



## Staff Report

TO: The Mayor and Members of the City Council  
DATE: July 13, 2006  
SUBJECT: REVISED Study Session Agenda for July 17, 2006

PREPARED BY: J. Brent McFall, City Manager

*Please Note: Study Sessions and Post City Council meetings are open to the public, and individuals are welcome to attend and observe. However, these meetings are not intended to be interactive with the audience, as this time is set aside for City Council to receive information, make inquiries, and provide Staff with policy direction.*

Looking ahead to next Monday night's Study Session, the following schedule has been prepared:

*A light dinner will be served in the Council Family Room* 6:00 P.M.

### CONSENT AGENDA

None at this time.

### CITY COUNCIL REPORTS

1. Report from Mayor (5 minutes)
2. Reports from City Councillors (10 minutes)

### PRESENTATIONS

6:30 P.M.

1. Performance and Resource Study Review (*Sent out 7/6/06, please be sure to bring your copy.*) **Report copy available for purchase upon request or inspection in the City Clerk's Office.**
2. Public Safety Tax Update

### EXECUTIVE SESSION

1. Discuss Appointments to Boards and Commissions (*Verbal*)

### INFORMATION ONLY

1. Monthly Residential Development Report and Attachment

Additional items may come up between now and Monday night. City Council will be apprised of any changes to the Study Session meeting schedule.

Respectfully submitted,

J. Brent McFall  
City Manager



## Staff Report

City Council Briefing  
July 10, 2006



SUBJECT: Fire Department Performance and Resource Study

PREPARED BY: Jim Cloud, Fire Chief

### Summary Statement

This report is for City Council information only and requires no action by Council. A presentation will be made at the July 17<sup>th</sup> Study Session by Staff and the consultants (ESCI). The report is being provided early to provide City Council with adequate review time.

Emergency Services Consulting Inc. (ESCI) has completed a performance and resource study of the Westminster Fire Department. This study, entitled “Westminster Fire Department Master Plan,” included a review of current performance and projects resource needs into the year 2025. A copy of the report is attached.

Significant findings from the report include:

- The Westminster Fire Department is well managed and equipped with a cadre of dedicated uniformed emergency workers who provide an excellent level of fire and emergency medical service to the Westminster community.
- Some of the department’s facilities are inadequate to house emergency equipment and personnel. The training grounds are inadequate for a fire department of the size and character of Westminster.
- The department should actively participate in automatic aid agreements with neighboring emergency providers.
- A number of important issues exist between the Fire Department and the communications center that need to be addressed and resolved in the near future.
- Based on current and planned development, the location of existing fire stations is good. Future projections do not indicate a need for additional fire stations.
- The long-term plan calls for additional resources to be phased in where and when justified by either increasing service demand or by the inability to maintain response goals. These additional resources include:
  - Emergency apparatus – 2<sup>nd</sup> engine at Station 1, a dedicated engine at Station 3, a ladder at Station 6, a 2<sup>nd</sup> ambulance at Station 2, and an ambulance at Station 6.
  - Emergency personnel –additional firefighting personnel to staff the additional apparatus.
  - Administrative and support personnel –additional personnel to support expanded emergency operations.

Representatives from ESCI and staff will present a review of the report and answer questions at the July 17<sup>th</sup> Study Session.

### **Background Information**

As part of the 2005 budget, the Fire Department requested and was granted a budget of \$75,000 to complete a Fire Department Performance and Resource Study. This study was requested to measure current performance and to project performance and resource needs in the year 2025 as the City of Westminster moves toward build-out.

A committee made up of representatives of the Fire Department, City Manager's Office, Purchasing and the City Attorney's Office met over a period of several months to organize and develop the key components of the proposed Fire Department performance and resource study. A bid package for this study was mailed out in July, 2005 and proposals were due back on September 1, 2005. A total of seven vendors submitted proposals for this project. Upon the recommendation of staff, City Council approved a contract in September 2005 with Emergency Services Consulting Inc (ESCi).

ESCi and staff from the Fire Department and City Managers Office have been meeting since October 2005 to compile information necessary for the completion of this study. ESCi has also been on site on three separate occasions.

The completion of this study will be a key step in the development of a Fire Department Strategic Plan addendum that will dovetail into the City's Strategic Plan. More importantly, the completed study will provide a professional consultant's view of Fire Department operations and help to guide departmental efforts to ensure effective customer service performance in the future.

Respectfully submitted,

J. Brent McFall  
City Manager

Attachment



# WESTMINSTER

## Staff Report

Information Only Staff Report  
July 17, 2006



SUBJECT: Public Safety Tax Update

PREPARED BY: Jim Cloud, Fire Chief  
Dan Montgomery, Police Chief

### Summary Statement:

This Staff Report is for informational purposes only. No action by City Council is required. This Staff Report serves to update City Council and Citizens on the impact of the Public Safety Tax within the Fire and Police Departments. Most significantly, the following are direct results of the Public Safety Tax:

- ◆ Fire Department Highlights
  - The hire and training of an additional 35.0 FTE fire personal
  - Placed a seventh engine and a fourth ambulance into service
  - 17% reduction in total response times and 55% reduction in call processing times
  - Centralized fire investigations resulting in a 2005 conviction rate of 39%
  - 155% increase in public fire and life safety education related citizen contacts
  - Expanded participation in a Wildland Fire Suppression Team and involvement with the regional FEMA Urban Search and Rescue Task Force
  
- ◆ Police Department Highlights
  - The hire and training of an additional 40.0 FTE police personnel
  - 8% reduction in total response times and 37% reduction in call processing times
  - Increased accountability for sex offender registration and home verification
  - Addition of a Senior citizen Liaison Officer
  - Implementation of the “Drive Wise” traffic program
  - Reduction of average turnaround time on crime lab requests from 15.38 to 4.59 days
  - In Addition, 4.6 FTE Police positions have been added using PST resources since the initial tax was instituted

### **Background Information**

In response to City Council's Strategic Plan goal of a "Safe and Secure Community," in February 2003 City Manager Brent McFall met with the Fire and Police Departments to discuss the need for a self-directed study identifying current and future public safety resource needs. Together, the Fire and Police Departments built a task force comprised of members representing facets within each department. This Public Safety Futures Task Force developed an assessment of current and future staffing and resource needs, as well as a list of future considerations for public safety. In July 2003, the departments presented to Council a report that outlined the current and future needs of the Fire and Police Departments with a focus on four key areas; Response Times, Crime Prevention, Firefighting Capacity, and Overall Ability to Respond to fire and police service events. In response to the needs identified in the report, a Public Safety Tax (PST) initiative was placed on the municipal election ballot in November 2003; allowing the City to apply a local sales tax in the amount of six tenths of one percent. The PST was approved by Westminster voters and came into affect January 2004.

The PST has generated 35 additional positions within the Fire Department, five of which are new job classifications, and has enabled the Police Department to hire a total of 40 additional personnel of which four are new job classifications. With the positions listed below, both departments have been able to improve their efforts in many areas identified by the Public Safety Futures Task Force. The impact of the PST has been very significant for both the Fire and Police Departments in responding to public safety needs in the community.

#### **Fire Positions:**

15.0	Firefighter I/II
13.0	Fire Paramedic
2.0	Fire Lieutenant
1.0	Fire Captain/Field Training Officer
1.0	Fire Lieutenant/Fire Investigator
1.0	Technical Services Coordinator
1.0	Public Information/Education Specialist
1.0	Secretary
<b>35.0</b>	<b>Total positions</b>

#### **Police Positions:**

15.0	Police Officer/Senior Police Officers (Patrol)
1.0	Police Officer/Senior Police Officer (Patrol - K9 Unit)
2.0	Police Officer/Senior Police Officer (Patrol - SET Unit)
5.0	Police Officer/Senior Police Officer (Detectives)
1.0	Police Officer/Senior Police Officer (Intelligence Officer)
1.0	Police Officer/Senior Police Officer (Senior Citizen Liaison)
1.0	Police Officer/Senior Police Officer (Traffic Unit)
2.0	Criminalist/Senior Criminalist
1.0	Traffic Accident Investigator
1.0	Liquor Investigations Officer
1.0	Lead Code Enforcement Officer
0.5	Animal Management Officer
8.0	Communications Specialist I/II
0.5	Secretary
<b>40.0</b>	<b>Total positions</b>

### **Public Safety Response Times**

#### **Fire:**

Response times have dramatically improved, placing the Department at or below the national recommended averages issued by the National Fire Protection Association. The average response time has seen a 17% reduction, and the average call processing time has been reduced by 55%. In 2002 the average response time was 5:51 minutes and the call processing time was 1:24; in 2005 the average response time was 4:53 minutes and call processing dropped to 0:46 seconds. The ability to staff a fifth ambulance approximately 30% of the time has also contributed to decreased response times.

#### **Police:**

Response times on “priority one” calls (i.e., life threatening, in-progress and violent crimes) has been a priority in the Department for many years with a goal of responding to the majority of these types of calls within five minutes. The added 8.0 FTE Communications Specialist I/II (call takers/Dispatchers) to the Communications Section has helped improve response times and address the increased volume of Fire, Emergency Medical, Police and Animal related service events that increased 20% from 2003 to 2005. With the additional staff, the center has experienced a 37% reduction in the time it takes to process a call from receipt to dispatch, and an 8% decrease in police response times. Response times from start of call to arrival of first officer on scene have gone from 6:25 in 2004 to 5:54 in 2005. Processing times went from 2:58 in 2003 to 1:52 in 2005; the average time of comparable International City/County Management Association (ICMA) Center for Performance Measures (CPM) cities is 2:16.

### **Fire Prevention/Community Outreach**

Although primarily the domain of the Police Department, the Fire Department is involved in crime prevention efforts; particularly those relating to arson. To address the issue of crime related fires a 1.0 FTE Investigator/Inspector position was created using revenue provided by the PST. Prior to the institution of this full-time position, fire investigations were an additional duty conducted by firefighters serving on multiple shifts. The creation of a position within administration to direct investigations has led to centralization, a 300% increase in juvenile firesetter interventions and referrals, and dramatically improved quality assurance for fire reporting. The investigator also created and implemented a weeklong Fire Investigator Academy, performs in-depth background checks on potential new hires, and has helped to increase general fire code enforcement efforts. As of December 2005, the investigation team has achieved an arson conviction rate of 39% of filed cases. The national average arson clearance rate reported in 2004 by the Federal Bureau of Investigations (FBI) was 17.1%.

In efforts to better Community Outreach the Fire Department has achieved the following:

- **Public Information and Education** – As a result of the Public Information/Education Specialist hired under the PST, the Fire Department has changed from reactive to proactive in providing both information and education to the public. This individual facilitates marketing, provides media related information on Fire Department activities, and manages the Department’s public education program. This position experienced such growth that in 2006 it was divided into two positions, resulting in the hiring of a Public Education Specialist. Public education related citizen contacts have increased from 11,625 in 2002 to 29,641 in 2005, a 155% increase. This activity includes educational presentations at schools, fire station tours, and fire and life safety presentations at senior centers and housing developments.

- **Car Seat Inspections** – A car seat inspection program was formally established in 2004 and served 308 families in 2005. This program is operated primarily by on-line firefighters and is available free of charge to all Westminster citizens.
- **Life Safety** – The Fire Department has begun teaching CPR and First-Aid classes to the community for a nominal fee.

### **Police Crime Prevention/Community Outreach**

The Police Department has markedly improved their Crime Prevention efforts. The following are implemented programs and positions that focus on crime prevention training, education, and community interaction.

**Neighborhood Traffic Enforcement “Drive Wise” Program** – In 2005, with the efforts of the Police Department, Community Development, and the City Manager’s Office, a Traffic Mitigation and Neighborhood Traffic Enforcement effort was put into place. Ultimately, the “Drive Wise” speed reduction program was developed with goals to increase safety and police visibility, enforce residential traffic laws, analyze areas of concern, and promote educational awareness. Accordingly there was an addition of 1.0 FTE Traffic Officer and 2.0 FTE Accident Investigators. Accident Investigators handle traffic accidents that previously were handled by traffic officers, making traffic officers available for enforcement assignment in residential areas. The 1.0 FTE Traffic Technician is the central point for traffic enforcement requests and complaints. This position handles the evaluation of requests for service and tracks the assignment. Between August 2005 and April 2006, 245 complaints were received and 2,225 traffic citations were issued.

**Senior Liaison** – With the senior population in the City seeing an increase of 17.1% between 2000 and 2005 and an 8.5% increase from 2004 to 2005 in crimes where a senior citizen was a victim, the need for a Senior Liaison Officer was overwhelming. This position has provided many benefits and resources to the senior population including presentations and classes on identity theft, senior “Neighborhood Watch,” “Watch Your Car,” and the “Vial of Life” programs. With the assistance of this officer, a faire was co-sponsored to provide information to seniors on topics such as; stay at home services, travel and disability and personal safety at home or in their car. In 2005, 5000 senior citizens were contacted by this officer and over 300 presentations were provided to the community. In the first quarter of 2006 this officer has provided 15 presentations, 62 visits to senior housing establishments, and assisted and/or lead the work in 62 criminal investigations involving seniors.

**Liquor Enforcement** – This was previously a sworn position that has transitioned to civilian, allowing the Department to devote a full-time employee to utilize a proactive approach when conducting liquor compliance checks and enforcing liquor regulations. In addition, this allowed the Department to assign the sworn officer and detective who used to handle liquor enforcement responsibilities to more serious and complex criminal cases. In 2005, 115 compliance checks were conducted with seven failures. The Department’s new officer has revised and updated a Liquor Enforcement Training Manual to be used as a resource guide for owners of liquor establishments. The officer is also providing free liquor compliance training on a quarterly basis for employees and business owners. Several classes have been held and the first Spanish speaking only class was conducted in April 2006. Training videos in English, Spanish and Korean are available and often utilized.

**Neighborhood Services - Animal Management/Code Enforcement** – Animal Management activity has increased 42% in the last two years and the unit handled 10,518 events in 2004 and 14,888 in 2005. The addition of .5 FTE to Animal Management has allowed for coverage in the parks and along

the trails on the weekends. Enforcement of animals running at large in open spaces is also manageable and with the use of bicycles enforcement capabilities have increased. A new educational program has been introduced into elementary schools providing information on animal bites, wild life, and the care and treatment of animals.

Code Enforcement activity (complaints, assists and pro-active events) has increased 28% from 2003 to 2005. The unit responded on 6,969 events in 2003 and 8,941 in 2005. An On-Line Code Enforcement Complaint Form has been developed and is utilized frequently by citizens to report violations. The Department is currently working on a measure that will reduce the amount of time it takes to get compliance on cases by 10%. The 1.0 FTE provides field supervision and allows coverage on Saturday's and Sunday's. This officer is able to do initial complaint investigation for the entire city as well as leave/send warning notices that would normally have to wait until Monday to be assigned.

**Sex Offender Unit** – The PST provided 5.0 FTE Investigators, one of which was assigned to the Sex Offender Unit. There are currently two detectives in this assignment. These detectives are responsible for maintaining the City's and the Registered Sex Offender databases, investigating violation cases, registration of all offenders and parolee's, and a home verification program. In 2004, there were 184 registered offenders and 398 registrations and 10 case investigations were performed. In 2005 the number of offenders remained constant, but 441 registrations and 52 case investigations were performed, indicating an increase of 10.1% and 420% respectively. A home verification program began in 2005 and with the assistance of Patrol, 250 home verifications were completed that year.

### **Firefighting Capacity**

As a direct result of the PST, 30.0 FTE firefighters have been hired and four fire academies have been completed. Fire engines that were previously operated by a two person team are now operated by a minimum of three firefighters, and at times up to four. A minimum staffing of three firefighters per engine is recommended by professional fire service organization such as the National Fire Protection Association. This increase translates to a higher level of safety and efficiency on emergency scenes, making the Department better equipped to handle any situation. Firefighting capacity has also been improved by increases in equipment and training, such as the addition of a fourth staffed ambulance, a fire engine, and a Field Training Officer. A Driver Operator program has been implemented by the Field Training Officer and accidents involving Fire Department emergency vehicles have dropped from 16 in 2002 to 0 in 2005. Since passage of the PST the Fire Department has trained 43 firefighters (this includes attrition hires) at 480 hours of training each, for a total of 20,640 training hours.

Increases in personnel have also helped to provide resources for a Wildland Fire Suppression Team, involvement with the regional FEMA Urban Search and Rescue (USAR) Task Force, and continued support for a variety of special team needs in the areas of water and technical rescue, and hazmat.

### **Overall Ability to Respond**

#### **Fire:**

The Fire Department has experienced numerous positive changes resulting from the PST. Beyond decreases in response times and increases in apparatus and firefighters, the Department has gained 5.0 FTE positions that prior to the tax either never existed, or were handled part-time. The addition of a Public Information/Education Specialist and a Field Training Officer has improved the Department's ability to educate itself and the community. Another new position, Technical Services Coordinator,



oversees fire dispatch, radio communications, geospatial reporting, records management, statistical data, and performance measurement reporting.

The addition of a fourth ambulance, and the occasional staffing of a fifth ambulance, allows the Fire Department to receive less mutual aid; resulting in decreased response times and increased ambulance revenue. Ambulance revenues were \$1,357,273 in 2002 and a revenue target of \$1,500,000 was set for 2005. In 2005 the actual ambulance revenue was \$1,893,150, surpassing the target amount by \$393,150.

External improvements have also impacted the Fire Department. Fleet Division was able to purchase lift equipment that was needed for large apparatus work, and there has been an expansion with parts inventory and control. The additional ambulance and fire engine have helped the fleet status and increased front line apparatus availability.

A significant issue that can not be measured via numbers or statistics was the impact of the passage and implementation of the Public Safety Tax to departmental morale. Prior to the approval to move forward with the PST, the managerial staff of the Fire Department dealt with a workforce who expressed concerns for lack of resources to do their job, as well as concern for their personal safety. The collaborative team approach used by the City to promote and ultimately pass the PST, followed by the influx of resources to address personnel issues and improve services to the community, has quieted these concerns. Positive morale translates into improved customer service.

**Police:**

**Crime Lab** – Two Criminalists were added in 2004 as lateral hires that significantly reduced the training period. With the two additional Criminalists the Department was able to reduce average turnaround time on laboratory requests to process evidence, from 15.38 days to 4.59 days. Criminalists have typically responded primarily to high profile crime scenes, but with the additional staffing can now respond to a variety of crime scenes. Crime scene responses increased 39% from 2004 to 2005, and items processed for latent finger prints increased 95%.

**Patrol** - Primarily due to the 18.0 FTE added to Patrol Services arrests increased 29% from 7,285 in 2004 to 9,395 in 2005 and officer initiated activity increased 28% from 45,702 in 2004 to 58,501 in 2005. These officers provide an additional 31,302 hours per year in patrol coverage. Although officer numbers have increased, service events have also increased and will continue to do so as the City continues to develop. The new canine officer handled 18% of all canine unit deployments in 2004 and 24% in 2005. The canine unit experienced increases in the number of assaults, residential burglary searches, high risk car stops, and prowler calls in which they were deployed or the services of a police K9 were utilized.

The Department has also found additional ways to make officers available to handle the call volume and provide more patrol time. In 2006, the Police Department added an on-line crime reporting tool allowing citizens to report “cold” crimes in which there is no suspect information. Additionally, the Community Service Program that increased from 4.4 FTE to 6.0 FTE in 2005 handles the on-line reports and activity for the Walnut Creek Shops and Westminster Promenade areas, allowing patrol officers to handle higher priority and urgent calls.

Eleven new vehicles were added to the fleet to include; one for Animal Management, one for Code Enforcement, one for the Crime Lab, one for the new Canine Officer, five for Patrol and two staff cars for Investigations and Community Services. Additionally 28 desktop computers, eight Mobile Data Computers and two workstation consoles in Communications were purchased to handle the growth in the various divisions of the department as well as outfit Patrol units with the capability to communicate with Dispatch and process crime reports in the field. These resources have had a huge

Staff Report – Public Safety Tax

July 17, 2006

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impact on the Police Departments ability to respond to and handle situations in a timely and effective manner.

In short, implementation of the Public Safety Tax has been a huge success. The Council's goal of a "Safe and Secure" City is being achieved.

Respectfully submitted,

J. Brent McFall

City Manager



**Staff Report**

Information Only Staff Report  
July 17, 2006

SUBJECT: Monthly Residential Development Report

PREPARED BY: Shannon Sweeney, Planning Coordinator

**Summary Statement:**

This report is for City Council information only and requires no action by City Council.

- The following report updates 2006 residential development activity per subdivision (please see attachment) and compares 2006 year-to-date totals with 2005 year-to-date figures through the month of June.
- The table below shows an overall decrease (-18.6%) in new residential construction for 2006 year-to-date compared to 2005 year-to-date totals.
- Residential development activity so far in 2006 reflects a decrease in single-family detached (-28.1%), an increase in single-family attached (22.7%), and no change in multi-family or senior housing development when compared to last year at this time.

**NEW RESIDENTIAL UNITS (2005 AND 2006)**

UNIT TYPE	JUNE		% CHG.	YEAR-TO-DATE		% CHG.
	2005	2006		2005	2006	
Single-Family Detached	17	8	-52.9	96	69	-28.1
Single-Family Attached	4	2	-50.0	22	27	22.7
Multiple-Family	0	0	0.0	0	0	0.0
Senior Housing	0	0	0.0	0	0	0.0
<b>TOTAL</b>	<b>21</b>	<b>10</b>	<b>-52.4</b>	<b>118</b>	<b>96</b>	<b>-18.6</b>

### **Background Information**

In June 2006, service commitments were issued for 10 new housing units within the subdivisions listed on the attached table. There were a total of eight single-family detached, two single-family attached, and no multi-family or senior housing utility permits issued in June.

The column labeled “# Rem.” on the attached table shows the number of approved units remaining to be built in each subdivision.

Total numbers in this column increase as new residential projects (awarded service commitments in the new residential competitions), Legacy Ridge projects, build-out developments, etc. receive Official Development Plan (ODP) approval and are added to the list.

In June, the Village Homes project in the Shoenberg Farms Planned Unit Development received approval, and those 64 single-family detached and 60 single-family attached units have been added to the attached table.

Also in June, three utility permits were issued for three single-family detached lots in the Legacy Ridge West Filing No. 6 subdivision that had previously received permits in 2005. In this case, the developer, Lennar Homes, decided not to build on these lots and has sold these lots to other builders. The City’s Building Division within the Department of Community Development is voiding the initial permits issued last year as requested on a lot-by-lot basis and has approved revised plans and permit applications by the new builders. City Staff will be monitoring any future voided permits and will adjust this Monthly Residential Development Report accordingly to avoid double-counting the units and to reflect the actual development activity. In this June report, the three new single-family detached units are now shown in 2006 and have been subtracted from the 2005 total.

Respectfully submitted,

J. Brent McFall  
City Manager

Attachment

**ACTIVE RESIDENTIAL DEVELOPMENT**

**Single-Family Detached Projects:**

Asbury Acres (94th & Wadsworth Bl.)	0	0	3	0	0	4
Bradburn (120th & Tennyson)	2	0	19	5	128	22
CedarBridge (111th & Bryant)	0	0	0	0	6	0
Country Club Highlands (120th & Zuni)	0	0	0	0	118	0
Huntington Trails (144th & Huron)	1	2	0	7	203	0
Legacy Ridge West (104th & Leg. Ridge Pky.)	0	4	31	5	7	40
Lexington (140th & Huron)	0	0	0	0	5	0
Meadow View (107th & Simms)	0	0	2	1	8	5
Park Place (95th & Westminster Blvd.)	9	2	0	17	82	1
Ranch Reserve (114th & Federal)	0	0	1	0	2	1
Ranch Reserve II (114th & Federal)	0	0	1	4	0	5
Ranch Reserve III (112th & Federal)	0	0	0	0	1	0
Shoenberg Farms (72nd & Depew)	0	0	0	0	64	0
Various Infill	0	0	2	4	14	2
Village at Harmony Park (128th & Zuni)	1	0	37	26	15	82
Winters Property (111th & Wads. Blvd.)	0	0	0	0	8	0
Winters Property South (110th & Wads. Blvd.)	0	0	0	0	10	0

***SUBTOTAL***

<b><i>13</i></b>	<b><i>8</i></b>	<b><i>96</i></b>	<b><i>69</i></b>	<b><i>671</i></b>	<b><i>162</i></b>
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**Single-Family Attached Projects:**

Alpine Vista (88th & Lowell)	0	0	0	0	84	0
Bradburn (120th & Tennyson)	0	0	18	12	31	25
CedarBridge (111th & Bryant)	0	0	0	0	2	0
Cottonwood Village (88th & Federal)	0	0	0	0	72	0
East Bradburn (120th & Lowell)	0	0	0	0	117	0
Highlands at Westbury (112th & Pecos)	3	0	4	3	68	25
Hollypark (96th & Federal)	0	0	0	0	20	0
Legacy Village (113th & Sheridan)	8	0	0	8	86	0
Shoenberg Farms (72nd & Depew)	0	0	0	0	60	0
Summit Pointe (W. of Zuni at 82nd Pl.)	0	0	0	0	58	0
Sunstream (93rd & Lark Bunting)	0	2	0	4	18	2
Walnut Grove (104th & Wadsworth Pkwy.)	0	0	0	0	66	0

***SUBTOTAL***

<b><i>11</i></b>	<b><i>2</i></b>	<b><i>22</i></b>	<b><i>27</i></b>	<b><i>682</i></b>	<b><i>52</i></b>
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**Multiple-Family Projects:**

Bradburn (120th & Tennyson)	0	0	0	0	54	0
Mountain Vista Village (87th & Yukon)	0	0	0	0	24	0
Prospector's Point (87th & Decatur)	0	0	0	0	29	0
South Westminster (East Bay)	0	0	0	0	64	0
South Westminster (Harris Park Sites I-IV)	0	0	0	0	12	0

***SUBTOTAL***

<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>183</i></b>	<b><i>0</i></b>
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**Senior Housing Projects:**

Covenant Retirement Village	0	0	0	0	32	0
Crystal Lakes (San Marino)	0	0	0	0	7	0

***SUBTOTAL***

<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>39</i></b>	<b><i>0</i></b>
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**TOTAL (all housing types)**

<b>24</b>	<b>10</b>	<b>118</b>	<b>96</b>	<b>1575</b>	<b>214</b>
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\* This column refers to the number of approved units remaining to be built in each subdivision.