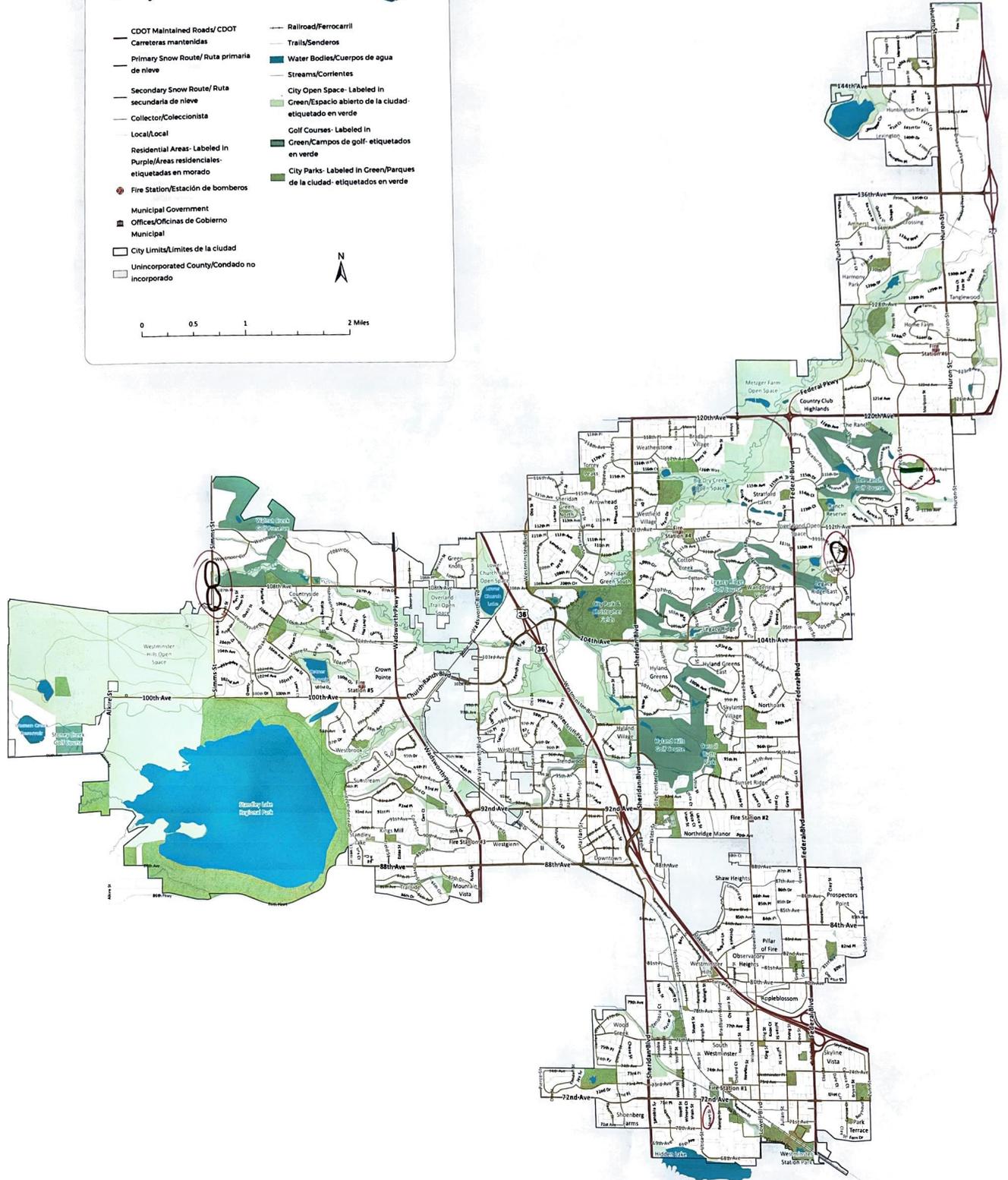


City of Westminster



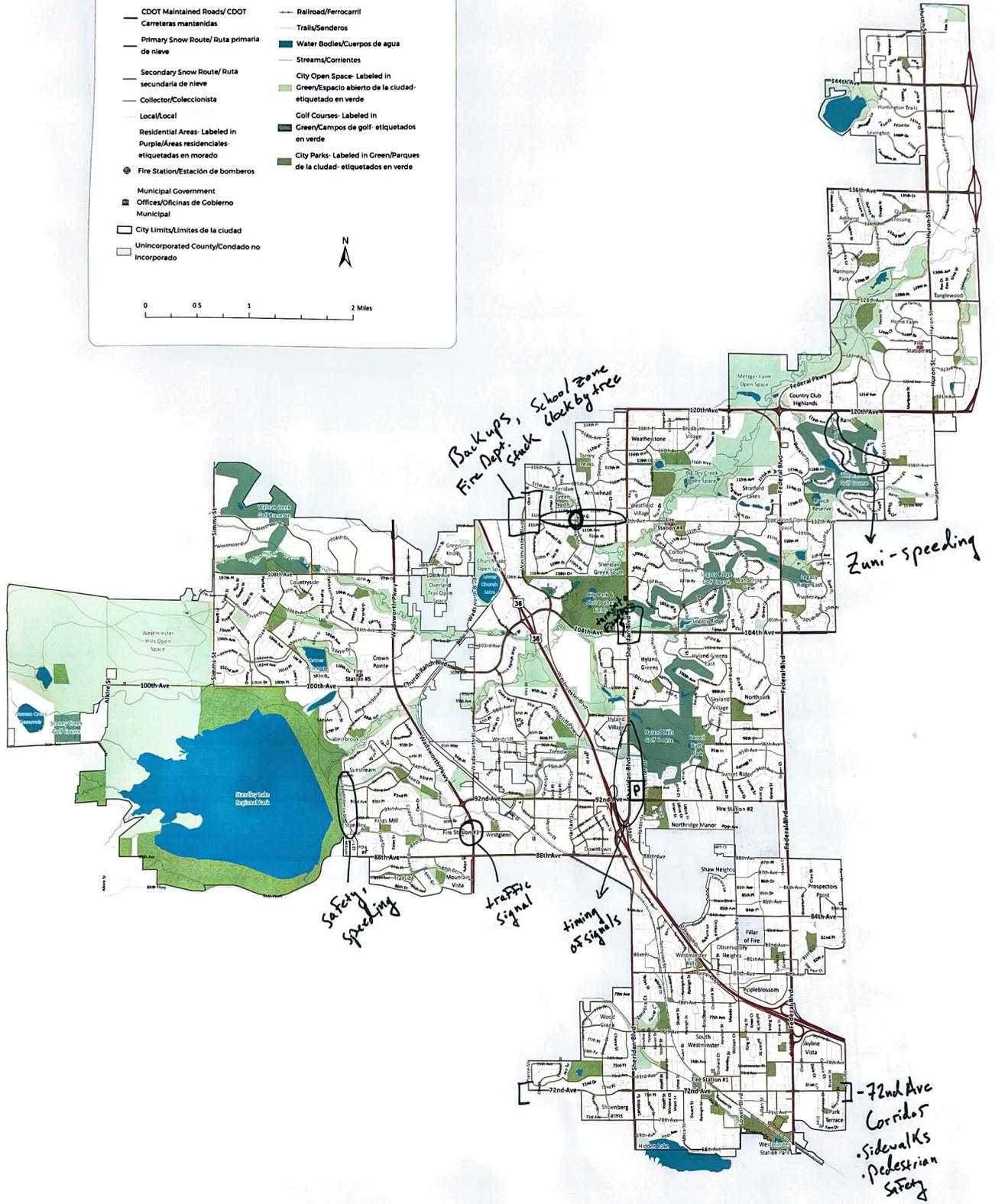
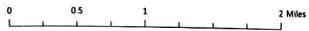
- CDOT Maintained Roads/ CDOT Carreteras mantenidas
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- Collector/Colectorista
- Local/Local
- Residential Areas- Labeled in Purple/Áreas residenciales-etiquetadas en morado
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City of Westminster



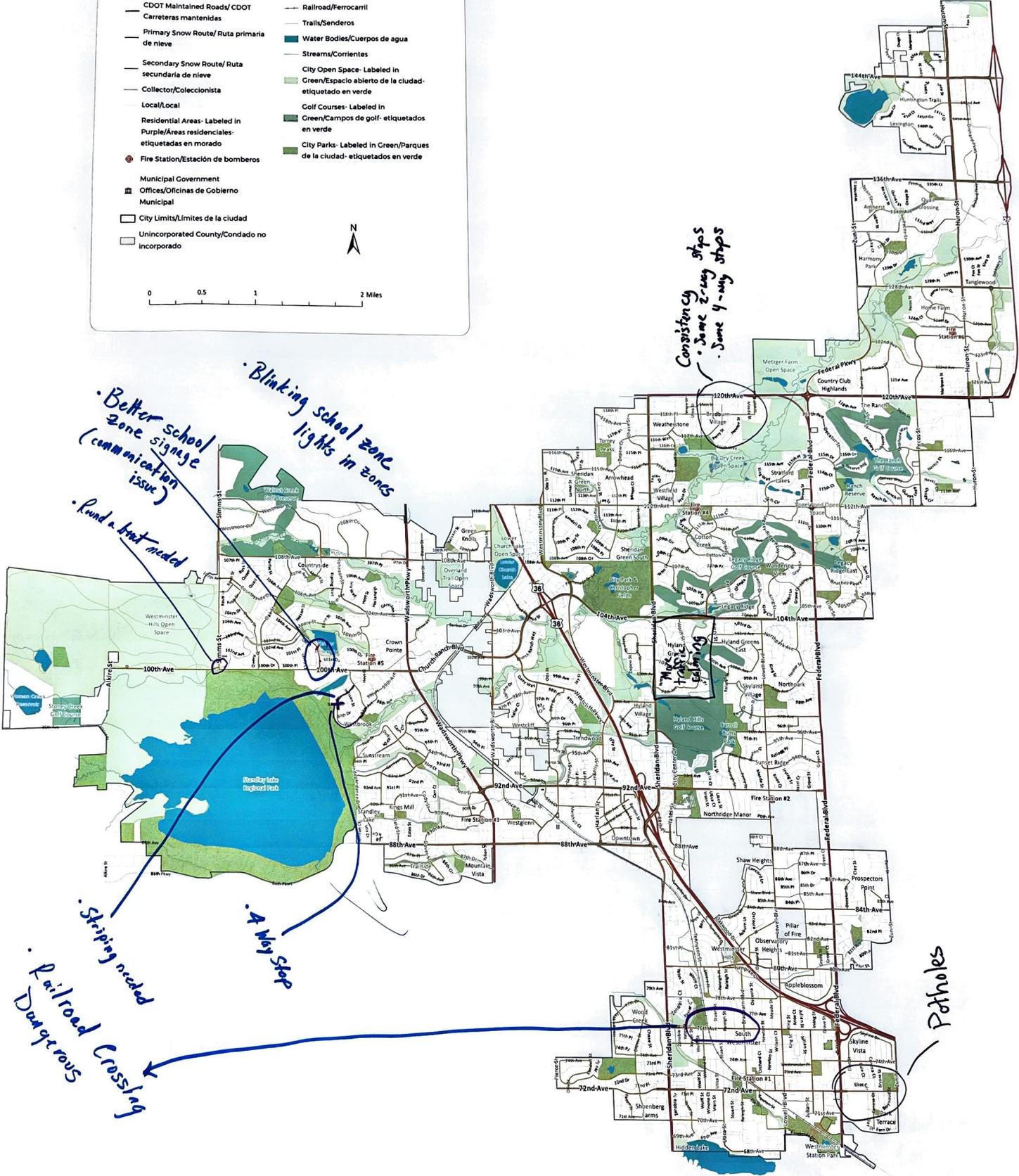
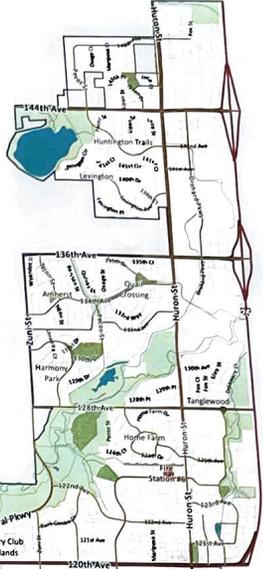
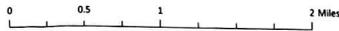
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- Green/Cursos de golf- etiquetados en verde
- City Parks- Labeled in Green/Parques de la ciudad- etiquetados en verde



Blinking school zone lights in zones

Better school zone signage (communication issue)

Round a bend needed

Consistency

- Same 2-way stops*
- Same 4-way stops*

Make traffic calming

Striping needed

A Way Stop

Railroad Crossing Dangerous

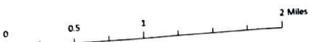
Potholes

SPEC

City of Westminster



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* Tie In 88th + Zuni

* Getting into the Parking Garage @ Westminster station can be challenging; it is narrow

Accessibility @ City Hall w/ the Rechargeable Amey cars

Red light into Eaton takes FOREVER, could it be a flashing yellow?
School speeding

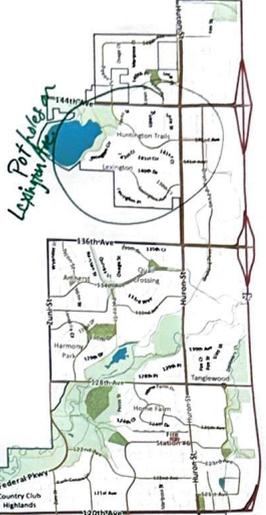
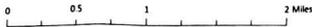
Crashwells near the Atrium
Sink hole
Atrium + connector parking

CRASHWALLS
Troubled crosswalks
Lighting!
Softley

City of Westminster



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Publics Road full of people Skis Down

Have a chance to skate lake?

Road issues, potholes + cracking

Train tracks crossings safety

Response time interference for emergencies (common response system does help)

Multiple Trains each day

School zone also causes delays w/ trains

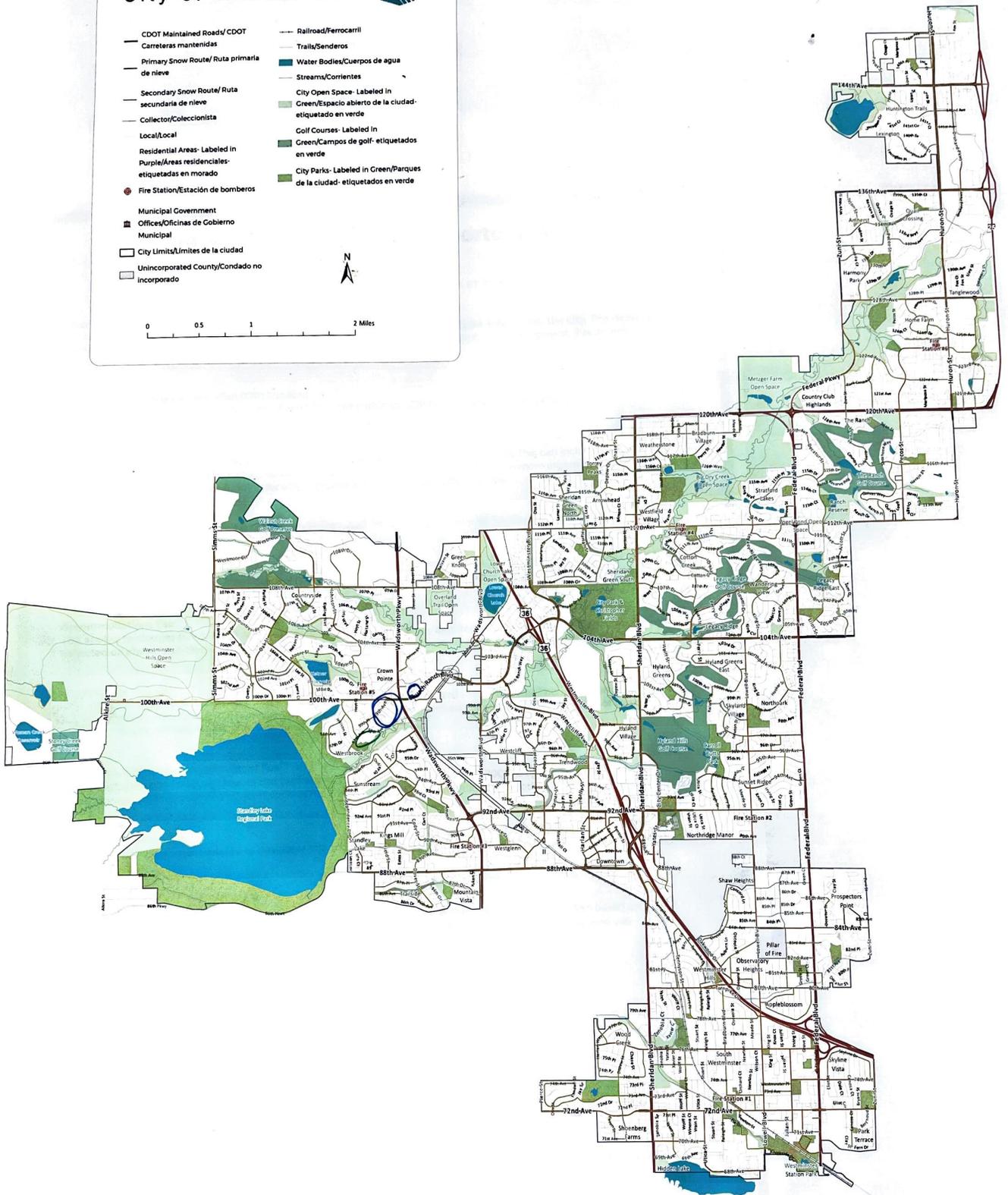
Construction on Federal (RTD + State)

City of Westminster



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0 0.5 1 2 Miles



Post-it

EASEL PAD

super sticky

TABLEAU À FEUILLES

super collantes

BLOC DE HOJAS

súper adhesivas

CONT. 30 25 IN/PO/PULG. X 30 IN/PO/PULG.
(63,5 cm x 76,2 cm) 5.2 FT²/PI² (0,483 m²)

3M

Expect RE Infrastructure

Rental housing inspection programs
+ inspection registry

Parking lots

Street repair vs replacement
Worst streets

Streets, sidewalks, fire, police,
water + utilities

Core services

Better Engage + Communicate?

Mass texts for big events like town halls

Rental housing reporting

Wider populations involved

Communicate impact on local
who isn't here?

Top Investment Opportunity

Clean drinking water

Wastewater

Fire

Funding Sources

Repeal TABOR

State revenue

Sales tax on internet purchases

P3

Cost savings

Development fees

Safe Evacuations?

Yes - 11

Probably

No

Easy access to major roads

No car

Reliance on public transit

Education on go bags

Q1 Community Mapping exercise

Q2 City Expectations

- List of priorities made public
- Tax districts (metropolitan) which restricts spending to certain areas - makes it hard to understand why certain areas are emphasized
- More efficient communication for projects being planned so community can be well represented

INFRASTRUCTURE/ROADS

- (*) → 2 lanes → 1 lane on 72nd (Arvada to Westminster) creates a bottleneck for station 1 responders.
- Federal construction spill over to Westy streets (more stress on roads, more parked cars, more congestion)
- Traffic calming speed bumps can be hard on heavy responder equipment (fire trucks)
- Roundabouts - better engineering so traffic flows well
- What is ROI on ticketing for red-light running

Q3

	Y	N

- Issues:
- Second/Third floor evacuations (condos, apartments)
 - Mobility limitations/Varied demographics
 - Narrow roads/Side streets feeding to collectors
 - Panic/irratic human behavior
 - Access to technology or reliable transportation
 - Limitations on resources for large scale

Q4

EMERGENCY RESPONSE

Help for people who can't self evacuate

- (*) → Evacuation plans/mapping (Genesis software)
- Lookout Sign-up/other alert systems (like alert, others?)
- Neighbor connections/a way to check on people who have limited mobility and being able to communicate when technology or other limiting factors
- Emergency Management Outreach/Partnership w/ organizations (churches, visiting angels, HOAs, other services)

Fire - more resources/updated resources

Q4 cont

- Emergency response for community
- Better ^{Communication} Education for 911 calls - what info should you give to inform response needs
- City Hall easel w/ map of upcoming projects + future planned projects w/ a kiosk to ~~dispense~~ dispense project descriptions and maybe opportunity to provide input
- ~~Build~~ Building Exterior lights to alert of fire on the outside (ordinance change) on older buildings

BUDGET PRIORITY

(*)

• Consider making value decisions with budget (Core services vs. extra services) - Spend for the greatest good to benefit the most people

Q5

- Sales Tax to support infrastructure
- Marijuana Tax

• EXPECTATIONS FROM INFRASTRUCTURE

- 1) Fix potholes
- 2) Clean / safe water / build water plant
- 3) Police / Fire services
- 4) Good stormwater drainage
- 5) Maintaining open spaces

• WILDFIRE, FLOOD, NATURAL EVENT

- Marshall fire pre-evac good exercise and YES → prepared
- Police & Fire can help coordinate evacuations
Some problems/bottlenecks occurred during Marshall fire
- Better communication between "competing" police and fire companies
- Trained CITIZENS to help with emergencies

• COMMUNITY ENGAGEMENT

- Talk to the community about real dollars vs. percentages → What is the true impact?
- If not funded NOW, talk about the increase costs in the future
- Communicate "THE WESTY"
- Provide a schedule of assets and more detail on what is being spent

#1 BARTI - TRAFFIC LIGHTS @ 90TH + WAAS PKWY (STATION 3)
- INCONSISTENT OPERATION

LINDA - 72ND AVE CORRIDOR - SIDEWALK CONDITION
- WATER BREAKS

BARTI - SHERIDAN BLVD TRAFFIC LIGHT SEQUENCING

EMILY - SIDEWALKS IN HISTORIC WESTMINSTER

EMILY - (2) TURN INTO CITY PARK GOING NORTH

THERESA - THE RANCH - ZUNI ST SPEEDING
USED AS A CUT THROUGH

- INDEPENDENCE DR. SPEEDING

DAN - (3) WESTMINSTER BLVD @ 112TH
BACKUPS

- 112TH SPEEDING

THERESA - SCHOOL ZONE 112TH TREE BLOCKING
SCHOOL ZONE SIGN

#2 LINDA - OVERALL SATISFIED

BARTI - FOLLOW UP POST ISSUE REPORTING
SHOPPING CENTER 93RD + SHERIDAN
HANDICAP PARKING EXTENDED INTO
STREET

EMILY - NEED TO PROVIDE FUNDING
FOR INFRASTRUCTURE

LINDA - MORE PUBLIC EDUCATION ABOUT
FUNDS FOR INFRASTRUCTURE

THERESA - FEELS MESSAGE ON NOV BALLOT
MEASURE WAS NOT CLEAR

BARTT - GETS INFO FROM ^{CITY} SOCIAL MEDIA

PREFERRED METHOD OF COMMUNICATION
FROM CITY

- THERESA - EMAIL, QR CODE

- LINDA SIGNAGE

- BARTT SIGNAGE W/ QR CODE
(LAWN)

- MICHELLE - EMAIL

NATURAL EVENT

LINDA - GO BAG BUT UNSURE HOW TO GET OUT

CHIEF VARNEY - GENESIS APP

LOOKOUT ALERT

EMILY - WOODEN FENCING HAZARD

OR CV - MITIGATE

- TABLE TOP EMERGENCY OPERATIONS (EVAC)

G

INFO CONTENT

- BRETT - POT HOLE PALOOZA GOOD STUFF

- THERESA - GAMIFY COMMS (SNOW PLOW)

INCLUDE COSTS - OPERATIONS

FUNDING

- INCLUDE INFO FROM NEW DOWNTOWN (BRETT)
WHEN PAID OFF - REVENUE FOLLOWING

EMILY - FEELS LOST A COUPLE YEARS OF
INFRASTRUCTURE FUNDING

LINDA > INCREASE PROPERTY TAX SPECIFIC FOR
EMILY FD

BRETT - DELIVER A BETTER MESSAGE

EMILY > SPI
BRETT

BARTT - NEEDS TO KNOW HOW MUCH
FD NEEDS - TRANSPARENCY
 $X + Y = Z$

BARTT - MIL IS 1

IN FAVOR OF BONDS BACKED
BY MILS FD SPECIFIC

- SHORT term rental - add tax

- MARIJUANA ~~TAX~~
Allowing sales

Infrastructure Funding Opportunities

Funds Already Available - No New Fees or Taxes

Urban Renewal Area (URA)

A designated area with boundaries established for the purpose of eliminating blighted areas within the City. This designation often makes the area eligible for tax-increment financing and allows for development or redevelopment. (Focus area: the North Huron URA)

Redirect Capital Improvement Plan (CIP) Funding

Reallocating or changing the intended use of existing funds within the CIP to complete different projects.

Service Reprioritization

The process of changing or reordering services that are funded based on new needs or goals. This can include shifting resources, prioritizing funding for certain services or programs, or adjusting plans to focus on more urgent or important functions. This will either reduce funding for other services or fund them at a different level.

Existing Taxes and Fees - Potential for Adjustments to Increase Revenue

consider lesser

combo: sales + property

Sales and Use Tax

A tax levied by the City on retail sales of tangible personal property and some services. Westminster's sales tax rate is 3.85% and comprises three components: (3.85%): General (3.00%); Parks, Open Space and Trails (0.25%); and Public Safety (0.60%).

Accommodations Tax

This applies to charges for rooms or accommodations in the City, generally at hotels and motels. Accommodations tax must be collected on charges for sleeping rooms, meeting rooms, display rooms, banquet rooms, or other special rooms.

How much ~~what~~ would this raise?

Property Tax

A tax levied by the City on the assessed valuation of all taxable property located within the City. This is calculated using a mill levy established by the City. A mill is one-tenth of one cent, so one mill represents \$1 of taxes for each \$1,000 of assessed value. The City's current mill levy is 3.65.

- As long as ⁿexemptions are still kept current

Infrastructure Roadway Improvement Fee

A \$6 monthly charge for all residences and businesses. The fee, first implemented in 2007, is applied to fund roadway maintenance and improvement projects such as repaving roads, updating streetlights, and other essential infrastructure work.

205

How was \$6 determined; increase # w/ inflation; cadance for increasing

Development Fees

Charges for specific services related to development activity, including building permits, right-of-way permits, and plan check fees.

Stormwater Management Fee

A fee assessed against a property to support stormwater drainage programs and services. The fee is often based on the "demand" a property places on the drainage system, as measured by runoff amount, impervious area, or land use characteristics.

\$6

New Strategies - Exploring New Solutions

Public-Private Partnership (P3)

A collaborative arrangement between a **public** government entity and a **private** sector company to finance, build, and operate projects or services typically provided by the government.

Marijuana Tax

A dedicated tax on retail marijuana sales.

Explore Districts

Recreating certain government functions as separate entities or districts (ex: Libraries, Parks & Recreation, Fire). This approach can be used to improve efficiency, responsiveness, and focus on specific community needs.

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- Looking at all fee structures to today's dollars.
- Specific fees for false/intentional police, fire, & inspections.

• Utility tax Fire department fees
Sales tax " " fees



WESTMINSTER

Budget Town Hall- April 3

Strategic Priority 3: Resilient Infrastructure

Small Group Questions:

- 1 • To start us off, can you share your name and where you live in Westminster?
- 2 • [COMMUNITY MAPPING ACTIVITY] In your neighborhood or normal commute, please identify streetlights, sidewalks, roadways, and other infrastructure that requires the City's attention?
- 3 • Now that we have completed this activity, please tell us what you expect from your City regarding infrastructure? *-> the physical systems that support the city -> water & sewer & streets*
- 4 • If Westminster was threatened by a wildfire, flood, or other natural event, are you/your family prepared to evacuate? In its current condition and configuration, do you feel our roadways will allow you to safely evacuate? Please tell us why?
- 5 • How can the City better engage and communicate with residents about infrastructure projects, maintenance, and budget priorities?
- 6 • Please reference the funding sheet. This is not a comprehensive list of revenue generators, and we welcome your ideas for other items to consider. What funding sources should the City consider and prioritize?
- 7 • Additional questions if time allows:
 - a • If the City had additional funding for infrastructure improvements, what would be your top investment priority, and why?
 - b • What role does infrastructure and emergency services play in shaping a safe and resilient community for you, and why?

• Highland Drive - 3 calming zones, but have not been effective
• A series of calming zones
• \$20M deficiency for fire



Second Annual Budget Town Hall – Fire and Roadway Infrastructure Agenda

5:30 - 6 pm: Community members enjoy the Infrastructure Open House.

6 - 6:30 pm: Mayor Welcoming Remarks/City Manager and Staff Presentations

- Mayor McNally provides welcoming remarks
- City Manager Jody Andrews provides overview of staff presentations
 - Chief Erik Birk, Westminster Fire Department
 - Paul Knippel, Public Works and Utilities Director

6:30 – 7:30 pm: Budget workshop/activity

- City Councillors facilitate table discussions

7:30 – 8 pm: Group Report Out

- Mayor invites a representative from each table to report back to the larger group.

8 p.m.: Mayor thanks the community and adjourns the meeting

Annie Combs

Funding

① Philanthropy - Regional investment
Public services 1st

② Comm. Benefit Agmts - Industry - Hospital
"Good Neighbor" Partners
children special dist

③ Permanent Fund [New Mexico]
Endowment

④ Access to
childcare.
- expand

Coordinate w/ other
top
issues



WESTMINSTER

Budget Town Hall- April 3

Strategic Priority 3: Resilient Infrastructure

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- *School?* Now that we have completed this activity, please tell us what you expect from your City regarding infrastructure?
- If Westminster was threatened by a wildfire, flood, or other natural event, are you/your family prepared to evacuate? In its current condition and configuration, do you feel our roadways will allow you to safely evacuate? Please tell us why?
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- Additional questions if time allows:
 - If the City had additional funding for infrastructure improvements, what would be your top investment priority, and why?
 - What role does infrastructure and emergency services play in shaping a safe and resilient community for you, and why?

Monthly Newsletter

- top messaging, @ top.

sunset "old" events

"tent" '24' town hall -

- Bike lanes improvements

- Nature Play Bathrooms - open

- Westbrook Park - Pothole pods -
year round?

- Signal time @ Wards

⊕ NB to WB 100%
false before Red crossing times "white"

Red safety 101% + Wards

Fire evacuation - Safe - NO!

3. exit points

Emergency - use BOC - Trail

meet @ neighbor hood - mtos vs large cuts

WARDS

Access Westmount

Pothole Pothooza!

* Give fire what they need, schools need funding too, coordinate to keep ~~ball~~
 ballot issues from happening @ the same time

Access to childcare
- city is excellent and should be expanded
- childcare special Districts to provide multiple types of childcare



WESTMINSTER

Budget Town Hall- April 3

can't get to sensory park by foot from west
Dower St - no nearby parks

Sunset of event
websites
google is grabbing
ad

Strategic Priority 3: Resilient Infrastructure

Small Group Questions:

values community events + Bike to work
Says

More Bike Infrastructure
Loves the murals

Trail - Underpass need lights that work

- To start us off, can you share your name and where you live in Westminster?
Annie + Kersi + kids
- [COMMUNITY MAPPING ACTIVITY] In your neighborhood or normal commute, please identify streetlights, sidewalks, roadways, and other infrastructure that requires the City's attention?
101st + Wadsworth - better protection for pedestrians has been implemented - ADA ramps are in and these most can be done
- Now that we have completed this activity, please tell us what you expect from your City regarding infrastructure?
Bike infrastructure, Park Bathrooms or Portapotties
- If Westminster was threatened by a wildfire, flood, or other natural event, are you/your family prepared to evacuate? In its current condition and configuration, do you feel our roadways will allow you to safely evacuate? Please tell us why?
No, only 3 exits for 92 houses, could service roads be open for emergency
Evacuation Buddies - program
- How can the City better engage and communicate with residents about infrastructure projects, maintenance, and budget priorities?
** Have meetings like today in the neighborhoods, Citizen ambassadors, Reporting App*
- Please reference the funding sheet. This is not a comprehensive list of revenue generators, and we welcome your ideas for other items to consider. What funding sources should the City consider and prioritize?
P3 - region charge seed money - public service up approach, industry will follow workers. community partnership (like west view), endowments started by industry for community.
- Additional questions if time allows:
 - If the City had additional funding for infrastructure improvements, what would be your top investment priority, and why?
 - What role does infrastructure and emergency services play in shaping a safe and resilient community for you, and why?



WESTMINSTER

Budget Town Hall- April 3

Strategic Priority 3: Resilient Infrastructure

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- If Westminster was threatened by a wildfire, flood, or other natural event, are you/your family prepared to evacuate? In its current condition and configuration, do you feel our roadways will allow you to safely evacuate? Please tell us why?
- How can the City better engage and communicate with residents about infrastructure projects, maintenance, and budget priorities? — Neighborhood by neighborhood, find ambassadors to help convene & hold sessions
- Please reference the funding sheet. This is not a comprehensive list of revenue generators, and we welcome your ideas for other items to consider. What funding sources should the City consider and prioritize?
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Funds Already Available – No New Taxes or Fees

Urban Renewal Area (URA) - A designated area with boundaries established for the purpose of eliminating blighted areas within the City. This designation often makes the area eligible for tax-increment financing and allows for development or redevelopment. (Focus area: the North Huron URA)

An Urban Renewal Area is a part of the city that's been designated for targeted improvement, often because it's underdeveloped or in decline. Once established, a portion of the property and sales taxes generated from new growth within that area is set aside to fund public improvements there. So, the money for redevelopment isn't collected from other parts of the city—it comes from the increased value and activity inside the URA itself.

Redirect Capital Improvement Plan (CIP) Funding - Reallocating or changing the intended use of existing funds within the CIP to complete different projects.

The City redirects funds by prioritizing capital projects and delaying other construction projects. No new funds are added. For example, should the cost of concrete or asphalt rise in a given year, the City would have to prioritize repaving one street and delay repaving another street.

Service Reprioritization - The process of changing or reordering services that are funded based on new needs or goals. This can include shifting resources, prioritizing funding for certain services or programs, or adjusting plans to focus on more urgent or important functions. This will either reduce funding for other services or fund them at a different level.

The City would add or eliminate city services to stay within current funding levels.

Existing Taxes and Fees – Potential for Adjustments to Increase Revenue

Sales and Use Tax - A tax levied by the City on retail sales of tangible personal property and some services. In Westminster, the total sales tax rate is 3.85% and comprises three components: (3.85%): General (3%); Parks, Open Space and Trails (0.25%); and Public Safety (0.6%).

This is a City tax applied when people buy goods or use certain services. In Westminster, the total sales tax rate is 3.85% and comprises three components: General (3.00%); Parks, Open Space and Trails (0.25%); and Public Safety (0.60%). For example, if you spent \$100 at a business in Westminster, you would pay \$3.85 in City sales and use tax.

Accommodations Tax - This applies to charges for rooms or accommodations in the City, generally at hotels and motels. Accommodations tax must be collected on charges for sleeping rooms, meeting rooms, display rooms, banquet rooms, or other special rooms.

This is a tax levied against the cost of hotels or motels in the City including fees for amenities such as meeting rooms or banquet halls.

Property Tax - A tax levied by the City on the assessed valuation of all taxable property located within the City. This is calculated using a mill levy established by the City. A mill is one-tenth of one cent, so one mill represents \$1 of taxes for each \$1,000 of assessed value. The City's current mill levy is 3.65.

This is a City tax applied based on the value of your property. The amount you pay depends on the mill levy, which is 3.65 in Westminster. The City's mill levy rate – the lowest among comparable Front Range communities – is unchanged since 1992. One mill equals \$1 for every \$1,000 of value. For example, a \$500,000 home would pay \$108.82. Residential assessed value is typically 6.7% of the actual value: (\$500K - 55K) x 6.7% = \$29,815 in taxable value. Tax owed = \$29,815 / 1,000 x 3.65 = \$108.82. The value adjustment of \$55K is a result of 2024 State legislation.

Infrastructure Roadway Improvement Fee - A \$6 monthly charge for all residences and businesses. The fee, first implemented in 2007, is applied to fund roadway maintenance and improvement projects such as repaving roads, updating streetlights, and other essential infrastructure work.

A \$6 fee is charged on your monthly utility bill to help pay for roadway maintenance and improvement projects such as repaving roads, updating streetlights, and other essential infrastructure work.

Development Fees - Charges for specific services related to development activity, including building permits, right-of-way permits, and plan check fees.

Charges for specific services related to development activity, including building permits, right-of-way permits, and plan check fees. Fees could also be levied against work to support needed infrastructure.

Stormwater Management Fee - A \$6 fee assessed against a property to support stormwater drainage programs and services. The fee is often based on the "demand" a property places on the drainage system, as measured by runoff amount, impervious area, or land use characteristics.

A \$6 fee is charged on your monthly utility bill to help pay for stormwater drainage programs and services. This fee is usually based on how much water the property adds to the drainage system, like how much rainwater flows off the property, the amount of paved area, or how the land is used.

New Strategies – Exploring New Solutions

Public-Private Partnership (P3) - A collaborative arrangement between a public government entity and a private sector company to finance, build, and operate projects or services typically provided by the government.

A partnership where the government works together with private companies to build and manage projects or services that are usually handled by the government.

Marijuana Tax - A dedicated tax on retail marijuana sales.

A dedicated tax on retail marijuana sales, following a change of Municipal Code and policy to allow sales of marijuana within Westminster.

Explore Districts - Recreating certain government functions as separate entities or districts (ex: Libraries, Parks & Recreation, Fire). This approach can be used to improve efficiency, responsiveness, and focus on specific community needs.

Creating separate special districts for City services such as libraries, parks, or fire departments, would make it independent from the City, and allow it to levy a new property tax to offset the cost of providing the particular service. Examples of special districts in neighboring communities include Hyland Hills, North Metro Fire District, Apex Park and Recreation District, and Anythink Libraries.

→ Childcare Special District → permanent fund
→ Community benefits