by about 6 in 10 participants. Aspects of the Westminster website remained stable from 2014 to 2016.

Residents of Westminster rated the appearance, ease of navigation and search function of the City website similarly to residents in municipalities across the nation, while ratings for online services offered were rated lower and current information provided was ranked higher by contrast. Comparisons for Front Range communities were not available (see *Appendix C: Benchmark Comparisons* for more information).

Comparisons by demographic characteristics determined that older residents (over the age of 54) were more likely to award good or very good ratings to the City website's appearance, online services offered and search function than younger participants. Respondents who lived in Adams 12 school district tended to give high ratings to the online services offered by Westminster's website than other school district residents (see *Appendix B: Survey Results Compared by Respondent Characteristics*).

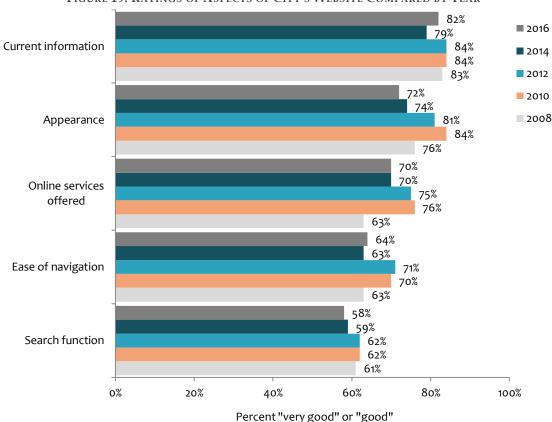


FIGURE 19: RATINGS OF ASPECTS OF CITY'S WEBSITE COMPARED BY YEAR

*Asked only of those who had accessed the City's website in the last 12 months.

ECONOMIC DEVELOPMENT

A thriving community includes a strong local economy where residents are able to find gainful employment. Close to 6 in 10 survey participants indicated that Westminster is a very good or good place to work, which is lower than ratings awarded in 2014, but similar to ratings in 2012.

Ratings for Westminster as a place to work received ratings that were similar to the national and the Front Range benchmarks (see *Appendix C: Benchmark Comparisons* for more information).

About one-third of residents selected "don't know" when asked to rate Westminster as a place to work (see *Appendix A: Complete Set of Survey Frequencies*).

Residents who made between \$25,000-99,000 gave higher ratings to the City as a place to work than those who made less or more. No differences were found comparing school districts (see *Appendix B: Survey Results Compared by Respondent Characteristics*).

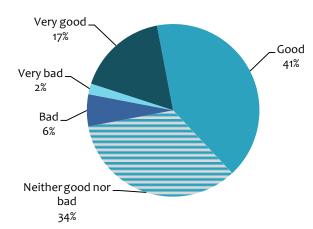
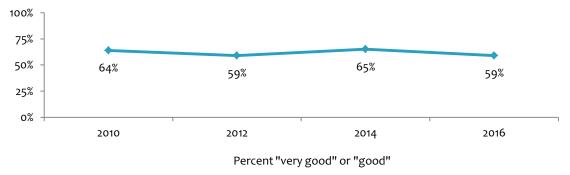


FIGURE 20: WESTMINSTER AS A PLACE TO WORK

FIGURE 21: WESTMINSTER AS A PLACE TO WORK COMPARED BY YEAR



Respondents were also asked to evaluate job opportunities available in the City. About one-third of residents felt that job opportunities were at least good and almost half of residents indicated they did not have an opinion one way or the other. These results were higher in 2016 than in 2012, but statistically similar to 2014 ratings.

Close to 4 in 10 participants indicated "don't know" when rating job opportunities in Westminster (see *Appendix A*: Complete Set of Survey Frequencies).

Westminster residents gave much higher marks to job opportunities in the City than participants from other communities in the U.S. and the Front Range (see *Appendix C: Benchmark Comparisons* for more information).

Very good 28%

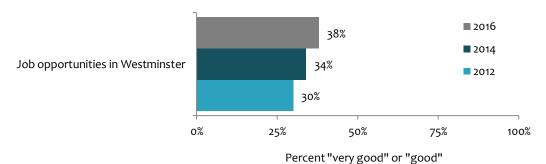
Very bad 5%

Bad 11%

Neither good nor bad 47%

FIGURE 22: JOB OPPORTUNITIES IN WESTMINSTER

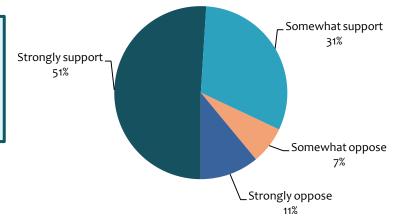




The 2016 survey included a question gauging resident support or opposition for increasing the minimum wage in Colorado. Fifty-one percent of respondents strongly supported raising wages and 31% somewhat supported the measure. Only about 1 in 10 reported that they strongly opposed increasing minimum wage.

FIGURE 24: SUPPORT FOR INCREASE IN COLORADO MINIMUM WAGE

Minimum wage in Colorado as of January 1, 2016 is \$8.31 per hour (which is about \$300 per week if you work full-time). To what extent do you support or oppose an increase in the state's minimum wage?



SAFETY

Residents' ratings regarding their perceptions of safety were generally very positive. At least 8 in 10 felt very or somewhat safe from fires, other natural disasters and violent crimes, and about two-thirds felt safe from property crimes. These feelings of safety remained stable since the last iteration of the survey.

Compared to the national benchmark, respondents' ratings for perceptions of safety from violent crimes and property crimes were similar to other communities, but lower than resident ratings from Front Range municipalities. Ratings for safety from fires were not available (see *Appendix C: Benchmark Comparisons* for more information).

Comparisons found that residents who made a household income of less than \$25,000 were less likely to feel safe from all threats, such as fires, other natural disasters, violent crime and property crime. Respondents who resided in attached housing reported feeling less safe from violent and property crimes than those who lived in detached housing. Additionally, Westminster school district participants were less likely to indicate they felt very or somewhat safe from violent crime or natural disasters other than fire than residents who lived in other school districts (see *Appendix B: Survey Results Compared by Respondent Characteristics*).

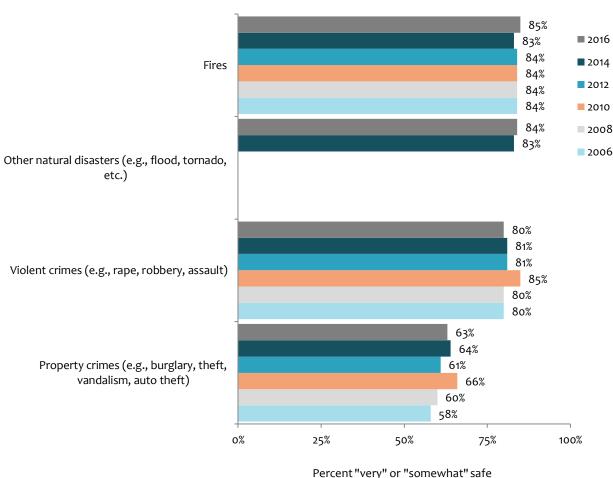


FIGURE 25: SAFETY RATINGS COMPARED BY YEAR

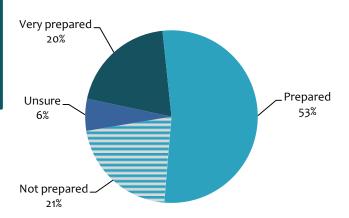
Prior to the 2016 survey, respondents were asked to indicate whether they felt they had too little, the right amount, or too much information about emergency preparedness in the city. Due to the differences in the way the question was asked in 2016 compared to 2014, comparisons over time have not been made. However, anecdotally, in 2014 most respondents (63%) felt the amount of information they had was too little, while the remaining 37% felt it was the right amount; no residents said they received too much information about emergency preparedness.

In 2016, about three-quarters of residents reported that they felt prepared or very prepared to shelter-in-place during a blizzard or prolonged power outage and 2 in 10 indicated they were not prepared.

Residents from the Westminster school district, those with lower annual incomes, younger respondents or those who had lived in the City from less than 10 years indicated they felt less prepared in the event of an emergency (see Appendix B: Survey Results Compared by Respondent Characteristics).

FIGURE 26: EMERGENCY PREPAREDNESS

In terms of emergency preparedness, how prepared would you say your family is to shelter-in-place during a blizzard or prolonged power outage?



A similar question about emergency preparedness was asked in prior survey years; however, the format and structure of the questions were too different to provide direct comparisons.

LIVABLE COMMUNITY

In evaluating the livability of their community, residents of Westminster were asked to rate the quality of their neighborhoods, as well as potential issues they saw in their communities.

NEIGHBORHOOD QUALITY

Survey respondents were also asked to rate the overall quality of their neighborhoods. In 2016, 75% of residents rated their neighborhoods as a very good or good place to live, which was similar to 2014 and beyond.

Respondents' ratings for the overall quality of their neighborhoods were similar to communities across the nation; Front Range comparisons were not available (see *Appendix C: Benchmark Comparisons* for more information).

Comparisons by respondents characteristics found that residents who lived in the Westminster school district, younger respondents, those with incomes less than \$25,000, participants who had lived in Westminster for less than five years and those who resided in attached housing tended to give lower marks to the overall quality of their neighborhoods than other residents (see *Appendix B: Survey Results Compared by Respondent Characteristics*).

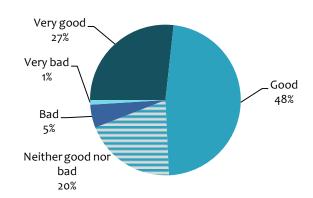
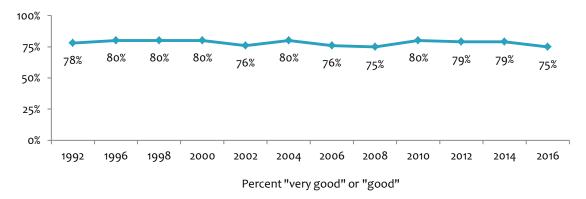


FIGURE 27: OVERALL QUALITY OF NEIGHBORHOOD

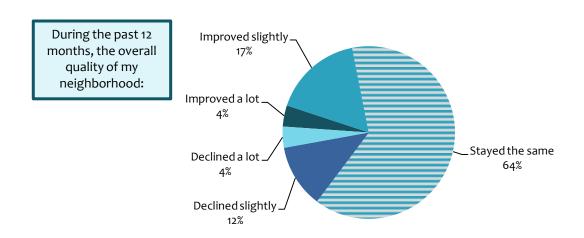




Residents were also asked to evaluate their neighborhoods for improvements or declines in the last year. About 2 in 10 reported that the quality of their neighborhoods had improved slightly or a lot and nearly two-thirds indicated that their neighborhoods had not changed. Only 16% felt that their neighborhood quality had declined. These ratings were similar to previous years.

Change in neighborhood quality was compared by school district across survey years (see Figure 30 on the following page). More Adams 12 residents were more likely to indicate that their neighborhoods had stayed the same than in 2014. Jefferson County and Westminster schools districts did not report significant changes in their neighborhoods.

FIGURE 29: CHANGE IN NEIGHBORHOOD QUALITY IN LAST 12 MONTHS



Prepared by National Research Center, Inc.

FIGURE 30: CHANGE IN NEIGHBORHOOD COMPARED BY AREA OF RESIDENCE COMPARED BY YEAR

		During the past 12 months, the overall quality of my neighbo						
		Improved	Stayed the same	Declined	Total			
	2016	21%	61%	18%	100%			
	2014	20%	65%	15%	100%			
	2012	16%	67%	18%	100%			
	2010	21%	57%	22%	100%			
Jefferson County	2008	17%	59%	24%	100%			
Jenerson County	2006	11%	59%	30%	100%			
	2004	17%	56%	27%	100%			
	2002	15%	65%	20%	100%			
	2000	21%	61%	18%	100%			
	1998	20%	61%	19%	100%			
	2016	14%	70%	16%	100%			
	2014	16%	67%	17%	100%			
	2012	25%	56%	18%	100%			
	2010	20%	59%	21%	100%			
	2008	16%	60%	23%	100%			
Adams 12	2006	17%	60%	23%	100%			
	2004	22%	56%	22%	100%			
	2002	20%	68%	12%	100%			
	2000	26%	56%	17%	100%			
	1998	25%	58%	17%	100%			
	2016	26%	60%	14%	100%			
	2014	25%	60%	15%	100%			
	2012	21%	51%	29%	100%			
	2010	25%	47%	28%	100%			
	2008	12%	45%	43%	100%			
Westminster	2006	18%	40%	42%	100%			
	2004	22%	45%	34%	100%			
	2002	16%	62%	22%	100%			
	2000	23%	57%	20%	100%			
	1998	21%	58%	22%	100%			
	2016	21%	64%	16%	100%			
	2014	20%	64%	16%	100%			
	2012	20%	59%	21%	100%			
	2010	22%	55%	23%	100%			
City as a whole	2008	15%	56%	29%	100%			
	2006	15%	54%	31%	100%			
		20%	52%	27%	100%			
	2004	17%	52% 64%	19%	100%			
	_		58%		100%			
	2000	23%	<u> </u>	19%				
	1998	22%	59%	20%	100%			

POTENTIAL CONCERNS IN WESTMINSTER

Survey participants were asked questions pertaining to a list of potential concerns facing the City of Westminster and asked to assess the degree to each of these issues may or may not be a problem. Respondents identified the high cost of living as the most major or moderate problem in the City, with about 57% of residents indicating this was an issue. At least 4 in 10 also reported that drugs, crime, vandalism and growth were problems in the community. The unavailability of City parks was reported as a problem by less than 10% of participants.

The items of high cost of housing, too much growth, taxes and traffic safety on major and neighborhood streets were more of a problem in 2016 than in 2014, while graffiti and lack of growth were deemed less of a major or moderate problem in 2016.

Jefferson County school district residents were more likely to indicate that most of these concerns were less of a major or moderate problem than respondents from other districts. Residents over the age of 55, individuals who made lower incomes and those who lived in attached housing tended to report that most of these items were bigger problems than their counterparts. Participants who had lived in Westminster 20 or longer were more likely to view crime, vandalism, graffiti and too much growth as major or moderate problems than those who had lived in the community for less time (see *Appendix B: Survey Results Compared by Respondent Characteristics*).

FIGURE 31: POTENTIAL PROBLEMS COMPARED BY YEAR

To what degree, if at all, are the following problems in Westminster? (Percent "major" or "moderate" problem)	2000	2002	2004	2006	2008	2010	2012	2014	2016
High cost of housing	NA	57%	48%	36%	45%	30%	33%	34%	57%
Drugs	N	A	49%	52%	59%	51%	50%	51%	48%
Crime	N	A	42%	45%	55%	41%	44%	41%	42%
Vandalism	N	A	43%	46%	59%	45%	48%	41%	42%
Too much growth	N	A	54%	48%	46%	31%	24%	28%	41%
Taxes are too high	N	A	39%	31%	48%	42%	38%	31%	39%
Graffiti	48%	NA	40%	46%	63%	47%	47%	40%	34%
Traffic safety on major streets	NA			30%	34%	22%	24%	23%	32%
Poor condition of properties (weeds, trash, junk vehicles)	NA		24%	23%	39%	28%	35%	33%	31%
Juvenile problems	NA		46%	33%	44%	36%	39%	32%	30%
Traffic safety on neighborhood streets	47% N		Α	24%	28%	20%	20%	19%	30%
Poor maintenance and condition of homes	NA		20%	20%	36%	26%	31%	31%	30%
Lack of resources to support education (reading materials, access to information)	NA 23						23%	24%	
Unavailability of convenient shopping	NA			7%	12%	14%	17%	16%	18%
Lack of growth	NA		7%	8%	16%	23%	25%	24%	17%
Unavailability of trails or trail connections		NA						12%	13%
Lack of availability of recreation facilities	NA					12%			
Unavailability of parks	N	Α	10%	6%	9%	7%	7%	7%	9%

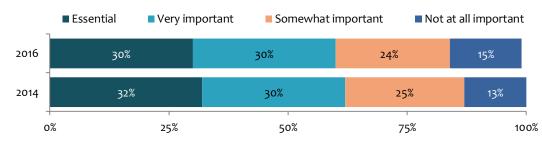
Prior to 2016, "high cost of housing" was "availability of affordable housing," "poor condition of properties" was "condition of properties," "taxes are too high" was "taxes," "poor maintenance and condition of homes" was "maintenance and condition of homes," "Lack of resources to support education" was "resources to support education," "unavailability of convenient shopping" was "availability of convenient shopping," "unavailability of trails or trail connections," and "unavailability of parks" was "availability of parks."

MOBILITY IN WESTMINSTER

A livable community is one that has a variety of public transportation options available to its residents. In 2014, respondents weighed in on initiatives aimed at improving public transportation.

In November 2004, voters in the Denver Metro Area approved funding for the RTD FasTracks mass transit project, which included Northwest Commuter Rail service from Denver to Longmont, including Westminster, Broomfield, Louisville and Boulder. Residents were asked how important it was that commuter rail service be completed in the Northwest Corridor. About 6 in 10 respondents felt it was essential or very important to complete the rail and close to one-quarter also indicated that it was somewhat important. Only 1 in 10 respondents felt it was not at all important. These ratings were very similar to importance ratings given in 2014.

FIGURE 32: IMPORTANCE OF COMPLETING COMMUTER RAIL IN NORTHWEST CORRIDOR



APPEARANCE AND ENVIRONMENT

A community's image encompasses both its physical attributes and its dedication to improving those attributes while preserving the natural environment. Close to 9 in 10 participants felt that "financially sustainable" and "beautiful parks/open spaces" mostly aptly described Westminster's image and 8 in 10 thought that "safe and secure," "environmentally sensitive" and "ease of mobility" reflected their community. A similar proportion agreed that these statements described Westminster in 2014.

Comparisons found that respondents who lived in attached housing were less likely to describe Westminster as vibrant, inclusive and engaged, safe and secure, environmentally sensitive or having beautiful parks/open spaces than residents who lived in detached housing. These individuals, along with those who made smaller incomes, lived in the community between 10-14 years and respondents who lived in Westminster school district, were also less likely to agree that the City was financially sustainable than their counterparts (see *Appendix B: Survey Results Compared by Respondent Characteristics*).

FIGURE 33: IMAGE OF THE CITY COMPARED BY YEAR

To what extent do you agree or disagree that each of the following statements describes your image of the City of Westminster? (Percent "strongly" or "somewhat" agree or ratings as top 1, 2 or 3 phrase)	2006	2008	2010	2012	2014	2016
Financially sustainable	33%	35%	35%	84%	92%	90%
Vibrant, inclusive and engaged community	NA	NA	NA	NA	NA	78%
Beautiful parks/open spaces	70%	83%	85%	95%	93%	93%
Visionary and progressive	28%	33%	29%	79%	77%	75%
Dynamic, diverse economy	NA	NA	NA	NA	NA	74%
Safe and secure	40%	59%	65%	82%	82%	82%
Environmentally sensitive	NA	NA	NA	88%	83%	81%
Ease of mobility	NA	NA	NA	NA	NA	80%

Note: In 2016, 2014 and 2012, respondents were asked the extent to which they agreed or disagreed that each statement describes their image of the City. In 2010 and 2008, respondents were asked to identify the three phrases that best described their image of the City. In 2006, respondents could select any phrase that described their image of the City. Prior to 2016, "financially sustainable" was "financially sound," and "visionary and progressive" was "innovative and progressive."

Westminster residents were also asked to rate the physical attractiveness of the City as a whole. Nearly 8 in 10 gave high marks, and only 2% felt that the appearance of the community was bad or very bad. Ratings for the attractiveness of the City of Westminster were similar to previous years.

Older residents and those who made between \$25,000-99,000 annually and Adams 12 respondents awarded higher marks to the physical attractiveness of Westminster than other residents (see *Appendix B: Survey Results Compared by Respondent Characteristics*).

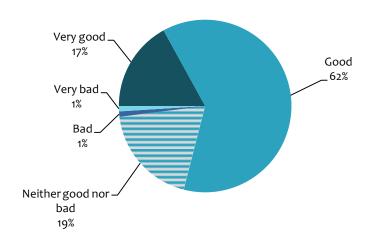
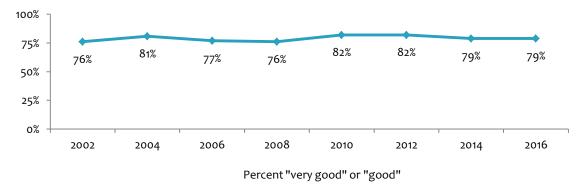


FIGURE 34: PHYSICAL ATTRACTIVENESS OF WESTMINSTER AS A WHOLE

FIGURE 35: PHYSICAL ATTRACTIVENESS OF WESTMINSTER AS A WHOLE COMPARED BY YEAR



RECYCLING IN WESTMINSTER

When asked about their participation in curbside recycling, a little under half of respondents indicated they do recycle. Furthermore, 82% of residents indicated they would somewhat or strongly support offering curbside recycling if it were automatically included in their trash bills.

When levels of support were compared by users who did or did not participate in recycling, individuals who already recycled were more likely to strongly support compulsory curbside recycling than those who do not participate (see figure on the next page).

Adams 12 residents reported higher levels of participation in curbside recycling than Jefferson County or Westminster school district respondents. Demographic differences were also noted. Participants who made higher household incomes and those who lived in detached housing were also more likely to indicate they had participated. The residents who made more than \$100,000 a year tended to be more supportive of the City offering curbside recycling than other residents. No differences for support of this measure were found within school district (see *Appendix B: Survey Results Compared by Respondent Characteristics*).

FIGURE 36: PARTICIPATION IN CURBSIDE RECYCLING

Do you participate in curbside recycling at your home (either provided by your landlord or HOA, or as an extra service you can purchase from your trash removal provider)?

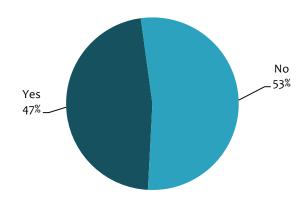
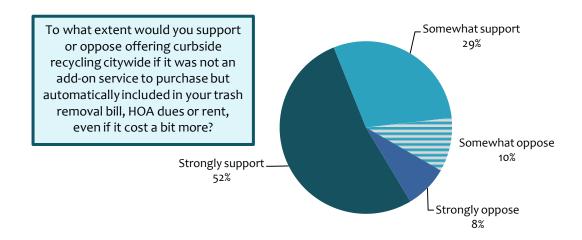


FIGURE 37: SUPPORT FOR CITYWIDE CURBSIDE RECYCLING



Prepared by National Research Center, Inc.

FIGURE 38: SUPPORT FOR CITYWIDE CURBSIDE RECYCLING COMPARED BY USERS

		To what extent would you support or oppose offering curbside recycling citywide if it was not an add-on service to purchase but automatically included in your trash removal bill, HOA dues or rent, even if it cost a bit more? Strongly Somewhat Somewhat Strongly								
		support	support	oppose	oppose					
Do you participate in curbside	Yes	60%	32%	23%	20%	45%				
recycling at your home	No	38%	63%	56%	79%	50%				
(either provided by your landlord or HOA, or as an extra service you can purchase from your trash removal provider)?	Don't know	2%	5%	21%	2%	5%				
Total		100%	100%	100%	100%	100%				

ANOVA and chi-square tests of significance were applied to this comparison. A "p-value" of 0.05 or less indicates that there is less than a 5% probability that differences observed between subgroups are due to chance; or in other words, a greater than 95% probability that the differences observed are "real." The differences above are statistically significant

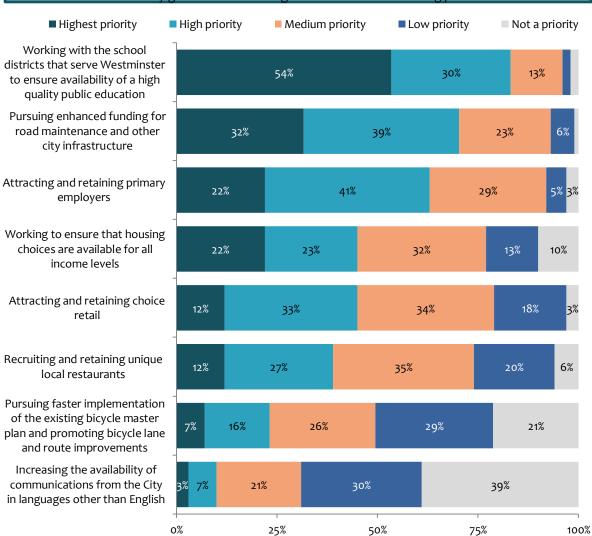
RESIDENT PRIORITIES

Respondents also were asked to identify priorities for the City. Working with schools districts was identified at the highest priority by over half of survey respondents and one-third of participants felt that pursing funding for road maintenance and infrastructure should be the top priority for the community. Less than one-quarter of residents identified pursing faster implementation of the existing bicycle master plan and increasing the availability of communications from the City in languages other than English.

Comparisons of priorities based on school district were mixed. Westminster school district residents placed the highest ratings to working to ensure housing choices for all income levels, and Adams 12 prioritized attracting and retaining primary employers, but placed the lowest priority ratings for faster implementation of the bicycle master plan compared to other residents. Respondents who were older, made less annual incomes, lived in the community for 10-14 years and resided in attached housing tended to be more likely to place high priority on housing choices (see *Appendix B: Survey Results Compared by Respondent Characteristics*).

FIGURE 39: RESIDENT PRIORITIES FOR CITY COUNCIL

The City Council has a number of areas on which it could focus its efforts and direct staff to focus attention, but it cannot focus on everything at once. Please rate what priority you think the City Council and the city government should give to each of the following potential efforts.



RESPONDENT CHARACTERISTICS

Characteristics of the survey respondents are displayed in the tables on the following pages.

LENGTH OF RESIDENCY

About how long have you lived in Westminster?	1992	1996	1998	2000	2002	2004	2006	2008	2010	2012	2014	2016
o-4 years	42%	44%	46%	43%	43%	38%	39%	33%	31%	33%	34%	37%
5-9 years	21%	18%	20%	21%	18%	23%	22%	20%	22%	19%	13%	19%
10-14 years	16%	15%	12%	11%	15%	13%	12%	12%	14%	13%	14%	11%
15-19 years	8%	9%	6%	8%	7%	7%	7%	9%	9%	10%	12%	9%
20 or more years	14%	14%	17%	17%	17%	19%	19%	26%	24%	25%	26%	25%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

ZIP CODE

What is your home zip code?	2006	2008	2010	2012	2014	2016
80003	4%	3%	4%	3%	5%	4%
80005	1%	1%	2%	2%	3%	0%
80020	7%	8%	7%	8%	9%	0%
80021	27%	27%	25%	26%	26%	36%
80023	12%	0%	0%	1%	1%	2%
80030	32%	14%	11%	13%	11%	24%
80031	18%	29%	33%	32%	30%	17%
80234	0%	18%	18%	16%	15%	16%
80260	0%	0%	0%	0%	0%	0%
80035	0%	0%	0%	0%	0%	0%
80036	0%	0%	0%	0%	0%	0%
Total	100%	100%	100%	100%	100%	100%

CITY OF EMPLOYMENT

What city do you work in or nearest to?	1998	2000	2002	2004	2006	2008	2010	2012	2014	2016
Arvada	8%	4%	7%	5%	5%	7%	5%	5%	6%	7%
Aurora	5%	2%	2%	2%	2%	2%	3%	3%	3%	1%
Boulder	7%	6%	8%	8%	8%	7%	4%	9%	6%	9%
Brighton	0%	0%	0%	0%	0%	1%	1%	1%	0%	1%
Broomfield	5%	5%	9%	9%	12%	9%	8%	8%	9%	8%
Centennial	0%	0%	0%	0%	0%	0%	0%	1%	1%	1%
Commerce City	0%	0%	0%	0%	0%	2%	2%	2%	1%	2%
Denver	19%	25%	20%	24%	21%	17%	20%	16%	19%	18%
Englewood	0%	0%	0%	0%	0%	1%	2%	1%	1%	1%
Glendale	0%	0%	0%	0%	0%	1%	0%	0%	0%	0%
Golden	0%	0%	0%	0%	0%	3%	1%	2%	3%	2%
Greenwood Village	0%	0%	0%	0%	0%	1%	1%	1%	1%	1%
Lafayette	0%	0%	0%	0%	0%	1%	1%	1%	2%	1%
Lakewood	2%	2%	3%	2%	3%	3%	4%	3%	2%	3%
Littleton	0%	0%	0%	0%	0%	0%	1%	0%	1%	1%
Longmont	0%	0%	0%	0%	0%	1%	2%	2%	2%	1%
Louisville	2%	2%	3%	1%	2%	3%	1%	2%	2%	1%
Northglenn	2%	2%	2%	2%	2%	1%	1%	0%	1%	0%
Superior	0%	0%	0%	0%	0%	0%	1%	0%	0%	1%
Thornton	4%	3%	3%	4%	2%	3%	4%	2%	2%	3%
Westminster	16%	16%	16%	16%	18%	15%	15%	15%	12%	12%
Wheat Ridge	0%	0%	0%	0%	0%	1%	1%	2%	2%	1%
All over Metro area	0%	0%	0%	0%	0%	2%	3%	3%	2%	2%
Other	10%	12%	14%	13%	14%	1%	2%	2%	1%	1%
I work from home	0%	0%	0%	0%	0%	2%	3%	3%	4%	4%
I do not work (student, homemaker, retired, etc.)	21%	22%	13%	13%	13%	15%	16%	17%	18%	18%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

HOUSING UNIT TYPE

Please check the appropriate box indicating the type of housing unit in which you live.	1992	1996	1998	2000	2002	2004	2006	2008	2010	2012	2014	2016
Detached single family home	63%	59%	58%	55%	62%	60%	60%	61%	61%	62%	62%	59%
Condominium or townhouse	17%	17%	17%	17%	19%	19%	19%	18%	18%	17%	17%	16%
Apartment	19%	24%	25%	25%	18%	20%	22%	21%	20%	21%	20%	25%
Mobile home	2%	0%	0%	2%	1%	1%	0%	0%	0%	0%	0%	0%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

TENURE

Do you rent or own your residence?	1992	1996	1998	2000	2002	2004	2006	2008	2010	2012	2014	2016
Rent	32%	35%	35%	35%	29%	30%	30%	28%	30%	35%	32%	36%
Own	68%	65%	65%	65%	71%	70%	70%	72%	70%	65%	68%	64%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

Number of Household Members

How many people (including yourself) live in your household?	1998	2000	2002	2004	2006	2008	2010	2012	2014	2016
1	22%	25%	19%	22%	26%	25%	23%	22%	22%	23%
2	35%	40%	37%	38%	38%	41%	35%	40%	37%	36%
3	18%	16%	17%	17%	14%	16%	19%	18%	21%	18%
4	16%	13%	17%	14%	15%	12%	16%	11%	14%	14%
5	6%	5%	6%	7%	5%	4%	3%	5%	4%	6%
6 or more	2%	2%	4%	3%	2%	1%	3%	3%	1%	2%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

HOUSEHOLD MEMBERS UNDER 18

How many of these household members are 17 years or younger?	1998	2000	2002	2004	2006	2008	2010	2012	2014	2016
0	59%	67%	61%	63%	64%	69%	67%	70%	67%	63%
1	17%	17%	16%	15%	15%	17%	15%	13%	16%	17%
2	17%	13%	16%	14%	16%	10%	13%	11%	14%	14%
3	5%	3%	5%	6%	3%	4%	4%	3%	3%	4%
4 or more	1%	1%	2%	2%	2%	1%	2%	3%	1%	2%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

TOTAL HOUSEHOLD INCOME

		,	,	,		,				,
About how much was your household's total income before taxes in 2007? Be sure to include income from all sources.	1998	2000	2002	2004	2006	2008	2010	2012	2014	2016
Less than \$15,000	7%	7%	6%	5%	5%	3%	6%	4%	5%	4%
\$15,000 to \$24,999	9%	9%	7%	8%	6%	8%	7%	5%	7%	4%
\$25,000 to \$34,999	13%	12%	10%	11%	11%	10%	10%	10%	7%	4%
\$35,000 to \$49,999	17%	19%	15%	18%	15%	15%	13%	13%	13%	13%
\$50,000 to \$74,999	27%	26%	27%	23%	26%	22%	22%	17%	19%	18%
\$75,000 to \$99,999	16%	14%	18%	18%	16%	16%	15%	16%	12%	16%
\$100,000 to \$124,999	6%	6%	9%	8%	11%	10%	11%	11%	10%	10%
\$125,000 to \$149,999	5%	6%	8%	9%	9%	7%	6%	5%	9%	6%
\$150,000 to \$174,999	0%	0%	0%	0%	0%	2%	4%	3%	4%	4%
\$175,000 to \$199,999	0%	0%	0%	0%	0%	2%	2%	1%	2%	3%
\$200,000 or more	0%	0%	0%	0%	0%	4%	4%	3%	4%	7%
I prefer not to answer	0%	0%	0%	0%	0%	0%	0%	11%	9%	10%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

In 2016, this question was only asked of half of the randomly selected households that received the survey. Please see Appendix D: Survey Methodology for more information.

EDUCATIONAL STATUS

How much education have you completed?	1992	1996	1998	2000	2002	2004	2006	2008	2010	2012	2014	2016
0-11 years	4%	3%	4%	4%	4%	2%	2%	2%	3%	3%	3%	4%
High school graduate	20%	20%	18%	20%	18%	16%	16%	16%	13%	14%	15%	11%
Some college, no degree	39%	35%	27%	27%	27%	27%	25%	23%	21%	24%	19%	22%
Associate degree	0%	0%	7%	10%	10%	10%	8%	10%	10%	8%	11%	8%
Bachelor's degree	22%	26%	26%	24%	28%	29%	29%	30%	32%	31%	34%	37%
Graduate or professional degree	16%	16%	18%	15%	13%	16%	19%	19%	21%	20%	19%	19%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

\mathbf{R} ACE

What is your race?*	1992	1996	1998	2000	2002	2004	2006	2008	2010	2012	2014	2016
White/European American/Caucasian	95%	91%	91%	90%	89%	89%	90%	89%	85%	83%	85%	85%
Black or African American	1%	1%	1%	1%	1%	1%	2%	2%	2%	2%	3%	2%
Asian or Pacific Islander	2%	4%	4%	3%	4%	4%	4%	4%	5%	7%	6%	5%
American Indian, Eskimo, or Aleut	0%	0%	1%	2%	1%	1%	2%	1%	1%	1%	1%	4%
Other	2%	4%	3%	4%	6%	8%	6%	6%	8%	9%	8%	10%

^{*}Total may exceed 100% as respondents could choose more than one answer.

ETHNICITY

Are you Hispanic/Spanish/Latino?	1992	1996	1998	2000	2002	2004	2006	2008	2010	2012	2014	2016
Hispanic	9%	8%	10%	9%	13%	11%	8%	9%	14%	14%	14%	15%
Not Hispanic	91%	92%	90%	91%	87%	89%	92%	91%	86%	86%	86%	85%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

AGE

Which category contains your age?	1992	1996	1998	2000	2002	2004	2006	2008	2010	2012	2014	2016
18-24	7%	6%	7%	7%	13%	8%	5%	5%	7%	4%	3%	2%
25-34	27%	23%	23%	20%	19%	29%	32%	27%	25%	29%	27%	30%
35-44	30%	29%	29%	24%	29%	22%	18%	18%	18%	16%	17%	15%
45-54	17%	20%	21%	21%	17%	23%	26%	25%	23%	22%	22%	23%
55-64	11%	10%	8%	13%	12%	9%	8%	14%	14%	13%	13%	13%
65-74	8%	12%	9%	9%	5%	6%	5%	7%	7%	9%	9%	9%
75-84	0%	0%	4%	7%	5%	4%	6%	3%	4%	5%	6%	6%
85+	0%	0%	0%	0%	0%	0%	0%	1%	2%	2%	2%	2%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

GENDER

What is your gender?	1992	1996	1998	2000	2002	2004	2006	2008	2010	2012	2014	2016
Female	55%	59%	56%	58%	50%	50%	50%	47%	50%	51%	54%	53%
Male	45%	41%	44%	42%	50%	50%	50%	53%	50%	49%	46%	47%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

APPENDIX A: COMPLETE SET OF SURVEY FREQUENCIES

Survey Responses Excluding "Don't Know"

The following pages contain a complete set of responses to each question on the survey, excluding the "don't know" responses.

	Question 1					
Please rate each of the following aspects of quality of life in Westminster	Very good	Good	Neither good nor bad	Bad	Very bad	Total
Westminster as a place to live	34%	56%	9%	1%	1%	100%
The overall quality of your neighborhood	27%	48%	20%	5%	1%	100%
Westminster as a place to raise children	28%	49%	19%	2%	1%	100%
Quality of local public schools in Westminster	15%	47%	25%	8%	5%	100%
Westminster as a place to retire	19%	44%	30%	6%	2%	100%
Westminster as a place to work	17%	41%	34%	6%	2%	100%
Job opportunities in Westminster	9%	28%	47%	11%	5%	100%
The overall quality of life in Westminster	18%	68%	12%	1%	1%	100%

Question 2	
During the past 12 months, the overall quality of my neighborhood:	Percent of respondents
Improved a lot	4%
Improved slightly	17%
Stayed the same	64%
Declined slightly	12%
Declined a lot	4%
Total	100%

	Question 3				
To what extent do you agree or disagree that each of the following statements describes your image of the City of Westminster?	Strongly agree	Somewhat agree	Somewhat disagree	Strongly disagree	Total
Financially sustainable	23%	67%	8%	1%	100%
Vibrant, inclusive and engaged community	17%	61%	18%	4%	100%
Beautiful parks/open spaces	51%	43%	5%	1%	100%
Visionary and progressive	14%	60%	22%	4%	100%
Dynamic, diverse economy	14%	61%	22%	3%	100%
Safe and secure	18%	64%	14%	3%	100%
Environmentally sensitive	17%	64%	15%	4%	100%
Ease of mobility	23%	57%	16%	4%	100%

Question 4	
How would you rate the physical attractiveness of Westminster as a whole?	Percent of respondents
Very good	17%
Good	62%
Neither good nor bad	19%
Bad	1%
Very bad	1%
Total	100%

		Question	5			
Please rate how safe or unsafe you feel from the following:	Very safe	Somewhat safe	Neither safe nor unsafe	Somewhat unsafe	Very unsafe	Total
Violent crimes (e.g., rape, robbery, assault)	34%	46%	12%	6%	2%	100%
Property crimes (e.g., burglary, theft, vandalism, auto theft)	14%	49%	20%	13%	4%	100%
Fires	45%	41%	12%	2%	0%	100%
Other natural disasters (e.g., flood, tornado, etc.)	44%	40%	13%	2%	0%	100%

Question 6	
Overall, how would you rate the quality of the services provided by the City of Westminster?	Percent of respondents
Very good	21%
Good	56%
Neither good nor bad	19%
Bad	2%
Very bad	2%
Total	100%

Question 7	
Overall, would you say the City is headed in the right direction or the wrong direction?	Percent of respondents
Right direction	92%
Wrong direction	8%
Total	100%

		Question 8				
Please rate the following statements by circling the number that most clearly represents your opinion?	Strongly agree	Somewhat agree	Neither agree nor disagree	Somewhat disagree	Strongly disagree	Total
I receive good value for the City of Westminster taxes I pay	19%	46%	21%	10%	4%	100%
The Westminster government welcomes citizen involvement	23%	37%	31%	6%	3%	100%
City Council cares what people like me think	16%	30%	35%	12%	7%	100%

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Question 9 - Quality						
For each of the following services provided by the City of Westminster, first please rate the quality of the service and then how important each of these services is in Westminster.	Very good	Good	Neither good nor bad	Bad	Very bad	Total
Snow removal	17%	50%	14%	14%	5%	100%
Street repair	8%	46%	29%	13%	4%	100%
Street cleaning	10%	45%	33%	10%	1%	100%
Sewer services	15%	58%	25%	2%	1%	100%
Recycling drop off centers at City facilities	22%	36%	30%	10%	2%	100%
Police traffic enforcement	16%	51%	22%	6%	4%	100%
Police protection	23%	55%	17%	3%	2%	100%
Fire protection	34%	56%	9%	1%	0%	100%
Emergency medical/ambulance service	36%	50%	13%	0%	1%	100%
Land use, planning and zoning	13%	42%	34%	6%	6%	100%
City Code enforcement	9%	40%	36%	12%	4%	100%
Animal management	11%	45%	33%	5%	6%	100%
Economic development	12%	44%	34%	5%	5%	100%
Parks maintenance	26%	56%	16%	2%	1%	100%
Libraries	35%	52%	12%	1%	0%	100%
Drinking water quality	37%	49%	10%	3%	1%	100%
Recreation programs	30%	54%	14%	2%	1%	100%
Recreation facilities	33%	53%	12%	2%	0%	100%
Trails	33%	48%	16%	2%	1%	100%
Appearance of parks and recreation facilities	31%	54%	13%	2%	1%	100%
Preservation of natural areas (open space, greenbelts)	32%	47%	18%	2%	1%	100%
Municipal Court	14%	42%	36%	3%	5%	100%
Building permits/inspections	11%	43%	34%	8%	4%	100%
Utility billing/meter reading	11%	45%	39%	3%	1%	100%
Emergency preparedness	20%	45%	30%	3%	1%	100%

Question 9 - Importance					
For each of the following services provided by the City of Westminster, first please rate the quality of the service and then how important each of these services is in Westminster.	Essential	Very important	Somewhat important	Not at all important	Total
Snow removal	51%	42%	7%	0%	100%
Street repair	43%	52%	5%	0%	100%
Street cleaning	15%	36%	47%	2%	100%
Sewer services	51%	39%	9%	0%	100%
Recycling drop off centers at City facilities	21%	38%	36%	4%	100%
Police traffic enforcement	35%	43%	19%	2%	100%
Police protection	68%	26%	6%	0%	100%
Fire protection	70%	28%	2%	0%	100%
Emergency medical/ambulance service	67%	30%	3%	0%	100%
Land use, planning and zoning	20%	53%	26%	1%	100%
City Code enforcement	17%	48%	32%	2%	100%
Animal management	14%	40%	42%	3%	100%
Economic development	33%	49%	15%	2%	100%
Parks maintenance	26%	54%	19%	1%	100%
Libraries	32%	48%	17%	3%	100%
Drinking water quality	81%	18%	2%	0%	100%
Recreation programs	17%	51%	30%	2%	100%
Recreation facilities	16%	56%	27%	2%	100%
Trails	24%	46%	28%	3%	100%
Appearance of parks and recreation facilities	20%	53%	26%	1%	100%
Preservation of natural areas (open space, greenbelts)	36%	43%	20%	2%	100%
Municipal Court	25%	51%	21%	3%	100%
Building permits/inspections	18%	48%	31%	3%	100%
Utility billing/meter reading	21%	47%	31%	1%	100%
Emergency preparedness	54%	37%	8%	0%	100%

Question 10	
In terms of emergency preparedness, how prepared would you say your family is to shelter-in- place during a blizzard or prolonged power outage?	Percent of respondents
Very prepared	21%
Prepared	56%
Not prepared	23%
Total	100%

Question 11					
Have you had contact with a Westminster city employee within the last 12 months?	Percent of respondents				
Yes	43%				
No	57%				
Total	100%				

Question 12						
What was your impression of the Westminster city employee in your most recent contact? (Rate each characteristic below.)	Very good	Good	Neither good nor bad	Bad	Very bad	Total
Knowledge	45%	43%	7%	4%	2%	100%
Responsiveness	46%	38%	7%	4%	5%	100%
Courtesy	52%	34%	6%	2%	6%	100%
Making you feel valued	47%	27%	14%	5%	7%	100%
Overall impression	46%	35%	10%	3%	6%	100%

Asked only of those who had contact with a City employee in the last 12 months.

	Question 1	3			
To what degree, if at all, are the following problems in Westminster?	Not a problem	Minor problem	Moderate problem	Major problem	Total
Crime	16%	42%	37%	5%	100%
Vandalism	17%	41%	34%	8%	100%
Graffiti	23%	44%	24%	10%	100%
Drugs	22%	30%	34%	14%	100%
Too much growth	35%	24%	26%	15%	100%
Lack of growth	63%	20%	13%	4%	100%
Lack of availability of recreation facilities	69%	19%	9%	3%	100%
Taxes are too high	32%	29%	24%	15%	100%
Unavailability of convenient shopping	66%	16%	13%	5%	100%
Juvenile problems	29%	41%	20%	9%	100%
High cost of housing	18%	25%	26%	31%	100%
Unavailability of parks	75%	16%	7%	2%	100%
Traffic safety on neighborhood streets	40%	30%	18%	12%	100%
Traffic safety on major streets	30%	38%	24%	9%	100%
Poor maintenance and condition of homes	27%	44%	21%	8%	100%
Poor condition of properties (weeds, trash, junk vehicles)	27%	42%	23%	8%	100%
Lack of resources to support education (reading materials, access to information)	46%	30%	14%	10%	100%
Unavailability of trails or trail connections	65%	22%	11%	2%	100%

Question 14				
In general, how well informed do you feel about the City of Westminster?	Percent of respondents			
Very well	6%			
Well	34%			
Neither well nor poorly	40%			
Poorly	15%			
Very poorly	5%			
Total	100%			

Question 15				
Among the sources of information listed below, please mark the sources you have used within the last 3 months.	Percent of respondents			
Denver Post (print version)	34%			
City's website (www.cityofwestminster.us)	54%			
Other online news sources	42%			
Social media (Facebook, Twitter, etc.)	50%			
Westminster Window	13%			
City Edition (print newsletter)	26%			
The Weekly (e-newsletter)	6%			
Other city e-newsletters	4%			
Cable TV Channel 8	10%			
Television News	58%			
Word of mouth	49%			
Your Hub	11%			

Percents total more than 100% as respondents could choose more than one answer.

Question 16				
Among the social media sites listed below, please mark the sites you have used within the last month.	Percent of respondents			
Facebook	78%			
Instagram	27%			
Yelp	35%			
Twitter	22%			
Pinterest	35%			
YouTube	79%			
LinkedIn	35%			
Nextdoor	10%			
Snapchat	14%			
Google Plus+	30%			
Tumblr	4%			
Reddit	7%			

Percents total more than 100% as respondents could choose more than one answer.

Question 17					
Have you used the City's website (www.cityofwestminster.us) in the last 12 months?	Percent of respondents				
Yes	57%				
No	43%				
Total	100%				

Question 18						
If you used the City's website in the last 12 months, please rate the following aspects. Circle the number that best represents your opinion.	Very good	Good	Neither good nor bad	Bad	Very bad	Total
Current information	24%	58%	17%	1%	0%	100%
Appearance	21%	51%	24%	4%	0%	100%
Online services offered	19%	51%	26%	3%	0%	100%
Ease of navigation	18%	46%	25%	7%	4%	100%
Search function	17%	40%	26%	12%	5%	100%

Asked only of those who reported having used the City's website in the last 12 months.

Question 19				
Do you participate in curbside recycling at your home (either provided by your landlord or HOA, or as an extra service you can purchase from your trash removal provider)?	Percent of respondents			
Yes	47%			
No	53%			
Total	100%			

Question 20							
To what extent would you support or oppose offering curbside recycling citywide if it was not an add-on service to purchase but automatically included in your trash removal bill, HOA dues or rent, even if it cost a bit more?	Percent of respondents						
Strongly support	52%						
Somewhat support	29%						
Somewhat oppose	10%						
Strongly oppose	8%						
Total	100%						

	Question 21					
The City Council has a number of areas on which it could focus its efforts and direct staff to focus attention, but it cannot focus on everything at once. Please rate what priority you think the City Council and the city government should give to each of the following potential efforts.	Highest priority	High priority	Medium priority	Low priority	Not a priority	Total
Working to ensure that housing choices are available for all income levels	22%	23%	32%	13%	10%	100%
Working with the school districts that serve Westminster to ensure availability of a high quality public education	54%	30%	13%	2%	2%	100%
Pursuing faster implementation of the existing bicycle master plan and promoting bicycle lane and route improvements	7%	16%	26%	29%	21%	100%
Attracting and retaining choice retail	12%	33%	34%	18%	3%	100%
Attracting and retaining primary employers	22%	41%	29%	5%	3%	100%
Increasing the availability of communications from the City in languages other than English	3%	7%	21%	30%	39%	100%
Recruiting and retaining unique local restaurants	12%	27%	35%	20%	6%	100%
Pursuing enhanced funding for road maintenance and other city infrastructure	32%	39%	23%	6%	1%	100%

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Question 22	
In November 2004, voters in the Denver Metro Area approved funding for the RTD FasTracks mass transit project, which included Northwest Commuter Rail service from Denver to Longmont, including Westminster, Broomfield, Louisville and Boulder. How important is it to you, if at all, that commuter rail service is completed in the Northwest Corridor?	Percent of respondents
Essential	30%
Very important	30%
Somewhat important	24%
Not at all important	15%
Total	100%

Question 23							
Minimum wage in Colorado as of January 1, 2016 is \$8.31 per hour (which is about \$300 per week if you work full-time). To what extent do you support or oppose an increase in the state's minimum wage?	Percent of respondents						
Strongly support	51%						
Somewhat support	31%						
Somewhat oppose	7%						
Strongly oppose	11%						
Total	100%						

Survey Responses Including "Don't Know"

The following pages contain a complete set of responses to each question on the survey, including the "don't know" responses. The number and percent of respondents for each response option for each question are included in each table

Question 1														
Please rate each of the following aspects of quality of life in Westminster	Very good		Good		Neither good nor bad		nor Bad		Very ba		d Don't kno		ow Tota	
Westminster as a place to live	N=262	34%	N=438	56%	N=68	9%	N=4	1%	N=7	1%	N=1	0%	N=780	100%
The overall quality of your neighborhood	N=206	27%	N=369	48%	N=150	19%	N=36	5%	N=9	1%	N=2	0%	N=772	100%
Westminster as a place to raise children	N=184	24%	N=319	42%	N=125	16%	N=14	2%	N=7	1%	N=120	16%	N=769	100%
Quality of local public schools in Westminster	N=74	10%	N=240	31%	N=127	16%	N=41	5%	N=27	4%	N=262	34%	N=770	100%
Westminster as a place to retire	N=104	14%	N=246	32%	N=168	22%	N=35	5%	N=9	1%	N=207	27%	N=770	100%
Westminster as a place to work	N=86	11%	N=209	27%	N=171	22%	N=31	4%	N=8	1%	N=262	34%	N=767	100%
Job opportunities in Westminster	N=41	5%	N=125	16%	N=205	27%	N=47	6%	N=22	3%	N=320	42%	N=760	100%
The overall quality of life in Westminster	N=135	18%	N=520	68%	N=91	12%	N=8	1%	N=10	1%	N=4	1%	N=769	100%

Question 2								
During the past 12 months, the overall quality of my neighborhood:	Number	Percent						
Improved a lot	N=27	3%						
Improved slightly	N=125	16%						
Stayed the same	N=472	61%						
Declined slightly	N=89	12%						
Declined a lot	N=29	4%						
Don't know	N=30	4%						
Total	N=772	100%						

Question 3										
To what extent do you agree or disagree that each of the following statements describes your image of the City of Westminster?		Strongly Somewhat agree agree				Somewhat disagree		gly ree	Tot	:al
Financially sustainable	N=174	23%	N=511	67%	N=63	8%	N=11	1%	N=759	100%
Vibrant, inclusive and engaged community	N=128	17%	N=463	61%	N=138	18%	N=32	4%	N=760	100%
Beautiful parks/open spaces	N=391	51%	N=328	43%	N=42	5%	N=10	1%	N=770	100%
Visionary and progressive	N=107	14%	N=450	60%	N=161	22%	N=26	4%	N=744	100%
Dynamic, diverse economy	N=102	14%	N=457	61%	N=167	22%	N=26	3%	N=752	100%
Safe and secure	N=138	18%	N=495	64%	N=111	14%	N=25	3%	N=769	100%
Environmentally sensitive	N=129	17%	N=485	64%	N=116	15%	N=30	4%	N=760	100%
Ease of mobility	N=177	23%	N=435	57%	N=125	16%	N=28	4%	N=765	100%

Question 4								
How would you rate the physical attractiveness of Westminster as a whole?	Number	Percent						
Very good	N=134	17%						
Good	N=480	62%						
Neither good nor bad	N=148	19%						
Bad	N=6	1%						
Very bad	N=5	1%						
Don't know	N=7	1%						
Total	N=779	100%						

Question 5												
Please rate how safe or unsafe you feel from the following:	Very safe		Very safe Somewhat safe		Neither safe nor unsafe		Somewhat unsafe		Very unsafe		Total	
Violent crimes (e.g., rape, robbery, assault)	N=263	34%	N=354	46%	N=94	12%	N=47	6%	N=16	2%	N=776	100%
Property crimes (e.g., burglary, theft, vandalism, auto theft)	N=108	14%	N=378	49%	N=156	20%	N=101	13%	N=30	4%	N=773	100%
Fires	N=344	45%	N=311	41%	N=94	12%	N=15	2%	N=3	0%	N=768	100%
Other natural disasters (e.g., flood, tornado, etc.)	N=338	44%	N=311	40%	N=103	13%	N=13	2%	N=3	0%	N=768	100%

Question 6							
Overall, how would you rate the quality of the services provided by the City of Westminster?	Number	Percent					
Very good	N=153	20%					
Good	N=412	53%					
Neither good nor bad	N=140	18%					
Bad	N=15	2%					
Very bad	N=12	2%					
Don't know	N=48	6%					
Total	N=780	100%					

Question 7							
	Overall, would you say the City is headed in the right direction or the wrong direction?	Number	Percent				
Right direction		N=515	67%				
Wrong direction		N=47	6%				
Don't know		N=212	27%				
Total		N=774	100%				

				Qu	estion 8									
Please rate the following statements by circling the number that most clearly represents your opinion.	Stron agre	.	Somev agre		Neither ag		Somew disagr		Strong disagn		Don't k	now	Tot	:al
I receive good value for the City of Westminster taxes I pay	N=130	17%	N=309	40%	N=140	18%	N=68	9%	N=30	4%	N=91	12%	N=768	100%
The Westminster government welcomes citizen involvement	N=133	17%	N=215	28%	N=183	24%	N=32	4%	N=19	3%	N=182	24%	N=765	100%
City Council cares what people like me think	N=88	11%	N=170	22%	N=198	26%	N=65	8%	N=40	5%	N=207	27%	N=767	100%

			Questio	n 9 - Q	uality									
For each of the following services provided by the City of Westminster, first please rate the quality of the service and then how important each of these services is in Westminster.	Very g	ood	Goo	d	Neither nor b	_	Вас	i	Very l	oad	Don't k	now	Tot	al
Snow removal	N=129	17%	N=385	50%	N=109	14%	N=105	14%	N=40	5%	N=4	0%	N=772	100%
Street repair	N=62	8%	N=347	45%	N=224	29%	N=97	13%	N=32	4%	N=7	1%	N=768	100%
Street cleaning	N=75	10%	N=323	43%	N=235	31%	N=73	10%	N=10	1%	N=41	5%	N=759	100%
Sewer services	N=89	12%	N=353	47%	N=154	20%	N=11	1%	N=7	1%	N=136	18%	N=750	100%
Recycling drop off centers at City facilities	N=114	15%	N=186	24%	N=157	21%	N=52	7%	N=13	2%	N=241	32%	N=763	100%
Police traffic enforcement	N=119	15%	N=374	49%	N=163	21%	N=44	6%	N=26	3%	N=41	5%	N=767	100%
Police protection	N=163	21%	N=379	50%	N=117	15%	N=22	3%	N=14	2%	N=70	9%	N=766	100%
Fire protection	N=224	29%	N=370	48%	N=58	8%	N=6	1%	N=o	0%	N=110	14%	N=767	100%
Emergency medical/ambulance service	N=199	26%	N=275	36%	N=69	9%	N=2	0%	N=5	1%	N=214	28%	N=764	100%
Land use, planning and zoning	N=70	9%	N=234	30%	N=193	25%	N=35	5%	N=31	4%	N=205	27%	N=767	100%
City Code enforcement	N=46	6%	N=208	27%	N=188	25%	N=61	8%	N=22	3%	N=236	31%	N=762	100%
Animal management	N=67	9%	N=274	36%	N=197	26%	N=30	4%	N=35	5%	N=165	21%	N=766	100%
Economic development	N=67	9%	N=250	33%	N=192	25%	N=29	4%	N=27	4%	N=188	25%	N=752	100%
Parks maintenance	N=191	25%	N=413	54%	N=117	15%	N=18	2%	N=4	1%	N=24	3%	N=767	100%
Libraries	N=219	29%	N=333	44%	N=77	10%	N=4	1%	N=1	0%	N=129	17%	N=764	100%
Drinking water quality	N=275	36%	N=365	48%	N=75	10%	N=23	3%	N=4	1%	N=26	3%	N=768	100%
Recreation programs	N=198	26%	N=358	47%	N=90	12%	N=11	1%	N=3	0%	N=106	14%	N=766	100%
Recreation facilities	N=218	29%	N=354	47%	N=78	10%	N=12	2%	N=2	0%	N=93	12%	N=756	100%
Trails	N=228	30%	N=330	43%	N=110	14%	N=14	2%	N=4	1%	N=76	10%	N=762	100%
Appearance of parks and recreation facilities	N=229	30%	N=403	53%	N=93	12%	N=13	2%	N=4	1%	N=21	3%	N=763	100%
Preservation of natural areas (open space, greenbelts)	N=226	29%	N=334	44%	N=131	17%	N=16	2%	N=10	1%	N=50	6%	N=767	100%
Municipal Court	N=52	7%	N=151	20%	N=129	17%	N=10	1%	N=17	2%	N=395	52%	N=754	100%
Building permits/inspections	N=43	6%	N=161	21%	N=128	17%	N=32	4%	N=14	2%	N=373	50%	N=752	100%
Utility billing/meter reading	N=65	9%	N=258	34%	N=225	30%	N=15	2%	N=9	1%	N=183	24%	N=755	100%
Emergency preparedness	N=79	10%	N=177	23%	N=118	16%	N=11	1%	N=5	1%	N=365	48%	N=754	100%

	Quest	ion 9 -	Importan	ce								
For each of the following services provided by the City of Westminster, first please rate the quality of the service and then how important each of these services is in Westminster.	Essen	tial	Ver impor	•	Somev		Not at		Dor kno		Tot	al
Snow removal	N=345	50%	N=289	42%	N=48	7%	N=o	0%	N=8	1%	N=690	100%
Street repair	N=291	42%	N=354	51%	N=36	5%	N=o	0%	N=7	1%	N=689	100%
Street cleaning	N=97	15%	N=233	35%	N=308	46%	N=16	2%	N=13	2%	N=667	100%
Sewer services	N=322	48%	N=245	37%	N=59	9%	N=o	0%	N=44	7%	N=670	100%
Recycling drop off centers at City facilities	N=129	19%	N=236	35%	N=224	33%	N=26	4%	N=63	9%	N=678	100%
Police traffic enforcement	N=236	35%	N=291	43%	N=129	19%	N=14	2%	N=11	2%	N=682	100%
Police protection	N=454	67%	N=177	26%	N=38	6%	N=o	0%	N=11	2%	N=680	100%
Fire protection	N=466	68%	N=185	27%	N=13	2%	N=o	0%	N=18	3%	N=682	100%
Emergency medical/ambulance service	N=442	65%	N=196	29%	N=21	3%	N=o	0%	N=22	3%	N=682	100%
Land use, planning and zoning	N=124	18%	N=324	48%	N=157	23%	N=6	1%	N=69	10%	N=679	100%
City Code enforcement	N=104	15%	N=294	43%	N=197	29%	N=15	2%	N=67	10%	N=677	100%
Animal management	N=91	13%	N=259	38%	N=268	40%	N=22	3%	N=38	6%	N=679	100%
Economic development	N=201	30%	N=301	46%	N=92	14%	N=14	2%	N=51	8%	N=659	100%
Parks maintenance	N=172	26%	N=359	53%	N=126	19%	N=4	1%	N=11	2%	N=672	100%
Libraries	N=207	30%	N=315	46%	N=112	16%	N=20	3%	N=26	4%	N=681	100%
Drinking water quality	N=540	80%	N=119	18%	N=11	2%	N=o	0%	N=9	1%	N=679	100%
Recreation programs	N=108	16%	N=325	48%	N=194	29%	N=15	2%	N=32	5%	N=673	100%
Recreation facilities	N=103	15%	N=367	54%	N=176	26%	N=12	2%	N=20	3%	N=679	100%
Trails	N=156	23%	N=296	44%	N=180	26%	N=17	3%	N=31	4%	N=680	100%
Appearance of parks and recreation facilities	N=130	19%	N=349	51%	N=174	26%	N=10	1%	N=18	3%	N=680	100%
Preservation of natural areas (open space, greenbelts)	N=241	35%	N=285	42%	N=130	19%	N=11	2%	N=18	3%	N=684	100%
Municipal Court	N=145	22%	N=292	44%	N=119	18%	N=20	3%	N=92	14%	N=667	100%
Building permits/inspections	N=107	16%	N=278	41%	N=178	26%	N=18	3%	N=96	14%	N=677	100%
Utility billing/meter reading	N=124	18%	N=283	42%	N=188	28%	N=8	1%	N=70	10%	N=673	100%
Emergency preparedness	N=331	49%	N=230	34%	N=51	8%	N=3	0%	N=60	9%	N=674	100%

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Question 10		
In terms of emergency preparedness, how prepared would you say your family is to shelter-in-place during a blizzard or prolonged power outage?	Number	Percent
Very prepared	N=154	20%
Prepared	N=404	53%
Not prepared	N=164	21%
Unsure	N=42	6%
Total	N=764	100%

	Question 11		
	Have you had contact with a Westminster city employee within the last 12 months?	Number	Percent
Yes		N=332	43%
No		N=433	57%
Total		N=765	100%

			Questio	n 12										
What was your impression of the Westminster city employee in your most recent contact? (Rate each characteristic below.)	Very g	ood	God	od	Neither nor b	_	Ba	d	Very l	bad	Dor kno		Tot	al
Knowledge	N=148	45%	N=141	43%	N=22	7%	N=13	4%	N=6	2%	N=2	0%	N=330	100%
Responsiveness	N=151	46%	N=124	38%	N=25	7%	N=15	4%	N=15	5%	N=o	0%	N=330	100%
Courtesy	N=172	52%	N=111	34%	N=20	6%	N=8	2%	N=19	6%	N=o	0%	N=330	100%
Making you feel valued	N=154	47%	N=88	27%	N=45	14%	N=15	5%	N=22	7%	N=4	1%	N=329	100%
Overall impression	N=151	46%	N=115	35%	N=34	10%	N=9	3%	N=21	6%	N=o	0%	N=329	100%

Asked only of those who had had contact with a City employee in the last 12 months.

		Qı	uestion 13									
To what degree, if at all, are the following problems in Westminster?	Not probl	_	Mino probl		Modei probl		Majo probl		Don't know		Tot	:al
Crime	N=103	14%	N=268	36%	N=240	32%	N=30	4%	N=107	14%	N=748	100%
Vandalism	N=109	14%	N=262	35%	N=215	29%	N=51	7%	N=115	15%	N=753	100%
Graffiti	N=145	19%	N=276	37%	N=152	20%	N=61	8%	N=113	15%	N=747	100%
Drugs	N=118	16%	N=165	22%	N=184	25%	N=74	10%	N=201	27%	N=742	100%
Too much growth	N=224	30%	N=156	21%	N=170	23%	N=94	13%	N=107	14%	N=751	100%
Lack of growth	N=385	53%	N=121	17%	N=77	11%	N=25	3%	N=121	17%	N=729	100%
Lack of availability of recreation facilities	N=461	62%	N=124	17%	N=58	8%	N=22	3%	N=76	10%	N=740	100%
Taxes are too high	N=211	28%	N=195	26%	N=158	21%	N=101	13%	N=84	11%	N=748	100%
Unavailability of convenient shopping	N=471	63%	N=118	16%	N=90	12%	N=39	5%	N=33	4%	N=752	100%
Juvenile problems	N=163	22%	N=229	30%	N=114	15%	N=52	7%	N=194	26%	N=752	100%
High cost of housing	N=125	17%	N=173	23%	N=182	24%	N=213	28%	N=60	8%	N=753	100%
Unavailability of parks	N=514	70%	N=111	15%	N=49	7%	N=14	2%	N=48	6%	N=737	100%
Traffic safety on neighborhood streets	N=287	38%	N=218	29%	N=129	17%	N=90	12%	N=29	4%	N=754	100%
Traffic safety on major streets	N=219	29%	N=272	36%	N=170	23%	N=63	8%	N=27	4%	N=751	100%
Poor maintenance and condition of homes	N=190	25%	N=307	41%	N=152	20%	N=57	8%	N=47	6%	N=753	100%
Poor condition of properties (weeds, trash, junk vehicles)	N=190	26%	N=294	39%	N=162	22%	N=58	8%	N=40	5%	N=744	100%
Lack of resources to support education (reading materials, access to information)	N=254	34%	N=164	22%	N=79	11%	N=55	7%	N=199	26%	N=750	100%
Unavailability of trails or trail connections	N=444	59%	N=154	20%	N=75	10%	N=12	2%	N=69	9%	N=753	100%

Question 14								
In general, how well informed do you feel about the City of Westminster?	Number	Percent						
Very well	N=42	5%						
Well	N=251	33%						
Neither well nor poorly	N=297	39%						
Poorly	N=109	14%						
Very poorly	N=39	5%						
Don't know	N=27	4%						
Total	N=765	100%						

Question 15		
Among the sources of information listed below, please mark the sources you have used within the last 3 months.	Number	Percent
Denver Post (print version)	N=246	34%
City's website (www.cityofwestminster.us)	N=395	54%
Other online news sources	N=304	42%
Social media (Facebook, Twitter, etc.)	N=365	50%
Westminster Window	N=93	13%
City Edition (print newsletter)	N=188	26%
The Weekly (e-newsletter)	N=42	6%
Other city e-newsletters	N=30	4%
Cable TV Channel 8	N=74	10%
Television News	N=426	58%
Word of mouth	N=359	49%
Your Hub	N=79	11%

Percents total more than 100% as respondents could choose more than one answer.

Ques	tion 16		
Among the social media sites listed below, please mark the sites	you have used within the last month.	lumber	Percent
Facebook		N=507	78%
Instagram		N=177	27%
Yelp		N=226	35%
Twitter		N=141	22%
Pinterest		N=224	35%
YouTube		N=507	79%
LinkedIn		N=224	35%
Nextdoor		N=66	10%
Snapchat		N=92	14%
Google Plus+		N=196	30%
Tumblr		N=24	4%
Reddit		N=48	7%

Percents total more than 100% as respondents could choose more than one answer.

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	Question 17		
	Have you used the City's website (www.cityofwestminster.us) in the last 12 months?	Number	Percent
Yes		N=442	57%
No		N=333	43%
Total		N=776	100%

Question 18														
If you used the City's website in the last 12 months, please rate the following aspects. Circle the number that best represents your opinion.	Very g	good	Goo	d	Neither nor b	_	Ва	d	Very l	bad	Dor kno		Tot	al
Current information	N=102	23%	N=251	57%	N=71	16%	N=4	1%	N=1	0%	N=12	3%	N=441	100%
Appearance	N=90	20%	N=224	51%	N=105	24%	N=18	4%	N=2	0%	N=3	1%	N=441	100%
Online services offered	N=80	18%	N=215	49%	N=111	25%	N=14	3%	N=1	0%	N=19	4%	N=440	100%
Ease of navigation	N=79	18%	N=200	45%	N=109	25%	N=33	7%	N=17	4%	N=3	1%	N=441	100%
Search function	N=65	15%	N=150	34%	N=95	22%	N=43	10%	N=19	4%	N=70	16%	N=441	100%

Asked only of those who reported having used the City's Web site in the last 12 months.

Question 19		
Do you participate in curbside recycling at your home (either provided by your landlord or HOA, or as an extra service you can purchase from your trash removal provider)?	Number	Percent
Yes	N=347	45%
No	N=392	50%
Don't know	N=38	5%
Total	N=777	100%

Question 20		
To what extent would you support or oppose offering curbside recycling citywide if it was not an add-on service to purchase but automatically included in your trash removal bill, HOA dues or rent, even if it cost a bit more?	Number	Percent
Strongly support	N=401	52%
Somewhat support	N=227	29%
Somewhat oppose	N=78	10%
Strongly oppose	N=65	8%
Total	N=771	100%

			Que	stion 21										
The City Council has a number of areas on which it could focus its efforts and direct staff to focus attention, but it cannot focus on everything at once. Please rate what priority you think the City Council and the city government should give to each of the following potential efforts.	Highe prior		High pr	iority	Medi prior		Low pri	iority	Not prior	_	Don kno	_	Tot	al
Working to ensure that housing choices are available for all income levels	N=168	22%	N=170	22%	N=243	32%	N=94	12%	N=72	9%	N=15	2%	N=761	100%
Working with the school districts that serve Westminster to ensure availability of a high quality public education	N=390	51%	N=216	28%	N=96	13%	N=15	2%	N=11	1%	N=35	5%	N=764	100%
Pursuing faster implementation of the existing bicycle master plan and promoting bicycle lane and route improvements	N=49	6%	N=120	16%	N=193	25%	N=212	28%	N=157	21%	N=31	4%	N=762	100%
Attracting and retaining choice retail	N=88	12%	N=235	31%	N=245	33%	N=126	17%	N=25	3%	N=33	4%	N=753	100%
Attracting and retaining primary employers	N=156	21%	N=297	39%	N=213	28%	N=39	5%	N=18	2%	N=37	5%	N=760	100%
Increasing the availability of communications from the City in languages other than English	N=18	2%	N=52	7%	N=149	20%	N=214	28%	N=274	36%	N=50	7%	N=759	100%
Recruiting and retaining unique local restaurants	N=91	12%	N=197	26%	N=263	35%	N=146	19%	N=46	6%	N=18	2%	N=761	100%
Pursuing enhanced funding for road maintenance and other city infrastructure	N=233	30%	N=286	37%	N=168	22%	N=43	6%	N=6	1%	N=30	4%	N=766	100%

Question 22		
In November 2004, voters in the Denver Metro Area approved funding for the RTD FasTracks mass transit project, which included Northwest Commuter Rail service from Denver to Longmont, including Westminster, Broomfield, Louisville and Boulder. How important is it to you, if at all, that commuter rail service is completed in the Northwest Corridor?	Number	Percent
Essential	N=225	29%
Very important	N=227	29%
Somewhat important	N=179	23%
Not at all important	N=115	15%
Don't know	N=28	4%
Total	N=774	100%

Question 23		
Minimum wage in Colorado as of January 1, 2016 is \$8.31 per hour (which is about \$300 per week if you work full-time). To what extent do you support or oppose an increase in the state's minimum wage?	Number	Percent
Strongly support	N=376	49%
Somewhat support	N=227	29%
Somewhat oppose	N=53	7%
Strongly oppose	N=84	11%
Don't know	N=35	5%
Total	N=776	100%

Ques	ion D1	
About how long have you lived in Westminster?	Number	Percent
0-4 years	N=285	37%
5-9 years	N=146	19%
10-14 years	N=86	11%
15-19 years	N=68	9%
20 or more years	N=193	25%
Total	N=779	100%

Question D2		
What is your home zip code?	Number	Percent
80003	N=34	4%
80005	N=o	0%
80020	N=1	o%
80021	N=278	36%
80023	N=19	2%
80030	N=188	24%
80031	N=133	17%
80234	N=128	16%
80260	N=o	0%
80035	N=o	0%
80036	N=o	0%
Total	N=782	100%

Question D ₃					
What city do you work in or nearest to?	Number	Percent			
Arvada	N=51	7%			
Aurora	N=9	1%			
Boulder	N=70	9%			
Brighton	N=5	1%			
Broomfield	N=60	8%			
Centennial	N=7	1%			
Commerce City	N=15	2%			
Denver	N=139	18%			
Englewood	N=6	1%			
Glendale	N=2	0%			
Golden	N=13	2%			
Greenwood Village	N=4	1%			
I work from home	N=33	4%			
I do not work (student, homemaker, retired, etc.)	N=140	18%			
Lafayette	N=9	1%			
Lakewood	N=25	3%			
Littleton	N=6	1%			
Longmont	N=10	1%			
Louisville	N=7	1%			
Northglenn	N=3	0%			
Superior	N=10	1%			
Thornton	N=23	3%			
Westminster	N=93	12%			
Wheat Ridge	N=10	1%			
All over Metro area	N=13	2%			
Other	N=10	1%			
Total	N=775	100%			

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Question D4		
Please check the appropriate box indicating the type of housing unit in which you live.	Number	Percent
Detached single family home	N=465	59%
Condominium or townhouse	N=126	16%
Apartment	N=193	25%
Mobile home	N=o	0%
Total	N=784	100%

Question D5								
Do you rent or own your residence?	Number	Percent						
Rent	N=279	36%						
Own	N=503	64%						
Total	N=782	100%						

Question D6								
How many people (including yourself) live in your household?	Number	Percent						
1	N=180	23%						
2	N=280	36%						
3	N=144	18%						
4	N=110	14%						
5	N=50	6%						
6 or more	N=15	2%						
Total	N=778	100%						

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Question D7							
	How many of these household members are 17 years or younger?	Number	Percent				
0		N=498	63%				
1		N=134	17%				
2		N=114	14%				
3		N=29	4%				
4 or more		N=15	2%				
Total		N=791	100%				

Question D8		
About how much was your household's total income before taxes in 2013? Be sure to include income from all sources.	Number	Percent
Less than \$15,000	N=15	4%
\$15,000 to \$24,999	N=19	4%
\$25,000 to \$34,999	N=17	4%
\$35,000 to \$49,999	N=56	13%
\$50,000 to \$74,999	N=77	18%
\$75,000 to \$99,999	N=66	16%
\$100,000 to \$124,999	N=44	10%
\$125,000 to \$149,999	N=25	6%
\$150,000 to \$174,999	N=19	4%
\$175,000 to \$199,999	N=13	3%
\$200,000 or more	N=30	7%
I prefer not to answer	N=43	10%
Total	N=424	100%

This question was only asked of half of the randomly selected households that received the survey. Please see Appendix D: Survey Methodology for more information.

Question D9							
How much education have you completed?	Number	Percent					
0-11 years	N=31	4%					
High school graduate	N=86	11%					
Some college, no degree	N=169	22%					
Associate degree	N=61	8%					
Bachelor's degree	N=289	37%					
Graduate or professional degree	N=146	19%					
Total	N=782	100%					

Question D10								
What is your race?	Number	Percent						
White/European American/Caucasian	N=659	85%						
Black or African American	N=13	2%						
Asian or Pacific Islander	N=36	5%						
American Indian, Eskimo, or Aleut	N=27	4%						
Other	N=80	10%						

Percents total more than 100% as respondents could choose more than one answer.

Question D11							
Are you Hispanic/Spanish/Latino?	Number	Percent					
Yes	N=114	15%					
No	N=640	85%					
Total	N=754	100%					

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Question D12								
Which category contains your age?	Number	Percent						
18-24	N=16	2%						
25-34	N=231	30%						
35-44	N=115	15%						
45-54	N=182	23%						
55-64	N=100	13%						
65-74	N=71	9%						
75-84	N=50	6%						
85+	N=14	2%						
Total	N=778	100%						

Question D ₁₃								
What is your gender? Number Percent								
Female	N=402	53%						
Male	N=362	47%						
Total	N=764	100%						

APPENDIX B: SURVEY RESULTS COMPARED BY RESPONDENT CHARACTERISTICS

SELECT SURVEY RESPONSES COMPARED BY DEMOGRAPHIC CHARACTERISTICS

Survey responses to selected survey questions have been compared by respondent demographics. ANOVA and chi-square tests of significance were applied to these comparisons of survey questions. A "p-value" of 0.05 or less indicates that there is less than a 5% probability that differences observed between subgroups are due to chance; or in other words, a greater than 95% probability that the differences observed are "real." Cells shaded grey indicate statistically significant differences (p < .05) between at least two of the subgroups.

Aspects of Quality of Life Compared by Respondent Demographics														
Please rate each of the	e Age group Household income Length of residency						Housing							
following aspects of quality of life in Westminster. (Percent "very good" or "good")	18- 34	35- 54	55+	Less than \$25,000	\$25,000 to \$99,999	\$100,000 or more	0-4 years	5-9 years	10-14 years	15-19 years	20 or more years	Detached	Attached	Overall
Westminster as a place to live	89%	90%	91%	59%	93%	90%	90%	90%	90%	90%	89%	92%	86%	90%
The overall quality of your neighborhood	67%	78%	78%	66%	75%	84%	68%	82%	74%	83%	75%	83%	61%	75%
Westminster as a place to raise children	71%	80%	81%	42%	72%	84%	73%	76%	82%	86%	81%	85%	65%	78%
Quality of local public schools in Westminster	53%	64%	68%	58%	60%	69%	59%	62%	63%	63%	64%	63%	58%	62%
Westminster as a place to retire	56%	57%	72%	55%	66%	58%	59%	61%	58%	65%	66%	61%	65%	62%
Westminster as a place to work	55%	58%	63%	29%	65%	57%	58%	52%	58%	59%	65%	59%	58%	59%
Job opportunities in Westminster	38%	35%	40%	20%	34%	34%	42%	29%	46%	36%	34%	40%	34%	38%
The overall quality of life in Westminster	85%	85%	87%	62%	85%	91%	87%	84%	85%	86%	85%	91%	78%	86%

Change in Neighborhood Quality Over Past 12 Months Compared by Respondent Demographics														
During the past 12 months, the overall quality of my neighborhood:	Age group			Household income				Leng	gth of resi	Housing unit type				
	18- 34	35- 54	55+	Less than \$25,000	\$25,000 to \$99,999	\$100,000 or more	0-4 years	5-9 years	10-14 years	15-19 years	20 or more years	Detached	Attached	Overall
Improved	27%	16%	21%	23%	18%	21%	29%	18%	20%	13%	14%	19%	23%	21%
Stayed the same	64%	66%	60%	57%	65%	68%	60%	71%	60%	70%	62%	66%	59%	64%
Declined	9%	18%	18%	20%	17%	12%	11%	11%	19%	17%	24%	15%	18%	16%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

				Image of	the City Con	pared by Re	sponden	t Demog	raphics					
To what extent do you agree	Α	ge grou	лb	Но		Leng	th of resi	idency	Housing unit type					
or disagree that each of the following statements describes your image of the City of Westminster? (Percent "strongly" or "somewhat" agree)	18- 34	35- 54	55+	Less than \$25,000	\$25,000 to \$99,999	\$100,000 or more	0-4 years	5-9 years	10-14 years	15-19 years	20 or more years	Detached	Attached	Overall
Financially sustainable	88%	89%	93%	55%	91%	96%	88%	94%	82%	96%	92%	93%	86%	90%
Vibrant, inclusive and engaged community	71%	77%	86%	73%	70%	77%	74%	75%	77%	84%	83%	82%	72%	78%
Beautiful parks/open spaces	93%	93%	94%	83%	93%	92%	89%	95%	97%	97%	95%	95%	91%	93%
Visionary and progressive	74%	70%	83%	77%	70%	71%	75%	69%	75%	79%	78%	76%	74%	75%
Dynamic, diverse economy	72%	72%	79%	79%	75%	70%	73%	75%	73%	76%	75%	76%	72%	74%
Safe and secure	83%	81%	83%	63%	80%	88%	83%	78%	79%	89%	84%	86%	76%	82%
Environmentally sensitive	73%	82%	89%	68%	71%	84%	78%	75%	84%	84%	86%	83%	77%	81%
Ease of mobility	76%	81%	82%	68%	78%	82%	77%	83%	82%	83%	80%	81%	78%	80%

Physical Attractiveness of City Compared by Respondent Demographics														
(Percent "very good" or "good")	Age group			Household income			Length of residency					Housing unit type		
	18- 34	35- 54	55+	Less than \$25,000	\$25,000 to \$99,999	\$100,000 or more	0-4 years	5-9 years	10-14 years	15-19 years	20 or more years	Detached	Attached	Overall
How would you rate the physical attractiveness of Westminster as a whole?	75%	80%	84%	51%	80%	77%	75%	83%	84%	79%	81%	79%	80%	79%

	Safety Ratings Compared by Respondent Demographics														
Please rate how safe or	Αį	ge grou	цр	Но	usehold inco	me		Leng	gth of resi	dency		Housing	unit type		
unsafe you feel from the following: (Percent "very" or "somewhat" safe) Violent crimes (e.g., rape,	18- 34	35- 54	55+	Less than \$25,000	\$25,000 to \$99,999	\$100,000 or more	0-4 years	5-9 years	10-14 years	15-19 years	20 or more years	Detached	Attached	Overall	
Violent crimes (e.g., rape, robbery, assault)	80%	81%	77%	62%	80%	91%	80%	77%	83%	88%	76%	85%	70%	80%	
Property crimes (e.g., burglary, theft, vandalism, auto theft)	58%	65%	66%	42%	64%	67%	61%	56%	66%	76%	65%	66%	57%	63%	
Fires	86%	85%	85%	59%	87%	88%	86%	78%	85%	91%	88%	86%	84%	85%	
Other natural disasters (e.g., flood, tornado, etc.)	88%	83%	82%	57%	84%	87%	86%	79%	83%	89%	85%	85%	83%	84%	

	Overall Quality of City Services Compared by Respondent Demographics													
	A	ge gro	ир	Ho	usehold inco	ome		Leng	gth of resi	idency		Housing	unit type	
(Percent "very good" or "good")	18- 34	35- 54	55+	Less than \$25,000	\$25,000 to \$99,999	\$100,000 or more	o-4 years	5-9 years	10-14 years	15-19 years	20 or more years	Detached	Attached	Overall
Overall, how would you rate the quality of the services provided by the City of Westminster?	78%	75%	79%	61%	76%	80%	76%	75%	74%	89%	77%	78%	76%	77%

	Overall Direction of City Compared by Respondent Demographics													
	A	ge grou	лb	Но	usehold inco	me		Leng	gth of res	idency		Housing	unit type	
(Percent "right direction")	18- 34	35- 54	55+	Less than \$25,000	\$25,000 to \$99,999	\$100,000 or more	0-4 years	5-9 years	10-14 years	15-19 years	20 or more years	Detached	Attached	Overall
Overall, would you say the City is headed in the right direction or the wrong direction?	92%	91%	94%	83%	94%	89%	95%	96%	90%	90%	86%	93%	90%	92%

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				Public Tru	st Ratings C	ompared by	Respond	ent Demo	graphics	;				
Please rate the following	A	ge gro	лb	Но	usehold inco	ome		Leng	th of res	idency		Housing	unit type	
statements by circling the number that most clearly represents your opinion: (Percent "strongly" or "somewhat" agree)	18- 34	35- 54	55+	Less than \$25,000	\$25,000 to \$99,999	\$100,000 or more	0-4 years	5-9 years	10-14 years	15-19 years	20 or more years	Detached	Attached	Overall
I receive good value for the City of Westminster taxes I pay	58%	67%	70%	30%	68%	72%	66%	58%	69%	65%	66%	67%	62%	65%
The Westminster government welcomes citizen involvement	53%	63%	63%	42%	56%	69%	61%	44%	72%	63%	62%	59%	61%	60%
City Council cares what people like me think	33%	49%	53%	38%	44%	41%	45%	36%	58%	51%	46%	44%	50%	46%

			Q	uality of Cit	ty Services C	ompared by	Respond	lent Dem	ographic	:S				
For each of the following	Α	ge grou	ıp	Но	usehold inc	ome		Leng	th of resi	idency		Housing	unit type	
services provided by the City of Westminster, please rate the quality of the service. (Percent "very good" or "good")	18- 34	35- 54	55+	Less than \$25,000	\$25,000 to \$99,999	\$100,000 or more	0-4 years	5-9 years	10-14 years	15-19 years	20 or more years	Detached	Attached	Overall
Snow removal	67%	66%	69%	38%	73%	66%	69%	63%	63%	75%	67%	67%	67%	67%
Street repair	50%	54%	58%	12%	52%	63%	58%	43%	54%	55%	55%	55%	51%	54%
Street cleaning	55%	56%	55%	23%	53%	66%	53%	57%	61%	61%	52%	60%	47%	56%
Sewer services	74%	72%	69%	38%	65%	78%	76%	61%	71%	74%	75%	77%	63%	72%
Recycling drop off centers at City facilities	55%	52%	65%	39%	60%	55%	59%	47%	52%	59%	65%	63%	49%	57%
Police traffic enforcement	70%	62%	72%	69%	71%	71%	71%	63%	57%	78%	69%	68%	67%	68%
Police protection	75%	79%	79%	78%	80%	85%	78%	77%	70%	90%	80%	77%	80%	78%
Fire protection	91%	88%	92%	81%	93%	96%	91%	84%	90%	94%	93%	90%	91%	90%
Emergency medical/ambulance service	88%	83%	88%	80%	93%	91%	86%	82%	88%	92%	86%	84%	89%	86%
Land use, planning and zoning	55%	53%	54%	22%	56%	57%	57%	48%	52%	61%	51%	56%	51%	54%
City Code enforcement	44%	50%	50%	36%	47%	51%	49%	43%	56%	56%	45%	47%	49%	48%
Animal management	56%	58%	57%	56%	63%	55%	55%	56%	62%	68%	52%	57%	56%	57%
Economic development	57%	51%	63%	35%	56%	61%	59%	49%	54%	50%	60%	58%	53%	56%
Parks maintenance	74%	83%	86%	62%	80%	84%	78%	77%	81%	88%	85%	85%	76%	81%
Libraries	92%	84%	87%	82%	93%	83%	87%	91%	89%	92%	81%	87%	87%	87%
Drinking water quality	87%	84%	87%	85%	87%	94%	88%	82%	88%	86%	87%	88%	84%	86%
Recreation programs	83%	85%	85%	71%	86%	87%	84%	83%	91%	90%	80%	88%	78%	84%
Recreation facilities	87%	84%	88%	65%	86%	95%	84%	90%	91%	89%	83%	89%	81%	86%
Trails	74%	86%	83%	37%	79%	85%	76%	80%	82%	92%	85%	88%	69%	81%
Appearance of parks and recreation facilities	86%	82%	88%	59%	83%	90%	85%	83%	84%	89%	86%	89%	79%	85%
Preservation of natural areas (open space, greenbelts)	72%	81%	82%	43%	81%	82%	78%	75%	72%	87%	79%	84%	69%	78%
Municipal Court	50%	53%	64%	32%	58%	63%	49%	42%	64%	68%	62%	58%	53%	56%
Building permits/inspections	57%	48%	58%	57%	62%	63%	60%	47%	56%	68%	47%	57%	48%	54%
Utility billing/meter reading	47%	56%	66%	38%	58%	61%	54%	40%	69%	68%	61%	65%	38%	57%
Emergency preparedness	68%	62%	67%	72%	73%	77%	72%	61%	68%	68%	60%	68%	62%	66%

	Emergency Preparedness Compared by Respondent Demographics													
	A	ge grou	лb	Но	usehold inco	ome		Leng	th of resi	dency		Housing	unit type	
(Percent "very prepared" or "prepared")	18- 34	35- 54	55+	Less than \$25,000	\$25,000 to \$99,999	\$100,000 or more	0-4 years	5-9 years	10-14 years	15-19 years	20 or more years	Detached	Attached	Overall
In terms of emergency preparedness, how prepared would you say your family is to shelter-in-place during a blizzard or prolonged power outage?	69%	80%	84%	58%	73%	87%	72%	72%	79%	90%	83%	78%	76%	77%

	Impression of City Employees Compared by Respondent Demographics													
What was your impression	A	ge grou	лb	Но	usehold inco	ome		Leng	th of resi	idency		Housing	unit type	
of the Westminster city employee in your most recent contact? (Percent "very good" or "good") Knowledge	18- 34	35- 54	55+	Less than \$25,000	\$25,000 to \$99,999	\$100,000 or more	0-4 years	5-9 years	10-14 years	15-19 years	20 or more years	Detached	Attached	Overall
Knowledge	89%	87%	87%	78%	87%	97%	88%	95%	79%	94%	85%	91%	82%	88%
Responsiveness	80%	84%	86%	87%	86%	91%	87%	93%	72%	84%	76%	85%	81%	83%
Courtesy	84%	85%	89%	95%	85%	95%	86%	91%	79%	95%	82%	88%	83%	86%
Making you feel valued	69%	72%	84%	50%	76%	89%	69%	79%	69%	90%	75%	77%	71%	75%
Overall impression	76%	81%	85%	78%	81%	92%	79%	83%	77%	92%	78%	82%	78%	81%

Asked only of those who reported having contact with a City employee in the last 12 months.

			Pote	ntial Probler	ns in Westm	inster Comp	ared by R	esponde	nt Demog	graphics				
To what degree, if at all,	Α	ge gro	ıp	Но	usehold inco	ome		Leng	th of resi	idency		Housing	unit type	
are the following problems in Westminster: (Percent "major" or "moderate" problem)	18- 34	35- 54	55+	Less than \$25,000	\$25,000 to \$99,999	\$100,000 or more	0-4 years	5-9 years	10-14 years	15-19 years	20 or more years	Detached	Attached	Overall
Crime	27%	45%	55%	63%	41%	38%	34%	41%	43%	48%	50%	38%	49%	42%
Vandalism	31%	42%	52%	55%	36%	39%	32%	39%	41%	46%	55%	39%	46%	42%
Graffiti	17%	36%	48%	38%	30%	20%	21%	33%	34%	45%	48%	34%	34%	34%
Drugs	31%	53%	64%	48%	52%	40%	36%	47%	49%	68%	58%	46%	51%	48%
Too much growth	32%	40%	53%	47%	39%	33%	30%	41%	45%	41%	54%	39%	45%	41%
Lack of growth	12%	21%	17%	45%	11%	17%	21%	16%	22%	15%	11%	14%	21%	17%
Lack of availability of recreation facilities	7%	13%	16%	29%	8%	9%	13%	11%	13%	8%	12%	9%	17%	12%
Taxes are too high	36%	38%	43%	57%	32%	34%	35%	43%	38%	37%	41%	35%	46%	39%
Unavailability of convenient shopping	12%	19%	22%	35%	10%	16%	20%	14%	17%	16%	20%	17%	19%	18%
Juvenile problems	14%	33%	46%	31%	29%	26%	23%	26%	34%	43%	35%	26%	36%	30%
High cost of housing	60%	48%	66%	81%	64%	44%	61%	64%	46%	50%	52%	45%	76%	57%
Unavailability of parks	9%	7%	14%	33%	6%	10%	15%	5%	11%	6%	4%	6%	14%	9%
Traffic safety on neighborhood streets	24%	35%	31%	46%	26%	36%	33%	27%	40%	25%	26%	27%	36%	30%
Traffic safety on major streets	26%	32%	40%	62%	31%	25%	31%	22%	40%	30%	38%	28%	39%	32%
Poor maintenance and condition of homes	27%	26%	38%	67%	27%	21%	31%	24%	28%	32%	31%	25%	36%	30%
Poor condition of properties (weeds, trash, junk vehicles)	30%	26%	40%	54%	28%	23%	30%	29%	32%	32%	35%	31%	31%	31%
Lack of resources to support education (reading materials, access to information)	24%	25%	24%	31%	16%	19%	29%	21%	24%	23%	21%	20%	30%	24%
Unavailability of trails or trail connections	14%	11%	14%	52%	10%	8%	19%	13%	8%	7%	8%	9%	19%	13%

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			Level	of Being Info	ormed about	the City Com	pared by	y Respon	dent Dem	ographic	s			
In general, how well	Α	ge gro	цр	Но	usehold inco	ome		Leng	gth of res	idency		Housing	unit type	
informed do you feel about the City of Westminster? (Percent "very well" or "well")	18- 34	35- 54	55+	Less than \$25,000	\$25,000 to \$99,999	\$100,000 or more	0-4 years	5-9 years	10-14 years	15-19 years	20 or more years	Detached	Attached	Overall
In general, how well informed do you feel about the City of Westminster?	33%	40%	46%	15%	48%	36%	29%	39%	42%	53%	50%	39%	41%	40%

	Ratings of City's Website Compared by Respondent Demographics														
If you used the City's	Α	ge gro	ир	Но	usehold inco	ome		Leng	gth of res	idency		Housing	unit type		
website in the last 12 months, please rate the following aspects. (Percent "very good" or "good")	18- 34	35- 54	55+	Less than \$25,000	\$25,000 to \$99,999	\$100,000 or more	0-4 years	5-9 years	10-14 years	15-19 years	20 or more years	Detached	Attached	Overall	
Current information	85%	80%	84%	64%	86%	80%	77%	87%	88%	87%	79%	82%	83%	82%	
Appearance	63%	75%	81%	64%	73%	71%	64%	79%	83%	83%	64%	73%	69%	72%	
Online services offered	61%	74%	77%	64%	72%	73%	65%	71%	70%	82%	71%	73%	64%	70%	
Ease of navigation	63%	61%	75%	64%	63%	62%	60%	65%	70%	69%	63%	66%	60%	64%	
Search function	51%	59%	69%	64%	56%	62%	56%	58%	61%	66%	54%	60%	52%	58%	

Asked only of those who reported using the City's website in the last 12 months.

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Participation in Curbside Recycling Compared by Respondent Demographics														
	Age group			Household income			Length of residency				Housing			
(Percent "yes")	18- 34	35- 54	55+	Less than \$25,000	\$25,000 to \$99,999	\$100,000 or more	0-4 years	5-9 years	10-14 years	15-19 years	20 or more years	Detached	Attached	Overall
Do you participate in curbside recycling at your home (either provided by your landlord or HOA, or as an extra service you can purchase from your trash removal provider)?	42%	51%	47%	18%	34%	77%	49%	45%	44%	47%	48%	57%	32%	47%

		Leve	el of Su	pport for C	urbside Rec	ycling Comp	ared by I	Respond	ent Demo	ographics	;			
To what extent would you	Αį	Age group H		Но	ousehold income			Length of residency				Housing unit type		
support or oppose offering curbside recycling citywide if it was not an add-on service to purchase but automatically included in your trash removal bill, HOA dues or rent, even if it cost a bit more? (Percent "strongly" or "somewhat" support)	18- 34	35- 54	55+	Less than \$25,000	\$25,000 to \$99,999	\$100,000 or more	0-4 years	5-9 years	10-14 years	15-19 years	20 or more years	Detached	Attached	Overall
To what extent would you support or oppose offering curbside recycling citywide if it was not an add-on service to purchase but automatically included in your trash removal bill, HOA dues or rent, even if it cost a bit more?	87%	79%	79%	62%	79%	92%	80%	82%	86%	80%	80%	83%	79%	81%

Resident Priorities Compared by Respondent Demographics														
The City Council has a number	A	ge grou	ıp	Но	usehold inc	ome		Lengt	th of resi	dency		Housing	unit type	
of areas on which it could focus its efforts and direct staff to focus attention, but it cannot focus on everything at once. Please rate what priority you think the City Council and the city government should give to each of the following potential efforts. (Percent "highest" or "high" priority)	18- 34	35- 54	55+	Less than \$25,000	\$25,000 to \$99,999	\$100,000 or more	0-4 years	5-9 years	10-14 years	15-19 years	20 or more years	Detached	Attached	Overall
Working to ensure that housing choices are available for all income levels	39%	42%	58%	97%	55%	26%	43%	53%	57%	40%	39%	33%	63%	45%
Working with the school districts that serve Westminster to ensure availability of a high quality public education	84%	83%	82%	80%	85%	87%	83%	87%	89%	82%	79%	83%	83%	83%
Pursuing faster implementation of the existing bicycle master plan and promoting bicycle lane and route improvements	22%	20%	27%	55%	14%	24%	25%	19%	25%	27%	20%	25%	21%	23%
Attracting and retaining choice retail	28%	49%	57%	51%	45%	36%	39%	41%	50%	50%	52%	49%	39%	45%
Attracting and retaining primary employers	52%	66%	70%	58%	63%	51%	58%	65%	65%	72%	63%	64%	60%	63%
Increasing the availability of communications from the City in languages other than English	9%	8%	14%	33%	12%	6%	16%	4%	13%	12%	4%	7%	15%	10%
Recruiting and retaining unique local restaurants	33%	43%	40%	43%	26%	50%	42%	33%	43%	42%	36%	42%	34%	39%
Pursuing enhanced funding for road maintenance and other city infrastructure	71%	69%	73%	73%	72%	71%	71%	69%	65%	71%	72%	68%	75%	71%

Importance of Completing Commuter Rail Compared by Respondent Demographics														
	A	Age group		Household income		Length of residency				Housing unit type				
(Percent "essential" or "very important")	18- 34	35- 54	55+	Less than \$25,000	\$25,000 to \$99,999	\$100,000 or more	0-4 years	5-9 years	10-14 years	15-19 years	20 or more years	Detached	Attached	Overall
In November 2004, voters in the Denver Metro Area approved funding for the RTD FasTracks mass transit project, which included Northwest Commuter Rail service from Denver to Longmont, including Westminster, Broomfield, Louisville and Boulder. How important is it to you, if at all, that commuter rail service is completed in the Northwest Corridor?	57%	66%	59%	47%	60%	62%	60%	60%	70%	63%	57%	62%	59%	61%

Support for Increase in State's Minimum Wage Compared by Respondent Demographics														
	Age group			Household income			Length of residency				Housing			
(Percent "somewhat" or "strongly" support)	18- 35- 34 54	55+	Less than \$25,000	\$25,000 to \$99,999	\$100,000 or more	0-4 years	5-9 years	10-14 years	15-19 years	20 or more years	Detached	Attached	Overall	
Minimum wage in Colorado as of January 1, 2016 is \$8.31 per hour (which is about \$300 per week if you work full-time). To what extent do you support or oppose an increase in the state's minimum wage?	84%	77%	86%	100%	84%	87%	85%	84%	78%	75%	78%	77%	88%	81%

SELECT SURVEY RESPONSES COMPARED BY AREA OF RESIDENCE

Survey responses to selected survey questions have been compared by area of residence (i.e., school district). ANOVA and chi-square tests of significance were applied to these comparisons of survey questions. A "p-value" of 0.05 or less indicates that there is less than a 5% probability that differences observed between subgroups are due to chance; or in other words, a greater than 95% probability that the differences observed are "real." Cells shaded grey indicate statistically significant differences (p < .05) between at least two of the subgroups.

Aspects of Quality of Life Compared by School District										
Please rate each of the following aspects of quality of life in Westminster. (Percent "very good" or	Sch	Overall								
"good")	Jefferson County	Adams 12	Westminster	Overall						
Westminster as a place to live	93%	95%	82%	90%						
The overall quality of your neighborhood	79%	83%	61%	75%						
Westminster as a place to raise children	85%	77%	69%	78%						
Quality of local public schools in Westminster	68%	65%	52%	62%						
Westminster as a place to retire	64%	61%	61%	62%						
Westminster as a place to work	60%	59%	57%	59%						
Job opportunities in Westminster	34%	39%	41%	38%						
The overall quality of life in Westminster	90%	86%	80%	86%						

Change in Neighborhood Quality Over Past 12 Months Compared by School District										
During the past 12 menths, the everall quality of my poighborhoods	S	Overall								
During the past 12 months, the overall quality of my neighborhood:	Jefferson County	Adams 12	Westminster	Overall						
Improved	21%	14%	26%	21%						
Stayed the same	61%	70%	60%	64%						
Declined	18%	16%	14%	16%						
Total	100%	100%	100%	100%						

Image of the City Compared by School District										
To what out and do you agree ou disagree that each of the following statements describes your image of the	Sc									
To what extent do you agree or disagree that each of the following statements describes your image of the City of Westminster? (Percent "strongly" or "somewhat" agree)	Jefferson County	Adams 12	Westminster	Overall						
Financially sustainable	92%	93%	85%	90%						
Vibrant, inclusive and engaged community	78%	76%	80%	78%						
Beautiful parks/open spaces	92%	95%	93%	93%						
Visionary and progressive	72%	75%	79%	75%						
Dynamic, diverse economy	70%	79%	76%	74%						
Safe and secure	87%	84%	75%	82%						
Environmentally sensitive	83%	81%	78%	81%						
Ease of mobility	78%	81%	81%	80%						

Physical Attractiveness of City Compared by School District									
(Dancant Illiani good II on Il good II)									
(Percent "very good" or "good")	Jefferson County	Adams 12	Westminster	Overall					
How would you rate the physical attractiveness of Westminster as a whole? 80% 85% 73% 79									

Safety Ratings Compared by School District									
Please rate how safe or unsafe you feel from the following: (Percent "very" or "somewhat" safe)	Sch	Overall							
riease rate now safe of unsafe you reel from the following. (Percent very of Somewhat Safe)	Jefferson County	Adams 12	Westminster	Overall					
Violent crimes (e.g., rape, robbery, assault)	83%	82%	74%	80%					
Property crimes (e.g., burglary, theft, vandalism, auto theft)	70%	58%	59%	63%					
Fires	84%	90%	83%	85%					
Other natural disasters (e.g., flood, tornado, etc.)	83%	92%	79%	84%					

Overall Quality of City Services Compared by School District									
(Persont "years good" or "good") School District									
(Percent "very good" or "good")	Jefferson County	Adams 12	Westminster	Overall					
Overall, how would you rate the quality of the services provided by the City of Westminster?	76%	80%	75%	77%					

Overall Direction of City Compared by School District					
(Downsont Huirlet divertion!)	School District			Overall	
(Percent "right direction")	Jefferson County	Adams 12	Westminster	Overall	
Overall, would you say the City is headed in the right direction or the wrong direction?	90%	93%	92%	92%	

Public Trust Ratings Compared by School District				
Please rate the following statements by circling the number that most clearly represents your opinion: (Percent "strongly" or "somewhat" agree)	School District			
	Jefferson County	Adams 12	Westminster	Overall
I receive good value for the City of Westminster taxes I pay	65%	67%	63%	65%
The Westminster government welcomes citizen involvement	63%	60%	56%	60%
City Council cares what people like me think	46%	45%	47%	46%

Quality of City Services Compared by School District				
For each of the following convices provided by the City of Westminster, please rate the quality of the convice	So			
For each of the following services provided by the City of Westminster, please rate the quality of the service. (Percent "very good" or "good")	Jefferson County	Adams 12	Westminster	Overall
Snow removal	65%	69%	66%	67%
Street repair	58%	55%	47%	54%
Street cleaning	58%	56%	51%	56%
Sewer services	75%	73%	67%	72%
Recycling drop off centers at City facilities	58%	55%	59%	57%
Police traffic enforcement	68%	61%	75%	68%
Police protection	79%	77%	77%	78%
Fire protection	90%	91%	90%	90%
Emergency medical/ambulance service	85%	86%	88%	86%
Land use, planning and zoning	53%	53%	57%	54%
City Code enforcement	45%	47%	55%	48%
Animal management	55%	59%	56%	57%
Economic development	57%	53%	58%	56%
Parks maintenance	85%	84%	74%	81%
Libraries	87%	84%	90%	87%
Drinking water quality	86%	84%	88%	86%
Recreation programs	85%	82%	85%	84%

Quality of City Services Compared by School District				
For each of the following comices provided by the City of Westminston places yets the quality of the comice	So			
For each of the following services provided by the City of Westminster, please rate the quality of the service. (Percent "very good" or "good")	Jefferson County	Adams 12	Westminster	Overall
Recreation facilities	91%	86%	81%	86%
Trails	89%	79%	71%	81%
Appearance of parks and recreation facilities	90%	81%	83%	85%
Preservation of natural areas (open space, greenbelts)	82%	80%	70%	78%
Municipal Court	56%	62%	52%	56%
Building permits/inspections	49%	48%	65%	54%
Utility billing/meter reading	64%	50%	53%	57%
Emergency preparedness	66%	59%	71%	66%

Emergency Preparedness Compared by School District					
(Percent "very prepared" or "prepared")	School District				
	Jefferson County	Adams 12	Westminster	Overall	
In terms of emergency preparedness, how prepared would you say your family is to shelter-in-place during a blizzard or prolonged power outage?	83%	84%	63%	77%	

Impression of City Employees Compared by School District					
What was your impression of the Westminster sity appleads in your most resent sentest? (Devent Ilyan)	Sc				
What was your impression of the Westminster city employee in your most recent contact? (Percent "very good" or "good")	Jefferson County	Adams 12	Westminster	Overall	
Knowledge	89%	87%	87%	88%	
Responsiveness	78%	84%	88%	83%	
Courtesy	85%	82%	90%	86%	
Making you feel valued	72%	77%	76%	75%	
Overall impression	78%	83%	81%	81%	

Asked only of those who reported having contact with a City employee in the last 12 months.

Potential Problems in Westminster Compared by School	District				
To what doggo if at all are the following much laws in Westwinston (Dougont Impicul or Impedantal)	So	School District			
To what degree, if at all, are the following problems in Westminster: (Percent "major" or "moderate" problem)	Jefferson County	Adams 12	Westminster	Overall	
Crime	33%	49%	47%	42%	
Vandalism	32%	47%	49%	42%	
Graffiti	21%	35%	48%	34%	
Drugs	40%	46%	59%	48%	
Too much growth	39%	42%	43%	41%	
Lack of growth	17%	12%	22%	17%	
Lack of availability of recreation facilities	8%	17%	13%	12%	
Taxes are too high	33%	43%	43%	39%	
Unavailability of convenient shopping	14%	17%	24%	18%	
Juvenile problems	23%	28%	40%	30%	
High cost of housing	51%	58%	64%	57%	
Unavailability of parks	5%	8%	16%	9%	
Traffic safety on neighborhood streets	24%	37%	32%	30%	
Traffic safety on major streets	25%	38%	36%	32%	
Poor maintenance and condition of homes	25%	21%	44%	30%	
Poor condition of properties (weeds, trash, junk vehicles)	28%	23%	44%	31%	
Lack of resources to support education (reading materials, access to information)	24%	21%	28%	24%	
Unavailability of trails or trail connections	9%	9%	21%	13%	

Level of Being Informed about the City Compared by School District				
In general how well informed do you feel shout the City of Westminston? (Persont Ilyany well!) or Ilyal!!)	School District			Overall
In general, how well informed do you feel about the City of Westminster? (Percent "very well" or "well")	Jefferson County	Adams 12	Westminster	Overall
In general, how well informed do you feel about the City of Westminster?	39%	39%	42%	40%

Ratings of City's Website Compared by School District					
If you used the City's website in the last 12 months, please rate the following aspects. (Percent "very good"	Scl				
or "good")	Jefferson County	Adams 12	Westminster	Overall	
Current information	85%	79%	82%	82%	
Appearance	69%	76%	72%	72%	
Online services offered	70%	77%	59%	70%	
Ease of navigation	62%	64%	67%	64%	
Search function	58%	58%	56%	58%	

Asked only of those who reported using the City's website in the last 12 months.

Participation in Curbside Recycling Compared by School District				
Do you participate in curbside recycling at your home (either provided by your landlord or HOA, or as an extra service you can purchase from your trash removal provider)? (Percent "yes")	Sc			
	Jefferson County	Adams 12	Westminster	Overall
Do you participate in curbside recycling at your home (either provided by your landlord or HOA, or as an extra service you can purchase from your trash removal provider)?	49%	66%	23%	47%

Level of Support for Curbside Recycling Compared by School District				
	School District			
(Percent "strongly" or "somewhat" support)	Jefferson	Adams	Westminster	Overall
	County	12		
To what extent would you support or oppose offering curbside recycling citywide if it was not an add-on service to purchase but automatically included in your trash removal bill, HOA dues or rent, even if it cost a bit more?	84%	81%	79%	81%

Resident Priorities Compared by School District					
The City Council has a number of areas on which it could focus its efforts and direct staff to focus attention, but it		School District			
cannot focus on everything at once. Please rate what priority you think the City Council and the city government should give to each of the following potential efforts. (Percent "highest" or "high" priority)	Jefferson County	Adams 12	Westminster	Overall	
Working to ensure that housing choices are available for all income levels	35%	43%	62%	45%	
Working with the school districts that serve Westminster to ensure availability of a high quality public education	87%	80%	82%	83%	
Pursuing faster implementation of the existing bicycle master plan and promoting bicycle lane and route improvements	27%	16%	25%	23%	
Attracting and retaining choice retail	45%	42%	47%	45%	
Attracting and retaining primary employers	61%	70%	57%	63%	
Increasing the availability of communications from the City in languages other than English	9%	7%	14%	10%	
Recruiting and retaining unique local restaurants	41%	40%	35%	39%	
Pursuing enhanced funding for road maintenance and other city infrastructure	69%	70%	73%	71%	

Importance of Completing Commuter Rail Compared by School District						
	S					
(Percent "essential" or "very important")	Jefferson County	Adams	Westminster	Overall		
In November 2004, voters in the Denver Metro Area approved funding for the RTD FasTracks mass transit project, which included Northwest Commuter Rail service from Denver to Longmont, including Westminster, Broomfield,		-				
Louisville and Boulder. How important is it to you, if at all, that commuter rail service is completed in the Northwest	61%	61%	60%	61%		
Corridor?						

Support for Increase in State's Minimum Wage Compared by School District						
	Sc					
(Percent "somewhat" or "strongly" support)	Jefferson County	Adams 12	Westminster	Overall		
Minimum wage in Colorado as of January 1, 2016 is \$8.31 per hour (which is about \$300 per week if you work full-time). To what extent do you support or oppose an increase in the state's minimum wage?	85%	78%	81%	81%		

SELECT SURVEY RESPONSES COMPARED BY SCHOOL DISTRICT OVER TIME

The following appendix compares the key survey responses by area of residence (school district) compared over each of the survey years.

Overall Quality of Life Compared by School District Compa	red by Year	Schoo	ol District	
Please rate the following aspects of quality of life in Westminster: Overall quality of life in Westminster. (Percent "very good" or "good")		Adams 12	Westminster	City as a Whole
2016	90%	86%	80%	86%
2014	90%	88%	84%	87%
2012	89%	93%	80%	88%
2010	88%	90%	82%	87%
2008	93%	91%	82%	89%
2006	95%	97%	85%	93%
2004	96%	95%	86%	93%
2002	92%	93%	89%	91%
2000	92%	92%	88%	90%
1998	94%	92%	85%	90%
1996	91%	92%	84%	89%
1992	93%	91%	84%	89%

Ove	Overall Quality of Neighborhood Compared by School District Compared by Year							
Diago wate the following agreets of au	ality of life in Westminston, Overall suglity of your	School District						
Please rate the following aspects of quality of life in Westminster: Overall quality of your neighborhood.(Percent "very good" or "good")		Jefferson County	Adams 12	Westminster	City as a Whole			
2016		79%	83%	61%	75%			
2014		82%	86%	68%	79%			
2012		79%	94%	62%	79%			
2010		84%	90%	62%	80%			
2008		80%	82%	59%	75%			
2006		81%	89%	53%	76%			
2004		83%	88%	68%	80%			
2002		75%	86%	69%	76%			
2000		83%	91%	70%	80%			
1998		87%	91%	64%	80%			
1996		86%	90%	65%	80%			
1992		82%	89%	65%	77%			

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Overall Quality of City Services Compared by School District Compared by Year						
Occupilly have used does not also modifies of the complete modified by the City of Westminston? (Dougent		Schoo	l District			
Overall, how would you rate the quality of the services provided by the City of Westminster? (Percent "very good" or "good")	Jefferson County	Adams 12	Westminster	City as a Whole		
2016	76%	80%	75%	77%		
2014	86%	83%	85%	85%		
2012	83%	85%	81%	83%		
2010	86%	86%	78%	84%		
2008	85%	81%	73%	81%		

City Headed in Right Direction Compared by School District Compared by Year							
Overall, would you say the City is headed in the right direction or the wrong direction? (Percent	School District						
"right direction")	Jefferson County	Adams 12	Westminster	City as a Whole			
2016	90%	93%	92%	92%			
2014	94%	95%	89%	93%			
2012	89%	92%	86%	89%			
2010	92%	93%	88%	91%			
2008	90%	95%	83%	90%			
2006	86%	88%	82%	86%			
2004	92%	95%	93%	93%			
2002	90%	89%	90%	90%			

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Overall Impression of City Employee (of Those Who Had Contact) Compared by School District Compared by Year							
What was your impression of the Westminster situ ampleyed in your most resent sentest? (Persent	School District						
What was your impression of the Westminster city employee in your most recent contact? (Percent "very good" or "good")	Jefferson County	Adams 12	Westminster	City as a Whole			
2016	78%	83%	81%	81%			
2014	84%	79%	75%	79%			
2012	79%	81%	75%	78%			
2010	81%	85%	75%	81%			
2008	80%	73%	70%	75%			
2006	83%	82%	75%	80%			
2004	81%	82%	79%	81%			
2002	78%	83%	78%	79%			
2000	79%	80%	74%	78%			
1998	76%	82%	76%	77%			
1996	77%	77%	78%	77%			
1992	82%	81%	79%	81%			

APPENDIX C: BENCHMARK COMPARISONS

Understanding the Benchmark Comparisons

Communities use the comparative information provided by benchmarks to help interpret their own resident survey results, to create or revise community plans, to evaluate the success of policy or budget decisions and to measure local government or organizational performance. Taking the pulse of the community has little meaning without knowing what pulse rate is too high and what is too low. When surveys of service satisfaction turn up "good" resident evaluations, it is necessary to know how others rate their services to understand if "good" is good enough or if most other communities are "very good." Furthermore, in the absence of national or peer community comparisons, a community is left with comparing its police protection rating to its street maintenance rating. That comparison is unfair as street maintenance always gets lower ratings than police protection. More illuminating is how residents' ratings of police service compare to opinions about police service in other communities and to resident ratings over time.

A police department that provides the fastest and most efficient service – one that closes most of its cases, solves most of its crimes, and keeps the crime rate low – still has a problem to fix if the residents in the community rate police services lower than ratings given by residents in other cities with objectively "worse" departments. Benchmark data can help that police department – or any department – to understand how well citizens think it is doing.

While benchmarks help set the basis for evaluation, resident opinion should be used in conjunction with other sources of data about budget, population demographics, personnel and politics to help administrators know how to respond to comparative results.

COMPARISON DATA

NRC has designed a method for quantitatively integrating the results of surveys that we have conducted with those that others have conducted. These integration methods have been described thoroughly in *Public Administration Review*, *Journal of Policy Analysis and Management*, and in NRC's first book on conducting and using citizen surveys, *Citizen Surveys: how to do them, how to use them, what they mean*, published by the International City/County Management Association (ICMA). Scholars who specialize in the analysis of citizen surveys regularly have relied on NRC's work. ^{2,3} The method described in those publications is refined regularly and statistically tested on a growing number of resident surveys in NRC's proprietary databases.

Communities in NRC's benchmark database are distributed geographically across the country and range from small to large in population size. Comparisons may be made to all communities in the database or to a subset (i.e., Front Range communities), as in this report. Despite the differences in characteristics across communities, all are in the business of providing services to residents. Though individual community circumstances, resources and practices vary, the objective in every community is to provide services that are so timely, tailored and effective that residents conclude the services are of the highest quality. High ratings in any community, like SAT scores in any teen household, bring pride and a sense of accomplishment.

NRC's database of comparative resident opinion is comprised of resident perspectives gathered in citizen surveys from approximately 500 communities whose residents evaluated local government services and gave their opinion about the quality of community life. The comparison evaluations are from the most recent survey completed in each jurisdiction; most communities conduct surveys every year or in alternating years. NRC adds the latest results quickly upon survey completion, keeping the benchmark data fresh and relevant. The City of Westminster chose to have comparisons made to the entire database as well as to the Front Range.

² Kelly, J. & Swindell, D. (2002). Service quality variation across urban space: First steps towards a model of citizen satisfaction, Journal of Urban Affairs, 24, 271-288.

³ Van Ryzin, G., Muzzio, D., Immerwahr, S., Gulick, L. & Martinez, E. (2004). Drivers and consequences of citizen satisfaction: An application of the American Customer Satisfaction Index Model to New York City, Public Administration Review, 64, 331-341.

PUTTING EVALUATIONS ONTO THE 100-POINT SCALE

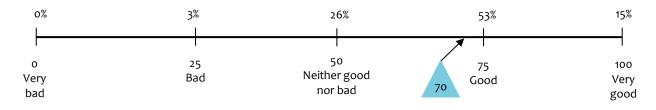
Although responses to many of the evaluative questions were made on a five-point scale with 1 representing the best rating and 5 the worst, the benchmarks are reported on a common scale where 0 is the worst possible rating and 100 is the best possible rating. The margin of error around an average score on the 100-point scale is no greater than plus or minus three points based on all respondents.

The 100-point scale is not a percent. It is a conversion of responses to an average rating. Each response option is assigned a value that is used in calculating the average score. For example, "very good"=100, "good"=75, "neither good nor bad"=50, "bad"=25 and "very bad"=0. If everyone reported "very good," then the average rating would be 100 on the 100-point scale. Likewise, if all respondents gave a "very bad" rating, the result would be 0 on the 100-point scale. If half the respondents gave a score of "very good" and half gave a score of "very bad," the average would be 50, in the middle of the scale (like the center post of a teeter totter) or "neither good nor bad." An example of how to convert survey frequencies into an average rating appears below.

EXAMPLE OF CONVERTING RESPONSES TO THE 100-POINT SCALE

How do you rate the community as a place to live?								
Response option	Total with "don't know"	Step1: Remove "don't know" responses	Total without "don't know"	Step 2: Assign scale values	Step 3: Multiply % by scale value	Step 4: Sum to calculate average rating		
Very good	15%	=15÷(100-2)=	15.3%	100	=15.3% x 100 =	15.3		
Good	53%	=53÷(100-2)=	54.1%	75	=54.1% x 75 =	40.6		
Neither good nor bad	26%	=26÷(100-2)=	26.5%	50	=26.5% x 50 =	13.3		
Bad	3%	=3÷(100-2)=	3.1%	25	=3.1% x 25 =	0.8		
Very bad	0%	=0÷(100-2)=	0%	О	=0% x 0 =	0		
Don't know	2%							
Total	100%		100%			70		

HOW DO YOU RATE THE COMMUNITY AS A PLACE TO LIVE?



INTERPRETING THE RESULTS

Average ratings are compared when similar questions are included in NRC's database, and there are at least five communities in which the question was asked. Where comparisons are available, three numbers are provided in the table. The first column is Westminster "percent positive" rating (e.g., "very good" or "good," "strongly agree" or "agree," "very safe" or "somewhat safe"). The second column is the rank assigned to Westminster rating among communities where a similar question was asked. The third column is the number of communities that asked a similar question. The fourth column shows the comparison of Westminster rating to the benchmark.

Where comparisons for quality ratings and those related to resident behavior, circumstance or to a local problem were available (e.g., the percent of residents having contacted the City in the last 12 months), the City of Westminster's results were generally noted as being "higher" than the benchmark, "lower" than the benchmark or "similar" to the benchmark. In instances where ratings are considerably higher or lower than the benchmark, these ratings have been further demarcated by the attribute of "much," (for example, "much lower" or "much higher"). These labels come from a statistical comparison of Westminster's rating to the benchmark where a rating is considered "similar" if it is within the margin of error; "higher" or "lower" if the difference between Westminster's rating and the benchmark is greater than but less than twice the margin of error; and "much higher" or "much lower" if the difference between Westminster's rating and the benchmark is more than twice the margin of error.

NATIONAL BENCHMARK COMPARISONS

Quality of Life Benchmarks							
	Percent positive	Rank	Number of communities in comparison	Comparison to national benchmark			
The overall quality of life in Westminster	86%	259	410	Similar			
Westminster as a place to live	90%	217	353	Similar			
Westminster as a place to raise children	78%	214	344	Lower			
Westminster as a place to retire	62%	176	327	Similar			
Westminster as a place to work	59%	151	318	Similar			

Quality of Life Benchmarks							
	Percent positive	Rank	Number of communities in comparison	Comparison to national benchmark			
The overall quality of life in Westminster	86%	259	410	Similar			
Westminster as a place to live	90%	217	353	Similar			
Westminster as a place to raise children	78%	214	344	Lower			
Westminster as a place to retire	62%	176	327	Similar			

Quality of Local Public Schools Benchmark							
Percent Positive Rank Number of communities in Comparison to national Comparison benchmark							
Quality of local public schools in Westminster	62%	167	235	Much lower			

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Overall Quality of Services Benchmarks						
	Percent positive Rank communities in comparison Comparison					
Overall, how would you rate the quality of the services provided by the City of Westminster?	77%	190	397	Similar		

Public Trust Benchmarks							
	Percent positive	Rank	Number of communities in comparison	Comparison to national benchmark			
I receive good value for the City of Westminster taxes I pay	65%	127	359	Higher			
The Westminster government welcomes citizen involvement	60%	120	277	Similar			
City Council cares what people like me think	46%	1	7	Much higher			

Contact with City Employee Benchmarks						
Percent positive Rank Number of communities Comparison to national benchmark						
Have you had contact with a Westminster city employee within the last 12 months?	43%	166	279	Similar		

Impression of City Employees Benchmarks							
Percent Rank Number of communities in Comparison b							
Overall impression	81%	114	332	Higher			
Knowledge	88%	77	141	Similar			
Responsiveness	83%	76	142	Similar			
Courtesy	86%	75	128	Similar			
Making you feel valued	75%	3	5	Similar			

Quality of City Services Benchmarks							
	Percent positive	Rank	Number of communities in comparison	Comparison to national benchmark			
Snow removal	67%	144	264	Similar			
Street repair	54%	149	383	Higher			
Street cleaning	56%	172	287	Similar			
Sewer services	72%	205	288	Lower			
Recycling drop off centers at City facilities	57%	279	326	Much lower			
Police traffic enforcement	68%	142	339	Similar			
Police protection	78%	16	24	Lower			
Fire protection	90%	18	26	Similar			
Emergency medical/ambulance service	86%	250	309	Lower			
Land use, planning and zoning	54%	64	267	Much higher			
City Code enforcement	48%	149	327	Similar			
Animal management	57%	183	306	Similar			
Economic development	56%	83	254	Higher			
Parks maintenance	81%	48	93	Similar			
Libraries	87%	194	312	Similar			
Drinking water quality	86%	4	17	Much higher			
Recreation programs	84%	92	310	Much higher			
Recreation facilities	86%	56	254	Much higher			
Trails	81%	11	22	Similar			
Appearance of parks and recreation facilities	85%	4	7	Similar			
Preservation of natural areas (open space, greenbelts)	78%	26	230	Much higher			
Municipal Court	56%	63	102	Similar			
Building permits/inspections	54%	3	17	Much higher			
Utility billing/meter reading	57%	94	135	Lower			
Emergency preparedness	66%	71	251	Higher			

Use of City Website Benchmarks					
Percent positive Rank Number of Comparison to national benchmark.					
Have you used the City's website (www.cityofwestminster.us) in the last 12 months?	43%	105	110	Much lower	

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Quality of City Website Benchmarks								
	Percent positive	Rank	Number of communities in comparison	Comparison to national benchmark				
Current information	82%	3	6	Higher				
Appearance	72%	5	8	Similar				
Online services offered	70%	3	5	Lower				
Ease of navigation	64%	4	10	Similar				
Search function	58%	4	5	Similar				

Economic Benchmarks								
Percent positive Rank Number of communities in comparison to national comparison benchmark								
Westminster as a place to work	59%	151	318	Similar				
Job opportunities in Westminster	38%	60	278	Much higher				

Safety Benchmarks								
Percent positive Rank Number of communities in comparison to nation comparison benchmark								
Violent crimes (e.g., rape, robbery, assault)	80%	71	124	Similar				
Property crimes (e.g., burglary, theft, vandalism, auto theft)	63%	75	124	Similar				

Overall Quality of Neighborhood Benchmarks					
Percent Rank Number of communities in Comparison to nation comparison benchmark					
The overall quality of your neighborhood	75%	5	8	Similar	

COMMUNITIES INCLUDED IN THE NATIONAL COMPARISONS

The communities included in the national comparisons are listed below, along with the 2010 Census population.

Adams County, CO	
Airway Heights city, WA	6,114
Albany city, OR	50,158
Albemarle County, VA	98,970
Albert Lea city, MN	18,016
Alexandria city, VA	
Algonquin village, IL	
Aliso Viejo city, CA	
Altoona city, IA	
American Canyon city, CA	
Ames city, IA	58,965
Andover CDP, MA	8,762
Ankeny city, IA	45,582
Ann Arbor city, MI	. 113,934
Annapolis city, MD	
Apache Junction city, AZ	35,840
Apple Valley town, CA	69,135
Arapahoe County, CO	. 572,003
Arkansas City city, AR	366
Arlington city, TX	. 365,438
Arlington County, VA	. 207,627
Arvada city, CO	
Asheville city, NC	
Ashland city, OR	
Ashland town, VA	
Aspen city, CO	
Athens-Clarke County	. 115,452
Auburn city, AL	
Auburn city, WA	
Augusta CCD, GA	
Aurora city, CO	
Austin city, TX	. 790,390
Bainbridge Island city, WA	
Baltimore city, MD	. 620,961
Bartonville town, TX	
Battle Creek city, MI	
Bay City city, MI	
Baytown city, TX	
Bedford city, TX	
Bedford town, MA	
Bellevue city, WA	
Bellingham city, WA	80.885
Beltrami County, MN	44.442
Benbrook city, TX	
Bend city, OR	
Benicia city, CA	
Bettendorf city, IA	
Billings city, MT	104.170
Blaine city, MN	
Bloomfield Hills city, MI	
Bloomington city, MN	82 893
Blue Springs city, MO	52,575 52 575
Boise City city, ID	205 671
Boone County, KY	
bootie County, K1	. 110,011

Boulder city, CO	97,385
Bowling Green city, KY	
Bozeman city, MT	
Brentwood city, MO	
Brentwood city, TN	37,060
Brighton city, CO	33,352
Bristol city, TN	
Broken Arrow city, OK	
Brookfield city, WI	37,920
Brookline CDP, MA	
Broomfield city, CO	
Brownsburg town, IN	
Bryan city, TX	
Burien city, WA	
Burleson city, TX	36,690
Cabarrus County, NC	178,011
Cambridge city, MA	
Canton city, SD	
Cape Coral city, FL	154,305
Cape Girardeau city, MO	37,941
Carlisle borough, PA	
Carlsbad city, CA	
Carroll city, IA	
Cartersville city, GA	
Cary town, NC	
Casa Grande city, AZ	
Casper city, WY	
Castine town, ME	
Castle Pines North city, CO	
Castle Rock town, CO	
Cedar Rapids city, IA	
Centennial city, CO	100,377
Centralia city, IL	13,032
Chambersburg borough, PA	20,268
Chandler city, AZ	
Chanhassen city, MN	
Chapel Hill town, NC	
Charlotte city, NC	
Charlotte County, FL	
Charlottesville city, VA	
Chattanooga city, TN	
Chartenfield County VA	216 226
Chesterfield County, VA	310,230
Chippewa Falls city, WI	
Citrus Heights city, CA	83,301
Clackamas County, OR	
Clarendon Hills village, IL	
Clayton city, MO	15,939
Clearwater city, FL	107,685
Cleveland Heights city, OH	
Clinton city, SC	
Clive city, IA	
Clovis city, CA	
College Park city, MD	30,413
College Station city, TX	93.857
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Colleyville city, TX	22,807	El Paso city, TX	649,121
Collinsville city, IL		Elk Grove city, CA	
Columbia city, MO		Elk River city, MN	
Columbia city, SC		Elko New Market city, MN	
Columbia Falls city, MT		Elmhurst city, IL	
Columbus city, WI		Encinitas city, CA	
Commerce City city, CO		Englewood city, CO	
Concord city, CA		Erie town, CO	
Concord town, MA		Escambia County, FL	
Cookeville city, TN		Estes Park town, CO	
Coon Rapids city, MN		Fairview town, TX	
Copperas Cove city, TX		Farmington Hills city, MI	
Coronado city, CA		Fayetteville city, NC	
Corvallis city, OR		Fishers town, IN	
		Flower Mound town, TX	
Creve Coeur city, MO			
Cross Roads town, TX		Forest Grove city, OR	
Crystal Lake city, IL		Fort Collins city, CO	
Dacono city, CO		Fort Worth site. TV	
Dade City city, FL		Fort Worth city, TX	
Dakota County, MN		Fountain Hills town, AZ	
Dallas city, OR		Franklin city, TN	
Dallas city, TX		Fredericksburg city, VA	
Danville city, KY		Fremont city, CA	
Dardenne Prairie city, MO		Friendswood city, TX	
Davenport city, IA		Fruita city, CO	
Davidson town, NC		Gahanna city, OH	
Dayton city, OH		Gaithersburg city, MD	
Decatur city, GA		Galveston city, TX	
Del Mar city, CA		Gardner city, KS	
Delray Beach city, FL		Geneva city, NY	
Denison city, TX		Georgetown city, TX	
Denton city, TX	113,383	Gilbert town, AZ	
Denver city, CO	600,158	Gillette city, WY	29,087
Derby city, KS	22,158	Glendora city, CA	50,073
Des Peres city, MO	8,373	Glenview village, IL	44,692
Destin city, FL	12,305	Globe city, AZ	
Dorchester County, MD	32,618	Golden city, CO	18,867
Dothan city, AL	65,496	Golden Valley city, MN	20,371
Douglas County, CO	285,465	Goodyear city, AZ	65,275
Dover city, NH	29,987	Grafton village, WI	11,459
Dublin city, CA		Grand Blanc city, MI	8,276
Duluth city, MN		Grand Island city, NE	
Duncanville city, TX		Grass Valley city, CA	
Durham city, NC		Greeley city, CO	
Eagle town, CO		Green Valley CDP, AZ	
East Baton Rouge Parish, LA		Greenville city, NC	
East Grand Forks city, MN		Greenwich town, CT	
East Lansing city, MI		Greenwood Village city, CO	
Eau Claire city, WI		Greer city, SC	
Eden Prairie city, MN		Guilford County, NC	
Edgerton city, KS		Gunnison County, CO	
Edgewater city, CO		Gurnee village, IL	
Edina city, MN		Hailey city, ID	
Edmond city, OK		Haines Borough, AK	2 508
Edmonds city, WA		Hallandale Beach city, FL	
El Cerrito city, CA		Hamilton city, OH	
El Dorado County, CA	101,000	Hanover County, VA	77,003

Harrisonburg city, VA	48,914	Laguna Hills city, CA	30,344
Harrisonville city, MO		Laguna Niguel city, CA	
Hayward city, CA		Lake Oswego city, OR	
Henderson city, NV		Lake Stevens city, WA	
Herndon town, VA		Lake Worth city, FL	
High Point city, NC		Lake Zurich village, IL	
Highland Park city, IL		Lakeville city, MN	
Highlands Ranch CDP, CO		Lakewood city, CO	
Hillsborough town, NC		Lakewood city, WA	
Holland city, MI		Lane County, OR	
Honolulu County, HI		Larimer County, CO	
		Las Cruces city, NM	
Hooksett town, NH			
Hopkins city, MN		Las Vegas city, NV	
Hopkinton town, MA		Lawrence city, KS	87,643
Hoquiam city, WA		League City city, TX	
Horry County, SC		Lee's Summit city, MO	
Hudson city, OH		Lehi city, UT	
Hudson town, CO		Lenexa city, KS	
Hudsonville city, MI		Lewis County, NY	
Huntersville town, NC		Lewisville city, TX	
Hurst city, TX		Libertyville village, IL	
Hutchinson city, MN		Lincoln city, NE	
Hutto city, TX		Lindsborg city, KS	
Hyattsville city, MD	17,557	Littleton city, CO	41,737
Independence city, MO	116,830	Livermore city, CA	80,968
Indian Trail town, NC	33,518	Lombard village, IL	43,165
Indianola city, IA	14,782	Lone Tree city, CO	10,218
Iowa City city, IA	67,862	Long Grove village, IL	8,043
Issaquah city, WA	30,434	Longmont city, CO	86,270
Jackson County, MI		Longview city, TX	
James City County, VA		Los Alamos County, NM	
Jefferson City city, MO		Louisville city, CO	
Jefferson County, CO		Lynchburg city, VA	
Jefferson County, NY		Lynnwood city, WA	
Jerome city, ID		Macomb County, MI	
Johnson City city, TN		Madison city, WI	
Johnston city, IA		Manhattan Beach city, CA	
Jupiter town, FL		Mankato city, MN	
Kalamazoo city, MI		Maple Grove city, MN	
Kansas City city, KS		Maple Valley city, WA	
Kansas City city, MO		Maricopa County, AZ	
Keizer city, OR		Martinez city, CA	
Kenmore city, WA		Maryland Heights city, MO	
Kennedale city, TX		Matthews town, NC	
Kennett Square borough, PA		McAllen city, TX	
Kettering city, OH		McDonough city, GA	
Key West city, FL		McKinney city, TX	
King County, WA		McMinnville city, OR	
Kirkland city, WA		Medford city, OR	
Kirkwood city, MO		Menlo Park city, CA	
Knoxville city, IA		Mercer Island city, WA	
La Mesa city, CA		Meridian charter township, MI	
La Plata town, MD		Meridian city, ID	
La Porte city, TX		Merriam city, KS	
La Vista city, NE		Mesa County, CO	
Lafayette city, CO		Miami Beach city, FL	
Laguna Beach city, CA	22,723	Miami city, FL	399,457

Middleton city, WI	17,442	Papillion city, NE	18,894
Midland city, MI		Park City city, UT	
Milford city, DE		Parker town, CO	
Milton city, GA		Parkland city, FL	
Minneapolis city, MN		Pasadena city, CA	
Mission Viejo city, CA		Pasco city, WA	
Modesto city, CA		Pasco County, FL	
Monterey city, CA		Pearland city, TX	
Montgomery County, VA		Peoria city, AZ	
Monticello city, UT		Peoria city, IL	
Monument town, CO		Peoria County, IL	
Mooresville town, NC		Petoskey city, MI	
Morristown city, TN		Pflugerville city, TX	
Morrisville town, NC		Phoenix city, AZ	
Moscow city, ID		Pinal County, AZ	
Mountain Village town, CO		Pinehurst village, NC	
Mountlake Terrace city, WA		Piqua city, OH	
Muscatine city, IA		Pitkin County, CO	
Naperville city, IL		Plano city, TX	
Needham CDP, MA		Platte City city, MO	
New Braunfels city, TX		Plymouth city, MN	
New Brighton city, MN		Pocatello city, ID	
New Hanover County, NC		Polk County, IA	
New Orleans city, LA		Pompano Beach city, FL	
New Smyrna Beach city, FL		Port Huron city, MI	
Newberg city, OR		Port Orange city, FL	
Newport Beach city, CA		Portland city, OR	
Newport News city, VA		Post Falls city, ID	
Newton city, IA		Prince William County, VA	
Noblesville city, IN		Prior Lake city, MN	
Nogales city, AZ		Provo city, UT	
Norfolk city, VA		Pueblo city, CO	
North Richland Hills city, TX		Purcellville town, VA	
Northglenn city, CO		Queen Creek town, AZ	
Novato city, CA		Radnor township, PA	
Novi city, MI		Ramsey city, MN	
O'Fallon city, IL		Rapid City city, SD	
O'Fallon city, MO		Raymore city, MO	
Oak Park village, IL		Redmond city, WA	
Oakland city, CA		Rehoboth Beach city, DE	
Oakland Park city, FL		Reno city, NV	
Oakley city, CA		Reston CDP, VA	
Ogdensburg city, NY		Richmond city, CA	
Oklahoma City city, OK			
		Richmond Heights city, MO	
Old Town city, ME		Rifle city, CO	
Old Town city, ME		Rio Rancho city, NM	
Olmsted County, MNOlympia city, WA		Riverdale city, UT	
		Riverdale city, UT Riverside city, CA	
Orland Park village, IL		-	
Oshkosh city, WI		Riverside city, MO	
Oshtemo charter township, MI		Rock Hill city, SC	
Otsego County, MI		Rockford city, II	
Overland Park city, KS		Rockville city, MD	
Oviedo city, FL		Rockville city, MD	
Palm Coast city, EI		Rogers city, MN	
Palm Coast city, FL		Rolla city, MO	
Palo Alto city, CA	04,403	Roselle village, IL	44,763

Rosemount city, MN	21,874	Springville city, UT	29,466
Rosenberg city, TX	30,618	St. Augustine city, FL	12,975
Roseville city, MN		St. Charles city, IL	
Roswell city, GA		St. Cloud city, FL	
Round Rock city, TX		St. Cloud city, MN	
Royal Oak city, MI		St. Joseph city, MO	
Saco city, ME		St. Louis County, MN	
Sahuarita town, AZ		St. Louis Park city, MN	
Sammamish city, WA		Stallings town, NC	
San Anselmo town, CA		State College borough, PA	
San Antonio city, TX		Steamboat Springs city, CO	
San Carlos city, CA		Sterling Heights city, MI	
San Diego city, CA		Sugar Grove village, IL	
San Francisco city, CA		Sugar Land city, TX	
San Jose city, CA		Summit city, NJ	
San Juan County, NM		Summit County, UT	
San Marcos city, CA		Sunnyvale city, CA	
San Marcos city, TX		Surprise city, AZ	
San Rafael city, CA		Suwanee city, GA	
Sandy Springs city, GA		Tacoma city, WA	
Sanford city, FL		Takoma Park city, MD	
Sangamon County, IL		Tamarac city, FL Temecula city, CA	
Santa Clarita city, CA		Tempe city, AZ	
Santa Fe County, NM			
Santa Monica city, CA		Temple city, TX	
Sarasota County, FL		The Woodlands CDP, TX	
Savage city, MN		Thornton city, CO	
Scarborough CDP, ME		Thousand Oaks city, CA	
Schaumburg village, IL		Tigard city, OR	
Scott County, MN		Tracy city, CA	
Scottsdale city, AZ		Tualatin city, OR	
Seaside city, CA		Tulsa city, OK	
SeaTac city, WA		Twin Falls city, ID	
Sevierville city, TN		Tyler city, TX	
Shawnee city, KS		Umatilla city, OR	
Sheboygan city, WI		Upper Arlington city, OH	
Shoreview city, MN		Urbandale city, IA	
Shorewood city, MN		Vail town, CO	
Shorewood village, IL		Vancouver city, WA	
Shorewood village, WI		Vestavia Hills city, AL	
Sierra Vista city, AZ		Victoria city, MN	
Sioux Center city, IA		Virginia Beach city, VA	
Sioux Falls city, SD	153,888	Wake Forest town, NC	
Skokie village, IL	64,784	Walnut Creek city, CA	64,173
Snellville city, GA		Washington County, MN	238,136
Snowmass Village town, CO	2,826	Washington town, NH	1,123
South Kingstown town, RI	30,639	Washoe County, NV	421,407
South Lake Tahoe city, CA	21,403	Watauga city, TX	23,497
South Portland city, ME	25,002	Wauwatosa city, WI	46,396
Southborough town, MA		Waverly city, IA	
Southlake city, TX		Weddington town, NC	
Sparks city, NV		Wentzville city, MO	
Spokane Valley city, WA		West Carrollton city, OH	
Spring Hill city, KS		West Chester borough, PA	
Springboro city, OH		West Des Moines city, IA	
Springfield city, MO		West Richland city, WA	
Springfield city, OR		Western Springs village, IL	
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Westerville city, OH	36,120
Westlake town, TX	
Westminster city, CO	106,114
Weston town, MA	11,261
Wheat Ridge city, CO	30,166
White House city, TN	
Wichita city, KS	382,368
Williamsburg city, VA	
Wilmington city, NC	106,476
Wilsonville city, OR	19,509
Winchester city, VA	
Windsor town, CO	18,644
Windsor town, CT	29,044
Winnetka village, IL	
Winston-Salem city, NC	229,617
Winter Garden city, FL	34,568
Woodbury city, MN	61,961
Woodland city, CA	
Woodland city, WA	
Wrentham town, MA	10,955
Yakima city, WA	91,067
York County, VA	
Yorktown town, IN	
Yountville city, CA	

FRONT RANGE BENCHMARK COMPARISONS

Quality of Life Benchmarks						
	Percent positive	Rank	Number of communities in comparison	Comparison to Front Range benchmark		
The overall quality of life in Westminster	86%	22	30	Lower		
Westminster as a place to live	90%	19	26	Lower		
Westminster as a place to raise children	78%	18	27	Lower		
Westminster as a place to retire	62%	19	28	Similar		

Quality of Local Public Schools Benchmark					
Percent positive Rank Number of communities in Comparison to Front R comparison benchmark					
Quality of local public schools in Westminster	62%	11	15	Lower	

Overall Quality of Services Benchmarks					
	Percent positive	Rank	Number of communities in comparison	Comparison to Front Range benchmark	
Overall, how would you rate the quality of the services provided by the City of Westminster?	77%	13	27	Similar	

Public Trust Benchmarks							
	Percent positive	Rank	Number of communities in comparison	Comparison to Front Range benchmark			
I receive good value for the City of Westminster taxes I pay	65%	6	20	Higher			
The Westminster government welcomes citizen involvement	60%	11	21	Similar			
City Council cares what people like me think	46%	1	5	Much higher			

Contact with City Employee Benchmarks						
	Comparison to Front Range benchmark					
Have you had contact with a Westminster city employee within the last 12 months?	43%	14	21	Lower		

Impression of City Employees Benchmarks							
	Percent positive	Rank	Number of communities in comparison	Comparison to Front Range benchmark			
Overall impression	81%	13	27	Similar			
Knowledge	88%	11	17	Similar			
Responsiveness	83%	9	14	Similar			
Courtesy	86%	6	10	Similar			
Making you feel valued	75%	NA	NA	NA			

Quality of City Services Benchmarks								
	Percent positive	Rank	Number of communities in comparison	Comparison to Front Range benchmark				
Snow removal	67%	11	25	Similar				
Street repair	54%	12	26	Similar				
Street cleaning	56%	14	19	Similar				
Sewer services	72%	14	17	Lower				
Recycling drop off centers at City facilities	57%	12	16	Much lower				
Police traffic enforcement	68%	11	22	Similar				
Emergency medical/ambulance service	86%	11	13	Lower				
Land use, planning and zoning	54%	6	18	Higher				
City Code enforcement	48%	8	22	Similar				
Animal management	57%	10	20	Similar				
Economic development	56%	5	15	Higher				
Parks maintenance	81%	3	6	Similar				
Libraries	87%	15	20	Similar				
Drinking water quality	86%	NA	NA	NA				
Recreation programs	84%	10	20	Similar				
Recreation facilities	86%	9	17	Similar				
Trails	81%	5	5	Much lower				
Preservation of natural areas (open space, greenbelts)	78%	2	11	Much higher				
Municipal Court	56%	8	15	Similar				
Utility billing/meter reading	57%	6	8	Lower				
Emergency preparedness	66%	3	15	Much higher				

Use of City Website Benchmarks						
Percent positive Rank Comparison Comparison to Comparison to Comparison						
Have you used the City's website (www.cityofwestminster.us) in the last 12 months?	43%	8	8	Much lower		

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Economic Benchmarks								
	Percent positive	Rank	Number of communities in comparison	Comparison to Front Range benchmark				
Westminster as a place to work	59%	14	27	Similar				
Job opportunities in Westminster	38%	5	23	Much higher				

Safety Benchmarks								
	Percent positive	Number of communities in comparison	Comparison to Front Range benchmark					
Violent crimes (e.g., rape, robbery, assault)	80%	7	10	Lower				
Property crimes (e.g., burglary, theft, vandalism, auto theft)	63%	7	10	Lower				

COMMUNITIES INCLUDED IN THE FRONT RANGE COMPARISONS

The communities included in the Front Range comparisons are listed below, along with the 2010 Census population.

Arapahoe County, CO	572,003
Arvada city, CO	
Aurora city, CO	
Brighton city, CO	
Broomfield city, CO	
Castle Pines North city, CO	10,360
Castle Rock town, CO	
Centennial city, CO	
Commerce City city, CO	
Denver city, CO	600,158
Douglas County, CO	285,465
Edgewater city, CO	
Englewood city, CO	
Erie town, CO	18,135
Fort Collins city, CO	
Golden city, CO	18,867
Greeley city, CO	

Highlands Ranch CDP, CO	96,713
Jefferson County, CO	534,543
Lafayette city, CO	
Lakewood city, CO	
Larimer County, CO	
Littleton city, CO	41,737
Lone Tree city, CO	10,218
Longmont city, CO	86,270
Louisville city, CO	
Monument town, CO	5,530
Northglenn city, CO	
Parker town, CO	
Pueblo city, CO	
Thornton city, CO	
Westminster city, CO	106,114
Windsor town, CO	18,644

APPENDIX D: SURVEY METHODOLOGY

SURVEY INSTRUMENT DEVELOPMENT

General citizen surveys, such as this one, ask recipients for their perspectives about the quality of life in the city, their use of City amenities, their opinion on policy issues facing the City and their assessment of City service delivery. The 2016 Westminster Citizen Survey is the 13th iteration of the survey since it was first administered by National Research Center, Inc. (NRC) in 1992. To preserve trends over time, the 2014 survey served as the foundation for the 2016 citizen survey instrument. Questions that asked about topics found to be less salient in 2016 were eliminated and a list of topics for new questions was generated. All questions were prioritized and an optimal composition of topics and questions were selected to be included on the final survey. Through this iterative process between City staff and NRC staff, a final five-page questionnaire was created.

SELECTING SURVEY RECIPIENTS

"Sampling" refers to the method by which survey recipients are chosen. The "sample" refers to all those who were given a chance to participate in the survey. All households located in the city boundaries were eligible for the survey. Because local governments generally do not have inclusive lists of all the residences in the jurisdiction (tax assessor and utility billing databases often omit rental units), lists from the United States Postal Service (USPS), updated every three months, usually provide the best representation of all households in a specific geographic location. NRC used the USPS data to select the households that will receive a survey.

A larger list than needed was pulled so that a process referred to as "geocoding" could be used to eliminate addresses from the list that were outside the study boundaries. Geocoding is a computerized process in which addresses are compared to electronically mapped boundaries and coded as inside or outside desired boundaries. All addresses determined to be outside the study boundaries were eliminated from the potential mailing list.

A stratified, systematic sampling method was used with the remaining addresses to create a mailing list of 3,000 Westminster households, so that the number of surveys sent to each of the three school districts was roughly equal to the proportion of all households in each district (Jefferson County=37%, Adams 12=31% and Westminster=32%). Attached units within each district were oversampled to compensate for detached unit residents' tendency to return surveys at a higher rate.

An individual within each household was selected using the birthday method (asking the adult in the household who most recently had a birthday to complete the questionnaire). The underlying assumption in this method is that day of birth has no relationship to the way people respond to surveys. This instruction was contained in the cover letter accompanying the questionnaire.

SURVEY ADMINISTRATION AND RESPONSE

Each selected household was contacted three times. First, a prenotification announcement informing the household members that they had been selected to participate in the survey was sent. Approximately one week after mailing the prenotification, each household was mailed a survey containing a cover letter signed by the Mayor enlisting participation. The packet also contained a postage-paid return envelope in which the survey recipients could return the completed questionnaire to NRC. A reminder letter and survey, scheduled to arrive one week after the first survey was the final contact. The second cover letter asked those who had not completed the survey to do so and those who had already done so to refrain from turning in another survey. The cover letters included a web link where respondents could complete the survey online if they preferred. Only 56 respondents opted to complete the survey via the web.

The mailings were sent in January and February of 2016 and completed surveys were collected over the following five weeks. About 3% of the 3,000 surveys were returned because the housing unit was vacant or the postal service was unable to deliver the survey as addressed. Of the 2,897 households receiving a survey, 791 completed the survey, providing an overall response rate of 27%. Response rates for each school district are provided in the table on the following page.

Westminster 2016 Response Rates by School District							
School District Number mailed Undeliverable Eligible Returned Response rate							
Adams 12	930	34	896	221	25%		
Jefferson County	1,110	6	1,104	395	36%		
Westminster	960	63	897	175	20%		
Overall	3,000	103	2,897	791	27%		

95% Confidence Intervals

The 95% confidence interval (or "margin of error") quantifies the "sampling error" or precision of the estimates made from the survey results. A 95% confidence interval can be calculated for any sample size, and indicates that in 95 of 100 surveys conducted like this one, for a particular item, a result would be found that is within plus or minus four percentage points⁴ of the result that would be found if everyone in the population of interest was surveyed. The practical difficulties of conducting any resident survey may introduce other sources of error in addition to sampling error. Despite best efforts to boost participation and ensure potential inclusion of all households, some selected households will decline participation in the survey (potentially introducing non-response error) and some eligible households may be unintentionally excluded from the listed sources for the sample (referred to as coverage error).

While the 95 percent confidence level for the survey is generally no greater than plus or minus four percentage points around any given percent reported for the entire sample, results for subgroups will have wider confidence intervals. Where comparisons are made between subgroups, the margins of error are less precise than the margin of error for the whole sample. For each of the three school districts in Westminster (Jefferson County, Adams 12 or Westminster), the margin of error rises to approximately plus or minus 8% since the number of respondents were approximately 395 for Jefferson County, 221 for Adams 12 and 175 for Westminster. Comparisons by respondent demographics have margins of error ranging from plus or minus 5% for 450 respondents to as much as plus or minus 11% for approximately 80 respondents.

Survey Processing (Data Entry)

Mailed surveys were submitted via postage-paid business reply envelopes. Once received, NRC staff assigned a unique identification number to each questionnaire. Additionally, each survey was reviewed and "cleaned" as necessary. For example, a question may have asked a respondent to pick two items out of a list of five, but the respondent checked three; staff would choose randomly two of the three selected items to be coded in the dataset.

Once cleaned and numbered, all surveys were entered into an electronic dataset. This dataset was subject to a data entry protocol of "key and verify," in which survey data were entered twice into an electronic dataset and then compared. Discrepancies were evaluated against the original survey form and corrected. Range checks as well as other forms of quality control were also performed.

Data from the web surveys were automatically entered into an electronic dataset and generally required minimal cleaning. The web survey data were downloaded, cleaned as necessary and then merged with the data from the mail survey to create one complete dataset.

⁴ The exact margin of error is 3.5%. It has been referenced throughout the reporting as the rounded percentage for ease of interpretation.

WEIGHTING THE DATA

The demographic characteristics of the survey sample were compared to those found in the 2010 Census and the 2011 American Community Survey (ACS) 5-year estimates for adults in the city. Sample results were weighted using the population norms and normative data for the school districts (provided by the City) to reflect the appropriate percent of those residents and geographic areas in the city. Other discrepancies between the whole population and the sample were also aided by the weighting due to the intercorrelation of many socioeconomic characteristics.

The variables used for weighting were respondent gender, age, tenure (rent versus own), housing unit type (attached versus detached), ethnicity, race and school district. This decision was based on:

- The disparity between the survey respondent characteristics and the population norms for these variables
- The saliency of these variables in differences of opinion among subgroups
- The historical profile created and the desirability of consistently representing different groups over the years

Several different weighting "schemes" are tested to ensure the best fit for the data.

The weighting process actually begins at the point of sampling. Knowing that residents in single family dwellings are more likely to respond to a mail survey, NRC oversamples residents of multi-family dwellings to ensure they are accurately represented in the sample data. Rather than giving all residents an equal chance of receiving the survey, this is systematic, stratified sampling, which gives each resident of the community a known chance of receiving the survey (and apartment dwellers, for example, a greater chance than single family home dwellers). As a consequence, results must be weighted to recapture the proper representation of multi-family housing dwellers.

The results of the weighting scheme are presented in the table on the following page.

Characteristic Population Norm 1 Unweighted Data Weighted Data							
Housing	г оригастот потт	Oliweighted Data	Weighted Data				
Rent home	25%	40%	26%				
Own home	35%	19% 81%	36%				
	65%		64%				
Detached unit 2	61%	67%	59%				
Attached unit 2	39%	33%	41%				
Race and Ethnicity							
White	84%	87%	81%				
Not White	16%	13%	19%				
Hispanic	18%	11%	15%				
Not Hispanic	82%	89%	85%				
Sex and Age							
18-34 years of age	34%	12%	32%				
35-54 years of age	39%	34%	38%				
55+ years of age	27%	54%	30%				
Female	51%	58%	53%				
Male	49%	42%	47%				
Females 18-34	17%	9%	17%				
Females 35-54	20%	19%	19%				
Females 55+	15%	30%	17%				
Males 18-34	17%	3%	15%				
Males 35-54	19%	15%	19%				
Males 55+	12%	23%	13%				
School District 3							
Jefferson County	37%	50%	38%				
Adams 12	31%	28%	31%				
Westminster	32%	22%	31%				

¹ Source: 2010 Census

ANALYZING THE DATA

The electronic dataset was analyzed by NRC staff using IBM's Statistical Package for the Social Sciences (SPSS). For the most part, frequency distributions and the "percent positive" (i.e., "very good" or "good," "strongly agree" or "somewhat agree," "very well" or "well," etc.) are presented in the body of the report. A complete set of frequencies for each survey question is presented in *Appendix A: Complete Set of Survey Frequencies*.

Also included are results by school district, fire service area and respondent characteristics (*Appendix B: Survey Results Compared by* Respondent Characteristics). Chi-square or ANOVA tests of significance were applied to these breakdowns of selected survey questions. A "p-value" of 0.05 or less indicates that there is less than a 5% probability that differences observed between groups are due to chance; or in other words, a greater than 95% probability that the differences observed in the selected categories of the sample represent "real" differences among those populations. Where differences between subgroups are statistically significant, they have been marked with grey shading in the appendices.

² ACS 2011 5-year estimates

³ City of Westminster, Utility Billing data, March 2016

The survey instrument appears on the following pages.



2016 Citizen Survey

Please have the adult household member (18 years or older) who most recently had a birthday complete this survey. Year of birth of the adult does not matter. Thank you.

Quality of Community

1. Please rate each of the following aspects of quality of life in Westminster.

	Very good	Good	Neither good <u>nor bad</u>	Bad	Very <u>bad</u>	Don't <u>know</u>
Westminster as a place to live	1	2	3	4	5	6
The overall quality of your neighborhood	1	2	3	4	5	6
Westminster as a place to raise children	1	2	3	4	5	6
Quality of local public schools in Westminster	1	2	3	4	5	6
Westminster as a place to retire	1	2	3	4	5	6
Westminster as a place to work	1	2	3	4	5	6
Job opportunities in Westminster	1	2	3	4	5	6
The overall quality of life in Westminster		2	3	4	5	6

2.	During the	past 12 months.	the overall	quality of m	y neighborhood:

O I:	mproved	a	lot
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- O Improved slightly
- O Stayed the same
- O Declined slightly
- O Declined a lot
- O Don't know

3. To what extent do you agree or disagree that each of the following statements describes your image of the City of Westminster?

	Strongly	Somewhat	Somewhat	Strongly
	<u>agree</u>	<u>agree</u>	<u>disagree</u>	<u>disagree</u>
Financially sustainable	1	2	3	4
Vibrant, inclusive and engaged community	1	2	3	4
Beautiful parks/open spaces	1	2	3	4
Visionary and progressive	1	2	3	4
Dynamic, diverse economy	1	2	3	4
Safe and secure	1	2	3	4
Environmentally sensitive	1	2	3	4
Ease of mobility	1	2	3	4

4. How would you rate the physical attractiveness of Westminster as a whole?

O Very goo	d
------------	---

- O Good
- O Neither good nor bad
- O Bad
- O Very bad
- O Don't know

5. Please rate how safe or unsafe you feel from the following:

	Very <u>safe</u>	Somewhat safe	Neither safe nor unsafe	Somewhat <u>unsafe</u>	Very <u>unsafe</u>
Violent crimes (e.g., rape, robbery, assault)	1	2	3	4	5
Property crimes (e.g., burglary, theft, vandalism, auto theft)	1	2	3	4	5
Fires	1	2	3	4	5
Other natural disasters (e.g., flood, tornado, etc.)	1	2	3	4	5

Quality of Service

- 6. Overall, how would you rate the quality of the services provided by the City of Westminster?
 O Very good
 O Good
 O Neither good nor bad
 O Bad
 O Very bad
 O Don't know
- 7. Overall, would you say the City is headed in the right direction or the wrong direction?
 - O Right direction
 - O Wrong direction
 - O Don't know
- 8. Please rate the following statements by circling the number that most clearly represents your opinion:

	Strongly	Somewhat	Neither agree	Somewhat	Strongly	Don't
	<u>agree</u>	<u>agree</u>	<u>nor disagree</u>	<u>disagree</u>	<u>disagree</u>	<u>know</u>
I receive good value for the City of Westminster taxes I pay	1	2	3	4	5	6
The Westminster government welcomes citizen involvement	1	2	3	4	5	6
City Council cares what people like me think	1	2	3	4	5	6

9. For each of the following services provided by the City of Westminster, first please rate the quality of the service and then how important each of these services is in Westminster.

,	Very		Neither good		Very	Don't	Ī	Very	Somewhat	Not at all	Don't
	good	Good	<u>nor bad</u>	<u>Bad</u>	<u>Bad</u>	<u>know</u>	<u>Essential</u>	<u>important</u>	<u>important</u>	<u>important</u>	<u>know</u>
Snow removal		2	3	4	5	6	1	2	3	4	5
Street repair	1	2	3	4	5	6	1	2	3	4	5
Street cleaning		2	3	4	5	6	1	2	3	4	5
Sewer services	1	2	3	4	5	6	1	2	3	4	5
Recycling drop off centers at											
City facilities		2	3	4	5	6	1	2	3	4	5
Police traffic enforcement	1	2	3	4	5	6	1	2	3	4	5
Police protection	1	2	3	4	5	6	1	2	3	4	5
Fire protection	1	2	3	4	5	6	1	2	3	4	5
Emergency medical/											
ambulance service	1	2	3	4	5	6	1	2	3	4	5
Land use, planning and zoning	1	2	3	4	5	6	1	2	3	4	5
City Code enforcement	1	2	3	4	5	6	1	2	3	4	5
Animal management		2	3	4	5	6	1	2	3	4	5
Economic development		2	3	4	5	6	1	2	3	4	5
Parks maintenance	1	2	3	4	5	6	1	2	3	4	5
Libraries	1	2	3	4	5	6	1	2	3	4	5
Drinking water quality	1	2	3	4	5	6	1	2	3	4	5
Recreation programs		2	3	4	5	6	1	2	3	4	5
Recreation facilities		2	3	4	5	6	1	2	3	4	5
Trails	1	2	3	4	5	6	1	2	3	4	5
Appearance of parks and											
recreation facilities	1	2	3	4	5	6	1	2	3	4	5
Preservation of natural areas											
(open space, greenbelts)	1	2	3	4	5	6	1	2	3	4	5
Municipal Court		2	3	4	5	6	1	2	3	4	5
Building permits/inspections		2	3	4	5	6	1	2	3	4	5
Utility billing/meter reading		2	3	4	5	6	1	2	3	4	5
Emergency preparedness		2	3	4	5	6	1	2	3	4	5
J 1 1											

10.	In terms of emergency preparedness, how prepared would or prolonged power outage?	you say	your family	is to shelte	r-in-place o	luring a b	lizzard
	O Very prepared						
	O Prepared						
	O Not prepared						
	O Unsure						
11.	Have you had contact with a Westminster city employee w	ithin the	e last 12 mo	nths?			
	O Yes \rightarrow go to question 12						
	O No \rightarrow go to question 13						
12	What was your impression of the Westminster city employe	oo in wo	ir most ros	ont contact?	(Data aaah	aharaata	riotio
14.	below.)	ee m you	ir most reco	eni comaci:	(Nate each	CHaracte	nsuc
		Very		Neither go		Very	Don't
		good	<u>Good</u>	nor bad			<u>know</u>
	Knowledge		2	3	4	5	6
	Responsiveness		2	3	4	5	6
	Courtesy		2	3	4	5	6
	Making you feel valued		2	3	4	5	6
	Overall impression	1	2	3	4	5	6
13.	To what degree, if at all, are the following a problem in We	estminste	er?				
			Not a	Minor	Moderate	Major	Don't
			<u>problem</u>	<u>problem</u>	<u>problem</u>	problem	<u>know</u>
	Crime			2	3	4	5
	Vandalism			2 2	3 3	4	5
	Drugs			2	3	4	5 5
	Too much growth			2	3	4	5
	Lack of growth			2	3	4	5
	Lack of availability of recreation facilities			2	3	4	5
	Taxes are too high			2	3	4	5
	Unavailability of convenient shopping		1	2	3	4	5
	Juvenile problems		1	2	3	4	5
	High cost of housing			2	3	4	5
	Unavailability of parks			2	3	4	5
	Traffic safety on neighborhood streets			2	3	4	5
	Traffic safety on major streets			2 2	3 3	4	5 5
	Poor condition of properties (weeds, trash, junk vehicles)			2	3	4	5
	Lack of resources to support education (reading materials,	•••••	1	2	3	т -	3
	access to information)		1	2	3	4	5
	Unavailability of trails or trail connections			2	3	4	5
14.	In general, how well informed do you feel about the City of	f Westm	inster?				
	O Very well O Well O Neither well nor poorly	C	P oorly	O Very	poorly	O Don't	know
15.	Among the sources of information listed below, please man	rk the so	urces vou l	nave used w	ithin the las	st 3 month	ıs.
	Denver Post (print version)Westn		_		Cable TV Ch		
			rint newslett		elevision No		
	Other online news sources The V	Veekly (e-	newsletter)	V	Word of mou	ıth	
	Social media (Facebook, Twitter, etc.) Other	er city e-r	newsletters	Y	our Hub		
16.	Among the social media sites listed below, please mark the	e sites yo	ou have use	d within the	last month	l .	
		_ Linked			Google Plus+	-	
	InstagramPinterest	_ Nextdo			umblr		
	Yelp YouTube	_ Snapch	at	F	Reddit		
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8.	If you used the City's website in the last 12 months represents your opinion.	, please rate the fol	lowing as	pects. Circ	le the nui	nber that	best
	represents your opinion.	Very good	Good	Neither goo	od <u>Bad</u>	Very <u>bad</u>	Don's
	Current information		2	3	4	5	6
	Appearance	1	2	3	4	5	6
	Online services offered		2	3	4	5	6
	Ease of navigation	1	2	3	4	5	6
	Search function	1	2	3	4	5	6
1	e Future of Westminster						
•	Do you participate in curbside recycling at your ho service you can purchase from your trash removal p		d by your	landlord or	HOA, o	r as an ex	tra
	O Yes O No O Don't know						
	To what extent would you support or oppose offeri purchase but automatically included in your trash						vice to
	O Strongly support O Somewhat support	O Somewh	at oppose		O Str	ongly opp	ose
	The City Council has a number of areas on which is cannot focus on everything at once. Please rate who should give to each of the following potential effort	at priority you thin ts.	k the City	Council ar	nd the city	y governi	nent
		Highest priority	. ~.	Medium priority	Low priority	Not a priority	Don't know
	Working to ensure that housing choices are available fo income levels	1	2	3	4	5	6
	Working with the school districts that serve Westminston ensure availability of a high quality public education	1	2	3	4	5	6
	Pursuing faster implementation of the existing bicycle in plan and promoting bicycle lane and route improvem		2	2	4	E	6
				3	4	5	
	Attracting and retaining choice retail		2	3	4	5	6
	Attracting and retaining primary employers		2	3	4	5	6
	Increasing the availability of communications from the						
	in languages other than English	1	2	3	4	5	6
	Recruiting and retaining unique local restaurants	1	2	3	4	5	6
	Pursuing enhanced funding for road maintenance and cinfrastructure.	-	2	3	4	5	6
•	In November 2004, voters in the Denver Metro Are which included Northwest Commuter Rail service Louisville and Boulder. How important is it to you Corridor? O Essential	a approved funding from Denver to Lo	g for the F	RTD FasTrancluding W	acks mas Vestminst	s transit j	projec nfield
	O Very importantO Somewhat importantO Not at all importantO Don't know						
	Minimum wage in Colorado as of January 1, 2016 is	s \$8.31 per hour (wh				you work	full-
•	time). To what extent do you support or oppose an	increase in the sta	te's minir	num wage:	•		

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	-	orted in group form only.	un, all of	your responses to this	survey are completely				
Der	nographics								
		ou lived in Westminster? or less)	D7.	How many of these ho members are 17 years of	ousehold or younger? People				
	Years		D8.	About how much was	your HOUSEHOLD'S				
D2.	What is your home zip	code?		TOTAL INCOME BE					
	O 80003 O 80021	O 80031 O 80035			to include income from all				
	O 80005 O 80023	O 80234 O 80036			the appropriate box below.				
	O 80020 O 80030	O 80260		O Less than \$15,000	O \$100,000 to \$124,999				
D2	What sites do seen seemals	in an magnest to 2 (Diago		O \$15,000 to \$24,999 O \$25,000 to \$34,999	• \$125,000 to \$149,999 • \$150,000 to \$174,999				
D3.	What city do you work in check only one.)	in or nearest to? (Please		O \$35,000 to \$49,999	O \$175,000 to \$174,999				
	O Arvada	O Lafayette		O \$50,000 to \$74,999	O \$200,000 or more				
	O Aurora	O Lakewood		O \$75,000 to \$99,999	O I prefer not to answer				
	O Boulder	O Littleton	D0	TT	1				
	O Brighton	O Longmont	D9.	How much education	nave you completed?				
	O Broomfield	O Louisville		O 0-11 years O High school graduate					
	O Centennial	O Northglenn		O Some college, no deg					
	O Commerce City O Denver	O Superior O Thornton		O Associate degree					
	O Englewood	O Westminster		O Bachelor's degree					
	O Glendale	O Wheat Ridge		O Graduate or profession	onal degree				
	O Golden	O All over Metro area	D10	What is your race? (Ma	ark one or more races to				
	O Greenwood Village	O Other	D10.		consider yourself to be.)				
	O I work from home		O White/European American/Caucasian						
	O I do not work (student	t, homemaker, retired, etc.)		O Black or African Ame					
D4.		priate box indicating the	O Asian or Pacific Islander						
	type of housing unit in	which you live. (Please	O American Indian, Eskimo, or Aleut						
	check only one.)		O Other						
	O Detached single family		D11. Are you Hispanic/Spanish/Latino?						
	O Condominium or town O Apartment	nnouse	O Yes						
	O Mobile home			O No					
DE	Do wou wont or own wou	r residence? (Please check	D12. Which category contains your age?						
D3.	only one.)	ir residence? (Flease Check	D12.	O 18-24 O 45-54	O 75-84				
	O Rent			O 25-34 O 55-64	O 85+				
	O Own			O 35-44 O 65-74	3 03 1				
D6	How many people (incl	luding							
ъ.		ousehold? People	D13.	What is your gender?					
	yourselly live in your no	1 copie		O Female					
				O Male					
771	1 1 0								
Iha	nk you very much for co	ompleting this survey!							
	•	the enclosed pre-addressed, po	stage-pa	id envelope to: Nation	al Research Center, Inc.,				
2955	Valmont Rd., Suite 300), Boulder, CO 80301							

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